Stock Code: 1626



# AIRMATE (CAYMAN) INTERNATIONAL CO LIMITED

# **2021 Annual Report**

(Translation)

Annual Report Inquiry Website: Public Information Observation <a href="https://mops.twse.com.tw">https://mops.twse.com.tw</a>
The disclosure of Airmate's Annual Report is available at: www.airmate-china.com

#### Printed on May 20, 2022

For the convenience of readers, the 2021 Annual Report has been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and consolidated financial statements shall prevail.

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Tel: (886) 6-2645207 E-mail: shih@tungfu.com.tw

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#### VI. Certified Accountant of Most Recent Financial Reports

Accountant Name: Accountant Wang Guo-hao and Liu Zi-meng Accounting Firm: PricewaterhouseCoopers (PwC) Taiwan

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VIII. The name of the overseas listed trading exchange and the method of inquiring about the information of the overseas listed trading overseas securities: None.

IX. Company Website: http://www.airmate-china.com

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#### **Chapter I Letter to Shareholders**

#### I. Foreword

In 2021, under the influence of the continued spread of COVID-19 in the second year of the world economy, the supply chain crisis intensified. Bulk goods rose to new highs since 2008. In addition, due to the pandemic constraints, consumption was weak, and the price of end consumer products was difficult to transmit. The harsh external environment at both ends of production and marketing was rare for 100 years. Meanwhile, the emergence of a geopolitical crisis, the resulting restructuring of the supply chain, and the stimulation of the reversal of monetary policies by governments due to the inflation, the expectation of possible derivative stagflation had profoundly influenced traditional consumption trends. The overall outlook and the environment pose severe disturbances and challenges to the Company's operations throughout the year. Fortunately, under the prudent response of the operating management and all employees, the revenue still exceeded the level of the past two years, but the profitability was lost throughout the year due to the high cost of raw materials. Based on this, the Company reviewed its operating performance over the past year, including the continuous deepening of product lines and access routes in the PRC market, the implementation of changes in production policies, and the development of new customers and new sales channels for external sales, all of which were promoted in an orderly manner. The long-term goal is to firmly integrate smart home appliance product development, and to develop and maintain the efficiency and diversity of the third leg of B to B products online, and always focus on improving quality and building brand power to create sustainable business value for the company.

Last year, on the one hand, we continued to fine-tune the operation and manufacturing structure, deepen the integration of the Company's resources, and strengthen the manufacturing and sales capabilities of the Company's core products, while improving efficiency and eliminating ineffective production costs. In addition to promoting product price competitiveness, at the same time, strengthening brand strength and channel stickiness, producing home appliance products that meet consumers' desire to improve the needs of a better life, so as to increase the added value of products and develop brand premiums, I believe that with the effective promotion of these strategies. In the post-COVID era, positive improvements in operational performance can be expected in 2022.

The following report on the Company's operations for 2021 and future prospects for 2022 is as follows:

The Company is the ultimate parent company of the Group after listing. It is mainly responsible for investment and holding. Its production base is located in Shenzhen, Guangdong Province, Mainland China, and Jiujiang City, Jiangxi Province. The consolidated revenue in 2021 was NT \$10.156 billion. The consolidated loss after tax was NT \$307 million. The consolidated loss per share was NT \$2.11. Looking forward to 2022, there are still many economic challenges in Mainland China globally. In the face of the quality and quantity changes in the consumer market and the fierce competition in the small appliance industry, the Company will focus on stable and sound operation, strengthen the overall synergy of the operation and management of each company, overcome and transform the constraints of the supply chain, actively explore the market and deepen the whole-process service of customers, closely cooperate and grow with the customers of the main excellent asset quality, and build a competitive and sustainable enterprise based on the core values of the Company.

Looking forward to the company's future development, due to the comprehensive poverty alleviation and consumption upgrading in Mainland China, the consumption mode and demand spread to all-round development. Whether it is mode 82 or long-tail demand, there are broad markets due to the large overall volume. At the same time, consumers' demand for the comfort, functionality and personalization of small appliances is constantly increasing. We seek to seize this opportunity to diversify our competition and transformation in the small home appliance market in Mainland China, as well as the product demand in the domestic and foreign marketing markets due to the pandemic and the transformation of the supply chain. The Company and its re-investment subsidiaries will focus on responding to market demand, steadily deepen the existing customer base and expand the customer base and expand high-quality new customers. Since the listing, the management team and all employees have demonstrated good faith and dedication in the company's operating credentials, demonstrated practical attitude, strengthened the operation of the industry, provided the small home appliance industry with excellent products that meet market demand, created the best interests of all shareholders and employees, and promoted ESG to return the expectations and love of shareholders, and expressed gratitude to shareholders for their continued support over the long term.

#### II. 2021 Operating Results

(I) 2020 Business Plan and Implementation Results

Unit: NTD thousand

	Year 2021 Audit	<u>2020</u> <u>Audit</u>	Growth Rate
Consolidated operating revenue	10,156,591	9,207,346	10.31%
Consolidated operating profit	1,122,400	1,570,488	-28.53%
Consolidated net profit	-365,514	220,906	-265.46%
Consolidated net non- operating income (expense)	12,685	2,973	326.67%
Consolidated Income Before Tax	-352,829	223,879	-257.60%
Income tax expense	45,602	-67,640	-167.42%
Consolidated total profit and loss	-307,227	156,239	-296.64%

#### (II) Status of execution

The Company did not publish financial forecast information for 2021.

### (III) Financial balance and profitability

Item	Year	Year 2021	2020		
Financial Structure	Liabilities to assets ratio (%)	72.29	66.08		
Liquidity	Current ratio (%)	107.42	118.25		
analysis	Quick ratio (%)	61.98	71.41		
	Return on assets (%)	-2.94	2.12		
- a	Return on shareholders' equity (%)	-10.42	5.10		
Profitability	Net profit margin (%)	-3.02	1.70		
	Earnings per share (NT\$)	-2.11	1.08		

#### (IV) Annual research and new technology development

- 1. Annual research and technological development results
  - (1) Shoe Cabinet with Germicidal Lamp Project Development
  - (2) Development of PTC Electric Heater with Large Air Volume
  - (3) Design and development of water-cooled fan with refrigeration chip element (instead of ice crystal)
  - (4) Design and development of a bladeless fan with three air channels that can automatically swing to adjust the air outlet area
  - (5) Design and development of inverter window air conditioner
  - (6) Pet air conditioner development
  - (7) Application of electrolyzed water sterilization technology
  - (8) Application of hydrophilic humidification tray natural humidification technology

- (9) Clothes drying and heating integrated electric heater
- (10) Superconducting cooling and heating loop fan
- (11) Research on the Sterilization Function of Fresh Air Products
- (12) Research on the Sterilization Function of Yuba Products
- (13) Light Touch
- (14) Inner Winding Motor Development
- (15) Development of flame skirting board series electric heater
- 2. Future research and technology development plans
- (1) Short-term business development plan
  - A. Development and research of wireless steam cleaning cleaners, floor washers, personal health and care products, and series of products for pets.
  - B. Research on the application of semiconductor refrigerator, radar, battery and refrigerated chip small refrigerator are continuously increased.
  - C. Design and development of humidifier with large humidification capacity (2.5 L/h).
  - D. Research and development of new electric heater (firework hill, foot line with closeable air outlet; and graphene heating element).
  - E. Continuously increase the development and application research of pin structure and high-power inner-wound motor.
  - F. Continuously introduce and apply speech recognition (offline + online), motion monitoring, gesture recognition and other new technologies to various products.
  - G. Develop hydroxide ion air purification ceiling fan.
- (2) Long-term business development plans
  - A. Development of Personal health, care and cleaning appliances (disinfection, sterilization) series appliances.
  - B. Development of medical product series.
  - C. The Company plans to research on the application of smart home appliance sensors and human-computer interaction (voice control).
  - D. Study on various complex air processors (refrigeration, heating and humidification).
  - E. Development of DIY fresh air products.
  - F. Development and application research of external rotor DC motor with high cost performance.
  - G. Pet Product Development and Application Research.

#### III. Summary of the business plan for the current fiscal year

- (I) Business Policies
  - 1. Focus on strengthening the development of the Airmate brand, aim to become a leading small home appliance enterprise with competitiveness and core value in domestic and overseas sales in mainland China, ensure quality and quantity advantages, and strengthen the win-win cooperation with suppliers and customers.
  - 2. Continue to promote the localization and indigenization of talents in each company, establish a group enterprise management model, commit to the company's product strength and continue to develop new products, new customers and new markets, improve production optimization technology, continue to invest in efficient production lines and reasonably manage and control expenses and costs, to make the company's operations aggregating profits.
  - 3. Value the integration of labor and management, create maximum profits for employees and shareholders, and fulfill corporate social responsibility.

#### (II) Expected sales quantity and basis

The main markets of the Company's reinvested subsidiaries are located in Mainland China, Northeast Asia, Southeast Asia and Europe and the United States. Therefore, the expected sales volume for the year is mainly based on the statistical data of local industries, feedback of information on major customers and judgment on future market supply and demand. In aggregate, the future turnover and amount of the small appliance industry will only be stable and significantly increase compared with 2021.

#### (III) Significant Sales and Production Policies

#### 1. Export

- The sales of products in Japan, South Korea, Europe and North America have maintained steady growth in the past two quarters. We will actively develop customers in different industries, assist customers to develop new products and continue to cultivate the Southeast Asian market.
- The Company will focus on maintaining the connection between key customers and technical teams, deepen development and technology adhesion, increase the number of product development (improve patent layout, patent authorized customers), in order to win orders to develop small home appliances with multiple functions integrated and promote them to customers. Build a one-stop export model and get OEM orders.
- We comprehensively enhance the export business services including customer service platform channel integration, IDM services, multiple sales with one machine, R&D awards, patent sharing and online sales, etc., to improve service quality.

#### 2. Offline Market in China

- Team Integration: The national offline teams are divided into two regions, south and north, with 2 large regional directors established. We have increased operation support centers, promoted data-based operations, and conduct more accurate and efficient management close to the market, and enhance the brand's service power to distributor partners and consumers in the new retail era.
- Accurate focus on products: focus on hot products, reduce SKUs, fit the market, ensure sales efficiency, and improve the integration of production and sales operations. At the same time, focus on the inventory turnover rate and amount of dealers and factories, reduce the inventory of dealers and factories at the end of the quarters, and finally realize order-based production.
- Continue to cultivate the channels: develop and expand the breadth of channel outlets, and continue to built more than 2,000 Airmate County/township image stores. In addition, strengthen the consumer experience by 3C and supermarket systems, and cooperate with the stores to invest in image building and train shopping guides to enhance their sales and marketing capacities, to achieve the increase in Airmate's single store retail sales and the proportion of sales of high-end products.
- Embrace new channels: Actively embrace new sales channels, offline and online wholesale, social media group buying platforms, JD specialty stores and Tmall Premium, actively expand new sales channels, increase offline visibility, and achieve greater brand exposure and output.

#### 3. Online Market in China

• Multi-platform benign development: For different online consumer groups and sales models on Taobao Tmall, JD Mall, Suning, Vipshop, and live broadcast, we have developed marketable and differentiated product combinations suitable for each platform to meet the needs of different consumers. Emphasize the development of other new sales channels such as Pinduoduo, Yunji, and NetEase Yeation. Establish vertical integration of sales and production to improve brand share across the network and channels. In addition, we are involved in the new type of sales of the secondary e-commerce channel. We target the market through emerging focus private domain traffic channels such as short-form video e-commerce, content e-commerce, information flow e-commerce, etc.

- By leveraging the high efficiency and focus of the online platform, the company focused on investing in clothes dryers, dehumidifiers, ventilators, bath heaters, foot baths, steam mops, and other niche small household appliances markets other than electric fans and heaters, in order to increase the product lines for the brand to achieve higher sustainable growth.
- Marketing Transformation: Fully embrace mobile Internet marketing, use emerging media, deeply interact with young consumers through social media such as live streaming, short video, Weibo, WeChat official accounts, and Xiaohongshu, to achieve a younger brand consumer base and enhance Airmate's visibility and reputation among various consumer groups, and improve the brand's influence.
- Visual Systems: Comprehensive Improvement of Visual Systems: In the era of online marketing, content capabilities are becoming one of the core capabilities of enterprises. We have established a visual center to unify the visual content system norms of brands, export high-quality marketing content, better disseminate the Airmate brand, and improve brand strength.

#### IV. The company's future development strategy

The company and its reinvested subsidiaries will continue to focus on the development in the industry, develop competitive high-margin products, continuously improve and develop new technologies, and pursue win-win cooperation with relevant stakeholders. They will devote to the maintenance of brand force and customer loyalty, and actively respond to, explore and meet the deep needs of end customers in the market, and, through real-time response to market changes, obtain the recognition and orders of new markets, new customers and new products, so as to form a flag brand enterprise in the small home appliance market.

# V. Influence of external competition environment, legal environment and overall operation environment

(I) Impact from external competitive environment

Small home appliance industry is in a variety of fierce competitive context. The Company and its subsidiaries will continue to give full play to the existing advantages to get close to the market and strengthen product differentiation, and reasonable control expenses and costs, in order to reduce the impact of external competitive environment.

(II) Impact of legal environment

The Company and affiliated companies have not undergone or faced any loss from country or region where there is influence of legal environment changes in recent years.

(III) Impact of the overall business environment

At present, the production and operation of the company's reinvested subsidiaries are in mainland China. Although the overall environment of the local small home appliance industry is fiercely competitive, as mainland China has fully entered the middle-income process, its economic development and per capita income have greatly increased, and its consumption power is growing,. And thanks to the increasing pursuit of product quality and high responsiveness to new products and applications, it is expected to continue to grow steadily in the future.

Best regards (Wish you peace, happiness and good fortune).

Airmate (Cayman) International Co Limited

Chairman of the Board: SHIH, JUI PIN

General Manager: Shir Rui-bin

Chief Accountant: HO. MEI HSIU

#### **Chapter 2 Company Profile**

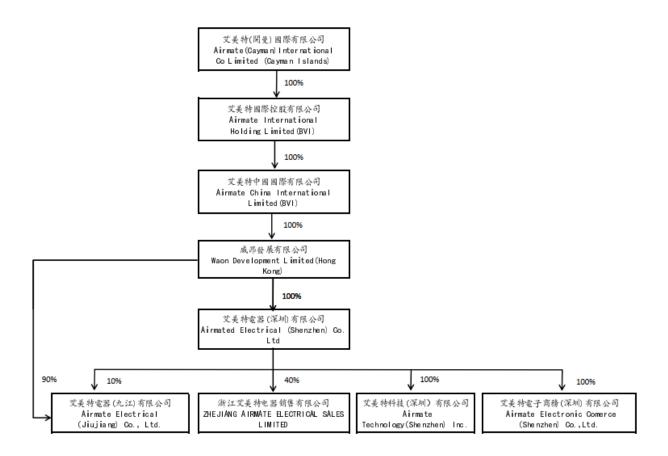
**I.** Date of Establishment: March 11, 2004.

#### **II. Corporate and Group Profile**

Airmate (Cayman) International Limited Co Limited(hereinafter referred to as the Company) was incorporated as an offshore holding company in the Cayman Islands on March 11, 2004, and as the entity applying to return to Taiwan to apply for registration in the Taiwan Stock Exchange Corporation (TSEC) and apply for the first listing of shares; as of the end of March 2022, the Company's subordinates are composed by Airmate International Holdings Limited, Airmate China International Co., Ltd., Waon Development Limited, Airmate Electric (Shenzhen) Co., Ltd., Airmate Electric (Jiujiang) Co., Ltd., Airmate Electric Commerce (Shenzhen) Co., Ltd. and other 7 companies, all of which are 100% wholly-owned subsidiaries; the main operating entities are Airmate Electric (Shenzhen) Co., Ltd., a research and development and production/marketing center and Airmate Electric (Jiujiang) Co., Ltd. and the external order receiving company — Waon Development Co., Ltd. The Company specializes in the research and development, production and sales of electric fans, electric heaters and various small household appliances.

Starting with home appliance substitutes, the Company established its production base in 1991 -Airmate in Shenzhen. It is committed to the research and development and manufacture of sophisticated small home appliances. In 1997, it officially launched its own branded " 本文美特 " products and began to systematically establish the sales channels for distributors in China. After more than 20 years of deep farming, Airmate's new trademark " " has been upgraded in 2019 with the "Technology • Aesthetics • Family Mate" brand positioning of the "Air Mate" core. Technology and aesthetics are converging and advancing with time. Currently, products are sold in online e-commerce channels, physical home electronics stores and shopping malls in 31 provinces and cities in China. Currently, the proportion of domestic sales in Mainland China is about 52%. Due to its excellent research and development production capacity, the Company is also responsible for the design, development and production of factories for international household appliance brands. Through Waon Development Co., Ltd., the Company is responsible for the external sales transformation business. The OEM area covers Japan, Korea, France, Germany, Canada, Singapore, the United States, Australia and other regions. The external sales amount accounts for about 48% of the Group's total sales, and it has become one of the most internationally recognized manufacturers in the household appliance industry. This is a significant recognition of the company's efforts in the small household appliance market in China over the years.

#### **III. Group Structure**



IV. Corporate and Group History

F	nd Group History
Year	History of the Company and the Group
1973	The parent company of Airmate (Taiwan Dongfu Electrical Appliances Co., Ltd.) was
1973	founded in Taiwan.
1990	The management team and the substantial shareholders established Waon Development
1990	Limited (Hong Kong) with a registered capital of HK\$13,510 thousand.
1991	Established Airmate Electrical (Shenzhen) Limited with a registered capital of US\$23,750
1991	thousand, and set up a major production base in Shenzhen to launch a global layout.
	Became the first foreign-invested enterprise to obtain CCEE safety certification for small
1994	household appliances in China.
1994	Start to cooperate with Sanyo Electric Co., Ltd. of Japan to produce dedicated Sanyo fan
	motors.
1996	Obtained ISO9002 quality control system international certification.
	Expand the Airmate brand into the Chinese market and cut into the electric heater market.
1997	Establishment of Airmate French subsidiary, registered capital Franc 50 thousand.
1991	Established Airmate China International Limited (BVI) with a registered capital of
	US\$20,000 thousand.
1998	Established Airmate International Holding Limited with a registered capital of US\$21,000
1770	thousand.
	Obtained ISO9001 quality control system international certification.
	The China Association of Enterprises with Foreign Investment was awarded the "National
1999	Foreign Investment Double Excellence Enterprise".
	By the share conversion, included Waon Company as a 100% subsidiary of Airmate
	International

Year	History of the Company and the Group
	Establish a global sales network of more than 60 countries on five continents and become
2000	the largest supplier of household fans in Japan.
2001	Waon Company signed an equity transfer agreement with Airmate China to transfer the equity of Airmate Electrical (Shenzhen), which is 100% owned by the former Waon Company, to Airmate China.
2002	China Quality Inspection Association awarded the National Dual Guarantee Enterprise of Product Quality and After-Sale Service Credit. "Airmate" was named a famous trademark in Guangdong Province.
	Won the doual honors of Shenzhen Industry and Commerce Top 100 and Export top 100 Airmate expanded plant at Shenzhen Airmate fans passed the National Inspection-Free Product Quality.
2003	Awarded with National Dual Guarantee Enterprise of Product Quality and After-Sale Service Credit.
2004	The Company was established with HK\$16,000 thousand in shares and became the ultimate parent company of the group through a series of stock exchange processes.
2005	Airmate extensively entered other small home appliances market.  The State Administration of Quality Supervision, Inspection and Quarantine awarded the title of China's Famous Brand Products  Was rated as "the first Shenzhen Import and Export Integrity AAA Enterprise".  Rated as "The Top 500 Company With The Most Valuable Brand in The Country".
2008	Airmate trademark was awarded the title of "Well-Known Trademark".  Capital increase by cash of HK\$40,000.
2009	Won the award of the National High-tech Enterprise Award. Won the title of Guangdong Province Famous Brand Product. Elected as the Member of Shenzhen Quality and Credit Enterprise. capital increase by cash of HK\$1,050,000. Transferred of surplus and employee dividend to capital of HK\$4,820 thousand
2010	Won the honor of "Shenzhen Intellectual Property Advantage Enterprise".  Awarded the Director Award of Science and Technology Innovation in Bao'an District.  Transferred of employee dividend to capital of HK\$680 thousand
2011	Airmate's electric fan comprehensive market share in China for 10 consecutive years ranks the top two among domestic enterprises.  Airmate's electric heater comprehensive market share in China for 6 consecutive years ranks the top three among domestic enterprises.
2012	Transferred of capital surplus to capital of HK\$203,310 thousand capital increase by cash of HK\$29,000 thousand.  The Directors were re-elected as Directors, including four Independent Directors, and set up an Audit Committee.  Reelected the board of directors. Elected nine directors, including four independent directors, and set up an audit committee.  On July 26, 2012, the shareholders' meeting approved a resolution to change the company's par value per share from HK\$1 to NTD10, with the paid-in capital of NTD1,102,442,500.
2013	capital increase by cash of NTD 122,500 thousand. On March 21, listed on the TWSE
2014	Established Airmate Electrical (Jiujiang) Ltd. with a registered capital of US\$35,000,000 thousand. Mass production in October the same year.
2015	Joint venture with mainland Chinese to establish Airmate Technology Co., Ltd., specializes in kitchen appliances product design, development, and market development. With the registered capital of RMB \$10,000 thousand, and the company holds 51% shares.
2016	Airmate Electrical (Jiujiang) Ltd. capital increase by cashd of US\$23,000 thousand. On June 3, 2016, the Company signed a joint development project agreement with TCL Haichuanggu Technology Park Development Co., Ltd. (hereinafter referred to as TCL Haichuanggu) and Shenzhen TCL Real Estate Co., Ltd. to develop old factories land in

Year	History of the Company and the Group
	Shenzhen Industrial Zone.
	Airmate Europe LLC. Liquidation was completed on 8 June 2016.
2017	The capital increase by cash of Airmate Electrical (JIUJIANG) Limited of US\$3,300 thousand.
2018	Airmate Electrical (Jiujiang) Ltd. capital increase by cashd of US\$1,850 thousand. Airmate Fresh Wind Division was established on April 30, 2018  The development project of the old factory land in Shenzhen Industrial Zone signed by the Company and TCL Haichuanggu Technology Park Development Co., Ltd. (hereinafter referred to as TCL Haichuanggu) and Shenzhen TCL Real Estate Co., Ltd. started in October 2018.
2019	The capital increase by cash of Airmate (Cayman) International Co. Limited of US\$120,000 thousand.  Airmate Black and White Swan Air Circulating Fan Serie won the TMIC's Best New Product under Circulating Fan Category ad the Golden Wheat Quality Award under Household Appliances Digital Category.  The brand of Airmate has renewed and upgraded, the new trademark design follows the core of "Air Mate" with "Technology, Aesthetics and Home Mate" brand positioning upgrade, combine the technology and the aesthetics.
2020	The Air2 Air Circulation Fan of Airmate's High-End Aesthetic line, was awarded the "Product of Excellence" award at the Apland Awards 2020 for its industry-leading fashion design and innovative technology, reaffirming Airmate's commitment to providing insights into customers' needs, improving the user experience and creating superior products.
2021	Airmate's high-end aesthetics AIR6 series won the Smart Technology Innovation Product Award; Apulian Excellent Product Award, AIR3 won Tiangong Cup Industrial Design Competition Excellent Product Award of Jiangxi Province; AIR6 series won the National Electricity Industry Rock Award Excellent Product Award in China; Airmate Electric (Jiujiang) Co., Ltd. won the National Electricity Industry Rock Award in China - Solid Rock Award in 2021.

 $V\!.$  Risk Items: Please refer to the Chapter VII-6 of this annual report.

# **Chapter 3 Corporate Governance Report**

## I. The Company's Organizational System

(I) Organizational Structure

Boa	ard of	Direct	ors																			
Cha	airmar	า			Aud	udit Office																
General Manager																						
	Opera	ations		search a	-	Intelle	ctual	Inn	ovatio	ns	Inform	ation	Indi	ustrial	F	rocure	emen	Inven	tory		Modula	
		ageme		velopme		proper	rty	Cer	nter	Securit		у &		ineerin	g t	Div.			gemen			acturing
	Office	е	De	partmer	nt	Office					SOP		Div.					Div.		(	Center	
											Promo	tions										
			Mantilat		Dam	+:- N	1				Team	N 4 =			1		Hana	A		 		
	ort rket		Ventilat Sales	ion	Dom	estic N	iarket			Finar	icing	Syste	ageme	nt				Applia Ifacturii			urity nmitte	
IVId	rket		Departr	nent								Syste	:111				Syste		ıg	COI	ıııııııı	:e
	1_										_					_				l .		
Northeastern Asian Business Department	European and American Market Department	Administrative Department	Ventilation Sales Department	Administrative Department	Jiujiang Department	Planning Department	Product Department	Operations Support Department	Sales Department	Accounting Department	Capital Management Department	IT Department	HR Department	Administrative Affairs Department	Logistics Department	Quality Assurance Department	Plastics Manufacturing Center	Motor Manufacturing Center	Hardware Manufacturing Center	Jet Printing Center	Assembly Center	Production Control Center

(II) Responsibilities and functions of major departments

Major	departments	Functions							
Board	l Meetings	Planning Company-wide business operations and policies, establishing operational goals and appointing the Company's major managers to execute Company business.							
Audit 1	Department	Responsible for various auditing tasks and the internal control evaluation and implementation of the Company as well as proposing recommendations for improvement and continuously monitoring progress of improvement.							
Presid	lent (CEO)	Perform resolutions from the Board of Directors meeting and Company management.							
	ent's Office O's Office)	Managing Company operational management, information security management, execute SOP, innovation center, patent applications, handling of legal cases, and maintaining investor relations.							
F	Export Business Department	Developing and maintaning the Company's export business.							
Export Market	Sales Administration Department	Day-to-day internal management work of the Expert Business Department.							
	Sales Department	Developing and maintaining the Company's business in China.							
	Jiujiang Department	Developing and maintaining the Company's business in China.							
Domestic Market	Planning Department	Establishing and promoting the Company's brand and image in China region.							
Iviai ket	Product Department	Product development in China region.							
	Operations Support Department	Communication and coordination between the Company's sales headquarter an various departments and day-to-day internal management work in China region.							

Major o	departments	Functions									
Ventilation Business	Ventilation Sales Department	Expansion and maintenance of ventilation business products in China.									
Department	Administrative Department	Routine management of Ventilation Sales Department in China.									
Financing	Accounting Department	Accounting and bookkeeping tasks and establishing and carrying out the accounting policy.									
Market	Capital Management Department	Capital planning and appropriations.									
IT De	epartment	Researching and establishing the Company's IT policy, IT system planning and maintenance, and telecommunications planning, setting, and maintenance.									
HR D	epartment	Manages human resources-related tasks.									
	rative Affairs partment	Day-to-day administrative management.									
	nd Development partment	Coordinating the Company's R&D resources and establishing R&D objectives.									
Logistics	s Department	Manages the Company's purchasing and warehousing tasks.									
	Assurance partment	In charge of various quality controls and handles customer grievances.									
	Appliance turing System	Production of plastics, motors, hardware, inkjet printing and assembly.									

# II. Directors, Supervisors, President, Vice President, Assistant Vice Presidents and Managers of Departments and Branches

# (I) Basic information of Directors

1. Director information

April 12, 2022

						Date of appointment		Shares Currently Held		Spouse & Minor Shareholding		Shares held in others'			Titles also	Other supervisory or director roles held by			
Job Title	Nationality/ Place of Incorporation	Name	Gender Age	Date Elected Assumption of Office	Term	Date First Assumption of Office	Number of Number of shares	Percentage (%)	Number of shares	Percentage (%)	Number of shares	Percentage (%)	Number of shares	Percentage (%)	Primary work or academic experiences	held at the Company and other companies	Job Title	Name of Director	Relation
Chairman and CEO and General Manager	The Republic of China	Shih, Jui-Pin	Male 41-50 y.o	2021.08.05	3 years	2011.09.01	1,009,480	0.72	1,049,751	0.72	811,221	0.56	-	-	Department of Electronics of Chubu University Affiliated Vocational School, Aichi Province, Japan Commodities Department Employee, YUASA PRIMUS COLTD		Director	Pearl Place Holdings Limited Representative: Shi Li-zhu	Mother and son
Vice Chairman and General Manager of Airmate Electric (Jiujiang) Co., Ltd. Subsidiary	The Republic of China	Cai, Zheng-fu	Male 61-70 y.o	2021.08.05	3 years	2004.04.30	4,009,788	2.84	4,169,751	2.86	-	-	-	-	Master of Electronic Engineering, National Kaohsiung University of Science and Technology Person in Charge of Zhanwei Limited (Hong Kong)	Note 2	-	-	-
Director	Republic of China	Cheng-Li-Ping	Male 71-80 y.o	2021.08.05	3 years	2006.12.18	3,157,095	2.24	3,283,041	2.26	51,178	0.04	-	-	Department of Statistics, Tamkang University Deputy General Manager of Tung Fu Electric Co., Ltd.	Note 3	-	-	-
Director	Republic of China	Pearl Place Holdings Limited Representative: Shi Li-zhu	Female 71-80 y.o	2021.08.05	3 years	2006.12.18	26,104,350	18.52	27,145,738	18.65	-	-	-	-	Kuang Hua Senior High School	Note 4	Chairman CEO and General Manager	Shih, Jui-Pin	Mother and son
Director	Republic of China	Chen Yanfu	Male 41-50 y.o	2021.08.05	3 years	2018.06.11	16,402	0.01	17,056	0.01	1,355,817	0.93	-	-	Institute of Environmental Policy, National Dong Hwa University Assistant Manager of Ministry of Education Environmental Protection Division; Project Manager of Capital Engineering Corp; Business Specialist of Nano Electronics and Micro System Technologies, Inc.; Business Assistant Manager of Creating Nano Technologies	Note 5	-	-	-
Director	Republic of China	Investment Special Account Representative of Chinatrust Commercial Bank for Entrusted Custody of Tuck Giant Enterprise Ltd.: Mr. Huang Qing-shu	Male 61-70 y.o	2021.08.05	3 years	2021.08.05	2,346,000	1.66	2,439,589	1.68	-	-	-	-	Chairman of Hern Juei Co., Ltd., Chairman of Heng Ta Mold Enterprise Co., Ltd., Chairman of Ecotime Optoelectronic Technology Co., Ltd.	Note 6	-	-	-
Independent Director	Republic of China	Char Mina abana	Male 71-80 y.o	2021.08.05	3 years	2012.05.15	-	-	-	-	-	-	-	-	Ph.D. of Graduate Institue of Business Administration, National Chengchi University; National Business Doctor Chairman of Taiwanese Investment Management Association of China; General Manager of China Productivity Center; Director of Graduate Institute of	Note 7	-	-	-

	Nationality/		Candan	Date Elected		Date First	Date of ap Number of	ppointment shares held	Shares Cur	rently Held	Spouse Share	& Minor		eld in others'	Deimory work or	Titles also held at the	Other super	visory or director rol or second-degree rela	les held by ations:
Job Title	Place of Incorporation	Name	Gender Age	Assumption of Office	Term	Assumption of Office	Number of shares	Percentage (%)	Number of shares	Percentage (%)	Number of shares		Number of shares	Percentage (%)	Primary work or academic experiences	Company and other companies		Name of Director	
															Business Administration, National Chung Hsing University; Deputy Director of Small and Medium Enterprises Administration, Ministry of Economy Affairs; Director, Economic Division, Mainland Affairs Council				
Independent Director	Republic of China	Chi,Lai-Ping	Male 61-70 y.o	2021.08.05	3 years	2012.09.05	-	-	-	-	-	-	-	-	Bachelors in Economics, Columbia University, USA. Masters in International Relations, Chicago University, USA. Independent Director of Yuanta Financial Holdings, Independent Director of Yuanta Life Insurance Co., Ltd., General Manager of Merrill Lynch (Taiwan) Investment Management, Deputy General Manager of Prudential Life Insurance (Taiwan) Co., Ltd., President of Greater China of Sony Life, Deputy General Manager of MetLife International, Managing Director of Sino-US MetLife, Chairman of MetLife Tong Kong, General Manager of MetLife Taiwan	Note 8	-	-	-
Independent Director	Republic of China	Lin Zhi-Long	Male 41-50 y.o	2021.08.05	3 years	2021.08.05	-	-	-	-	-	-	-	-	M.A., Department of Accountancy, National Cheng Kung University Lecturer in the Department of Fiscal Taxation, National Taipei University of Business; Lecturer in the Department of Accounting Information, Southern Taiwan University of Science and Technology; Assistant Professor of Specialized Technology, Institute of Business Studies, Tainan University of Technology; Partner Accountant, Yuxin Certified Public Accountants; Diwan Certified Public Accountants; Tax Department, KPMG Taiwan Certified Public Accountants.	Note 9	'	-	-

Note 1: (1) Also serving as the CEO and General Manager of the Airmate Group, Chairman of Airmate International Holdings Limited, Chairman of Aimeite Electric Appliance(China) Limited, Chairman of Waon Development Limited,

Chairman of the Taiwan Branch of Waon Development Co., Ltd., Chairman and General Manager of Airmate Electric (Shenzhen) Co., Ltd., Vice Chairman of Airmate Electric (Jiujiang) Co., Ltd.,

Chairman of Tung Fu Electric Co., Ltd., representative of Airmate Electronic Commerce (Shenzhen) Co., Ltd. and Pearl Place Holdings Ltd.

(2) Where the chairman and the general manager or a person of comparable rank (the top manager) are the same person, spouse or first degree relative, the reasons, reasonableness, necessity and response measures (e.g.:

increase the number of independent directors, and there should be information on how half of the directors are not concurrent employees or managers, etc.).

Reason	Reasonableness and	Response measures
	necessity	
Completed Industry	Good customer familiarity	Actively cultivate
qualifications		professional managers
Understanding the Business Market	Full insight into changes in the market	Half of the company's directors do not
iviai ket	the market	concurrently serve as
		employees or managers
Leadership	Has overall planning ability	
	of the enterprise	

Note 2: Director of Waon Development Co., Ltd., Vice Chairman of Airmate Electric (Shenzhen) Co., Ltd., Director of Zhejiang Airmate Appliance Electric Sales Co., Ltd., principal of Joyful Oasis Ltd., Chairman and General Manager of Airmate Electric Appliances (Jiujiang) Co., Ltd., Executive Director and Legal Representative of Airmate Technology (Shenzhen) Co., Ltd.

- Note 3: Director of Waon Development Limited.
- Note 4: Director of Wei 'an Development Co., Ltd. and Director of Dongfu Electric Appliances Co., Ltd.
  - Note 5: Business Associate, Libaiyi Co., Ltd.
  - Note 6: Chairman of (Hern Juei Co., Ltd. and Chairman of Heng Ta Mold Enterprise Co., Ltd.
- Note 7: Dean of Management Institute in Taipei, Lecturer Professor at Nanhua University, Concurrent Professor at National Taipei University, Advisor to Straits Exchange Foundation, Independent Director of Shane Global Holding Inc.
- Note 8: Part-time Professor of the University of International Business and Economics (UIBE); Chairman of HMC Asia Limited; Independent Director of Taishin Holdings (Taishin FHC); Independent Director of Prudential International Life Insurance Co., Ltd. (renamed Prudential Life Insurance of Taiwan).
- Note 9: Director of United Chartered Accountants, Partner Accountant, Lecturer of Department of Accounting of National Cheng Kung University(NCKU), Director of Nang Kuang Pharmaceutical Co., Ltd., independent director of Tekho Marine Biotechnology Co., Ltd., director of the NCKU Financial Strategies Research Foundation, independent director of Chia Her Industrial Co., Ltd., Corporate director representative of Topower Co., Ltd.
  - 2. Major shareholders of legal person shareholders: not applicable.
  - 3. Major Shareholders of Substantial Institutional Shareholders: Not applicable.
- 4. Disclosure of information on professional qualifications of directors and independence of independent directors

Name	Professional qualifications and experience (Note 1)	Independent status (Note 2)	Concurrently serves as Independent Director for multiple other publicly-listed
			companies

Name	Professional qualifications and experience (Note 1)	Independent status (Note 2)	Concurrently serves as Independent Director for multiple other publicly-listed companies
Chairman Shih, Jui-Pin	Graduated from Department of Electronics of Chubu University Affiliated Vocational School, Aichi Province, Japan.Currently, serves as the Chairman of the Company is also the CEO and General Manager. He has more than five years of experience in business, finance and company business. He is committed to the relevant fields of the small appliance industry. He has the ability of professional leadership, marketing, operation management and strategic planning, lead the company to become a pioneer in the industry, and move towards sustainable operation.  No situation listed in Section 30 of the Company Act.	Not applicable	None
Director Tsai, Cheng-Fu	Graduated from Electronic Engineering Department, Kaohsiung University of Science and Technology with a master's degree, current serves as the Vice Chairman of the Group and director of subsidiary. He has more than five years of work experience in business, finance and company business. He is committed to more than 25 years of experience in the related fields of the small appliance industry. He is also the Secretary General of the Founding Association of Shenzhen Taiwan Chamber of Commerce and the Honorary President of Shenzhen Taiwan Chamber of Commerce. He has specialized operational management and competence, and has rich planning experience in the industry. No situation listed in Section 30 of the Company Act.	Not applicable	None
Director Cheng-Li-Ping	Graduated from Department of Statistics at Tamkang University. Formerly Deputy General Manager of Tung Fu Electric Appliances Co., Ltd. and General Manager of Airmate Group. Currently, he is the director of company's subsidiary Vaon Development Co., Ltd. He has more than five years of experience in business, finance and company business. He is committed to the small appliance industry with more than 25 years of experience in related fields. He has professional leadership, international marketing and marketing, operational management and strategic planning capabilities and senior industry experience.  No situation listed in Section 30 of the Company Act.	Not applicable	None
Director Pearl Place Holdings Limited Representative: Shili-juezhu	One of the directors of the company who has more than five years of work experience in business, finance and corporate business.  No situation listed in Section 30 of the Company Act.	Not applicable	None
Director Chen Yanfu	Graduated from the Environmental Policy Institute of National Dong Hwa University, formerly Assistant to the Environmental Protection Team of the Ministry of Education, Project Manager of KING'S (ASIA) Contracting Company Limited, Business Specialist of Nano Electronics and Micro System Technologies, Inc. (NEMS Tech.), Business Deputy of Creating Nano Technologies, currently serves as the Business Associate of Libaiyi Co., Ltd., more than 15 years of experience in the panel, PCB, semiconductor industry, more than five years of experience in business, finance and company business, with operational management and strategic planning capabilities and senior industry experience.  No situation listed in Section 30 of the Company Act.	Not applicable	None
Director Investment Special Account Representative of Chinatrust Commercial Bank for Entrusted Custody of Tuck Giant Enterprise Ltd.: Mr. Huang Qing-shu	He is currentlyChairman of Hern Juei Co., Ltd., Chairman of Heng Ta Mold Enterprise Co., Ltd. with more than five years of work experience required for business, finance and corporate business, and is committed to specializing in the production of molds and plastic molds for various household appliances. Development and technology research, more than 30 years of experience in industry-related fields, providing professional advice on the development and technology of the company's product molds.  No situation listed in Section 30 of the Company Act.	Not applicable	None

Name	Professional qualifications and experience (Note 1)	Independent status (Note 2)	Concurrently serves as Independent Director for multiple other publicly-listed companies
Independent Director Chen,Ming-zhang	Graduated from the Program of MBA in the National Chengchi University,Ph.D. of Commerce, Member of the Salary and Remuneration Committee of the Company, Convenor of the Audit Committee, currently President of the Taipei Institute of Business Management, Lecturer Professor of Nanhua University, Concurrent Professor of Taipei University, Advisor of The Straits Exchange Foundation(SEF), independent Director of Shane Global Holding Inc.(SGH), with more than five years of work experience required for business, finance and corporate business, specializing in enterprise management, and rich industry experience.  No situation listed in Section 30 of the Company Act.	The independent directors of the Company are eligible for independence. Independent directors themselves, their spouses, and their relatives within the second degree of kinship do not serve as directors, supervisors or employees of the Company or other affiliated enterprises; do not hold the number of shares in the Company; and do not serve as directors, supervisors or employees of companies with specific relationships with the Company.  No amount of remuneration for providing business, legal, financial, accounting and other services to the company or its affiliates in the last two years.	1
Independent Director Chi,Lai-Ping	Bachelor of Economics, University of Columbia, USA, and Master of International Relations, University of Chicago, USA. Convener and member of the Remuneration Committee of the Company's Audit Committee. Currently serving as a Part-time Professor at the University of International Business and Economics (UIBE), Chairman of Hong Kong Zhongzhi Asia Co., Ltd., Independent Director of Taishin Financial Holdings Co., Ltd., Independent Director of Prudential International Life Insurance Co., Ltd. (renamed Taiwan New Life Insurance Co., Ltd.), with more than five years of work experience in business, finance and corporate business, he is specialized in the field of economics and international relations and provides relevant professional views and experience exchanges of the Company.  No situation listed in Section 30 of the Company Act.	The independent directors of the Company are eligible for independence.  Independent directors themselves, their spouses, and their relatives within the second degree of kinship do not serve as directors, supervisors or employees of the Company or other affiliated enterprises; do not hold the number of shares in the Company; and do not serve as directors, supervisors or employees of companies with specific relationships with the Company.  No amount of remuneration for providing business, legal, financial, accounting and other services to the company or its affiliates in the last two years.	2
Independent Director Lin Zhi-Long	Graduated from the Institute of Accounting, National Cheng Kung University with a master's degree, passed the accountant college entrance examination of The Republic of China, possessed professional certificates of accountant, land administration agent, internal auditor of the Republic of China and international internal auditor, and has more than five years of business, legal, financial, accounting or the work experience required by the company's business, the convener of the company's Audit Committee and a member of the Remuneration Committee, the current director of Zhili United Certified Public Accountants, a partner accountant, a lecturer in the Accounting Department of National Cheng Kung University, a director of Nang Kuang Pharmaceutical Co., Ltd., Independent director of Tekho Marine Biotech Co., Ltd., director of Cheng Kung Accounting & Financial Strategy Research Foundation as aggregate corporation, independent director of Chia Her Industrial Co., Ltd, and representative of legal person of Toppower Co., Ltd. He has rich experience in accountant practice and diversified industries.  No situation listed in Section 30 of the Company Act.	The independent directors of the Company are eligible for independence.  Independent directors themselves, their spouses, and their relatives within the second degree of kinship do not serve as directors, supervisors or employees of the Company or other affiliated enterprises; do not hold the number of shares in the Company; and do not serve as directors, supervisors or employees of companies with specific relationships with the Company.  No amount of remuneration for providing business, legal, financial, accounting and other services to the company or its affiliates in the last two years.	2

Note 1: Professional qualifications and experience: Indicate the professional qualifications and experience of each director. If he is a member of the Audit Committee and has accounting or financial expertise, he should indicate his accounting or financial background and work experience, indicate whether there are circumstances under Article 30 of the Company Law

Note 2: Independent directors should clarify whether they meet the requirements for independence, including but not limited to whether they, their spouses, relatives within the second degree of kinship, etc. serve as directors, supervisor or employee of the Company or its affiliated enterprises; the number and proportion of

the company's shares held by relatives within myself, spouse, parents (or in the name of others); whether he serves as a director, supervisor or employee of a company with a specific relationship with the Company (refer to the provisions of Article 3, Paragraph 1, Subparagraphs 5 to 8 of the Regulations on the Establishment of Independent Directors for Public Offering and Matters to be Complied with);

The amount of remuneration received for providing business, legal, financial, accounting and other services to the company or its affiliates in the last two years.

#### 5. Board Diversity and Independence:

#### (1) Diversity of the Board of Directors:

The diversity goals of the members of the Board of Directors of the Company are to have more than one-third of the seats on the Board of Directors of each gender and not more than one-third of the seats on the Board of Directors as employees.

There are currently 9 directors, including 3 independent directors. The diversification of all directors is as follows:

- ① Female directors account for 11%, and male directors account for 89%. Currently, no specific targets have been set. In the future, it will be gradually realized.
- ② The proportion of directors with employee status is 22%, and the proportion of independent directors is 33%, which meets the requirements.
- ③ 3 directors aged over 70; 3 directors aged 60-69; 3 directors aged 41-49.
- ④ 4 directors with tenure of more than 10 years; 3 directors for 3-9 years; and 2 directors for less than 3 years.

(6)	The	core	items	of	diversit	y of	each	director	are as	follows:
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	ity Core Items Director	Gender	Part-time employees	Business Management	Leadership Decisions	Knowledge of the Industry	Financial Accountant
Director	Shih, Jui- Pin	Male	V	V	V	V	
Director	Cai, Zheng- fu	Male	V	V	V	V	
Director	Cheng-Li- Ping	Male		V		V	
Director	SHIH LI, CHUEH- CHU	Female		V		V	
Director	Chen Yanfu	Male		V		V	
Director	Huang, Ching-Shu	Male		V		V	
Independent Director	Chen,Ming- zhang	Male		V			V
Independent Director	Chi,Lai- Ping	Male		V			V
Independent Director	Lin Zhi- Long	Male		V			V

#### (2) Independence of the Board of Directors:

The selection procedures for all directors of the company are open and fair, and comply with the company's "Articles of Association", "Director Election Measures", "Corporate Governance Code of Practice", "Public Issuance of Independent Directors and Compliance with Election Measures" and "Securities Exchange Act" According to Article 14-2", etc., the composition of the current board of directors consists of 3 independent directors (33%) and 6 independent directors (67%).

The board of directors of the Company guides the company's strategy, supervisory management and accountability to the company and shareholders. In all operations and arrangements of the

corporate governance system, the board of directors exercises its functions and powers in accordance with laws and regulations, the articles of association or the resolutions of the shareholders' meeting, etc. The Board of Directors of the Company emphasizes the function of independent operation and transparency, and the directors and independent directors are independent individuals and exercise their powers independently. The 3 independent directors have also complied with the relevant statutory provisions, combined with the terms of reference of the Audit Committee, to examine the existence of the company or the management and control of risks, etc., in order to ensure the supervision of the effective implementation of the company's internal controls, the selection (dismissal) of visa accountants, and the preparation of independence and financial statements. In addition, the "Directors' Election Method" of the Company stipulates that the election of directors and independent directors shall adopt a cumulative voting system and a candidate nomination system, encourage shareholders to participate, hold a certain number of more than a certain number of shareholders to submit a list of candidates, review the qualification conditions of candidates and confirm whether there are any violations of the provisions of Article 30 of the Company Law, the relevant handling operations shall be conducted and announced in accordance with the law, and the shareholders' rights and interests shall be protected to avoid the monopoly or excessive abuse of the nomination rights and maintain its independence

In order to establish the performance evaluation system of the Board of Directors, the Company conducts an internal self-assessment of the Board of Directors and the self-assessment of the members of the Board of Directors once a year. The results of the self-assessment are disclosed in the annual report and website of the Company after being submitted to the Board of Directors.

# (II) General manager, deputy general manager, assistant manager, department and branch supervisor information

April 12, 2022

Jo	b Title	National itv	Name	Gen der	Date of Appointment	Number of shares held		Shares held by spouse and minor children		Shares held in others' names		Primary work or academic experiences	Position Held with Other Companies	Managers who have spousal or second- degree family relationships within the Company		
		ity		der	търропшиси	Number of	Shareholdi ng Percentage (%)	Number of	Shareholdi ng Percentage (%)	Number	Shareholdi ng Percentage (%)		Companies	Job Title	Name of Director	
r G M	nairma n and eneral anager d CEO	Kepublic	Shih, Jui-Pin (Note 1, 2)	Male	2019.08.08	1,049,751	0.72	811,221	0.56	-		Japan YUASA primus Co., Ltd. Ltd, Commodities Department Employee	Concurrently served as CEO and General Manager of Airmate Group, Chairman of Airmate International Holdings Limited, Chairman of Airmate China International Limited, Chairman of Veeam Development Limited, Chairman of Taiwan Branch of Hong Kong Shang Veeam Development Limited, Chairman and General Manager of Airmate Electric (Shenzhen) Limited, Vice Chairman of Airmate Electric (Jiujiang) Limited, Chairman of Dongfu Electric (Shares) Limited, Representative of Airmate Electronic Commerce (Shenzhen) Limited, Pearl Place Holdings Ltd.	-	-	-
CI G M A E (Ji	Vice hairma n and eneral anager of irmate lectric iujiang l Co., Ltd. ubsidia ry	The Republi c of China	Cai, Zheng- fu	Male	2020.12.17	4,169,751	2.86	-	-	-			Vice Chairman of the Company, Director of Waon Development Co., Ltd., Vice Chairman of Airmate Electric (Shenzhen) Co., Ltd., director of Zhejiang Airmate Electric Sales Co., Ltd., principal of Joyful Oasis Ltd., chairman and general manager of Airmate Electric (Jiujiang) Co., Ltd., executive director and legal representative of Airmate Technology (Shenzhen) Co., Ltd.			

Job Title	National	Name	Gen der	Date of	Number of	shares held	Shares held and mino			held in names	Primary work or academic experiences	Position Held with Other	spousa degrelations	ers who hal or secor ree family hips withi ompany	nd-
	ity		der	Appointment	Number of shares	Shareholdi ng Percentage (%)	Number of		Number of shares Percentage (%)			Companies	Job Title	Name of Director	Rela tion
Chief Operatin g Officer (COO)	Republic of China	Tseng, Chao- Ting	Mal e	2018.11.14	305,085	0.21	-	-	-		Department of International Business, Chung Yuan Christian University Information and Finance Manager at Airmate Electrical (Shenzhen) Limited Purchasing Manager of Chicony Electronics Co., Ltd; Assistant Manager in Supply Chain Management Department of Tsannkuen (Zhangzhou) Enterprise Co., Ltd.	President of Tung Fu Electric Co., Ltd; Director of Airmate Electrical (Jiujiang) Limited	-	-	-
Head of China Market Departm ent	China Mainlan d	Lei Yan	Fem ale	2018.09.10	-	-	-	-	-	-	Department of Law, Hengyang Gong'an Cadre Secondary Specialized School, Hunan Province Director of China Market Department, Airmate Electrical (Shenzhen) Limited	Technology (Shenzhen) Co. Limited, General Manager of Airmate E-commerce (Shenzhen) Co., Ltd.			
Account Manager Manager		Ho, Mei- Hsiu	Fem ale	2019.01.10	116,498	0.08	-	-	-		Department of Financial Management, National Kaohsiung University of Science and Technology Audit Manager of KPMG	Accounting Manager of Airmate International Holdings Co., Ltd., Airmate China International Co., Ltd., Waon Development Limited, Waon Development Limited Taiwan Branch, Airmate Electrical (Shenzhen) Co., Ltd. and Airmate Electrical (Jiujiang) Co., Ltd., and Supervisor of Zhejiang Airmate Electric Appliance Sales Co., Ltd., Airmate Technology (Shenzhen) Co., Ltd. and Airmate Ecommerce (Shenzhen) Co., Ltd.			

Note 1: If the chairman of the board of directors and the general manager or equivalent (top manager) who are the same person, spouse or relative, then, the reasons, rationalities, necessities and countermeasures should be explained:

Reason	Reasonableness and necessity	Response measures
Completed Industry	Good customer familiarity	Actively cultivate professional
qualifications		managers
Understanding the Business	Full insight into changes in the	Half of the company's directors
Market	market	do not concurrently serve as
		employees or managers
Leadership	Has overall planning ability of	
	the enterprise	

Note 2: The General Manager of the Company, Lin Yong-chang, resigned due to the family factors on July 31, 2021, and was approved by the Board of Directors on August 18, 2021, and Mr. Shi Rui-bin, the chairman of Board of Directors of the Company held the position of General Manager B as of August 1, 2021.

# III. Compensations to Directors, Supervisors, President and Vice Presidents in the Most Recent Year 1. Remunerations paid to ordinary directors and independent directors (1) The remuneration paid to directors in the most recent (2021) year

Unit: NTD 1,000

					Directors'	Remunera	tion				o of total		Re	emune		to concurr		yees		Datio	of total	
		Base C	ompensation (A)		etirement wance (B)	Directors (No	bonus (C)	Allov	vances (D)	C, an	eration A, B, d D to net e (%) (Note 3)	Salar and all	y, bonus, lowances €	Seve	rance pay (F)	Employee	e compens			remunera D, E, F,	tion A, B, C, and G to net (%) (Note 3)	Remunerati on from an invested company
Job Title	Name of Director	The Compa	All companies in the	The Com	All companies in the	The	All companies in the	The Compa	All companies in the	The Compa	All companies in the	The Comp	All companies in the consolidat	The	All companies in the consolidat	The Co	mpany	the cons	panies in solidated ncial ments	The	All companies in the	other than the Company's subsidiary
		ny	consolidated financial statements	pany	d financial statements	Company	consolidate d financial statements	ny	consolidate d financial statements	ny	consolidate d financial statements	any	ed financial statements	any	ed financial statements	Cash amount	Stock amount	Cash amount	Stock amount	Company	consolidate d financial statements	or parent company
Chairman concurrentl																						
y serves as	Shi Rui-bin (Note 3)																					
CEO and General	Sin Ital oin (1 tote 5)																					
Manager																						
Director	Cai, Zheng-fu																					
Director	Cheng-Li-Ping PEARL PLACE																					
Director	HOLDINGS LIMITED – Representative : Shili Yu-zhu (Note 4)																					
Director	Chen Yanfu																					
Director	Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd.: Huang Qing-shu	4,31	5,394	-	-	-	-	340	340	1.51	-1.87	1,874	11,231	-	14	-	-	-	-	-2.12	-5.53	None
Independent Director	Chen, Ming-zhang																					
Independent Director	Chi,Lai-Ping																					
Independent	Lin Zhi-long (Note 5)																					
Director Director	Shili Yu-zhu (Note 4)																					
Director	Shi Rui-lin (Note 4)																					
Director	Chen Shun-long (Note 4)																					
	Fan, Chin-Hwa (Note																					
Director Independent	5) Chiu,Shean-Bii (Note																					
Director	5)																					

#### Explanation:

- 1. Independent directors' remuneration payment policies, systems, standards and structure, and clarification of the relationship between the responsibilities, risks, time participation and other factors assumed and the amount of remuneration paid: considering maintaining the professionalism and independence of independent directors, the Company's independent directors,
  - apart from remuneration and travel expenses for attending the meeting, the independent directors of the company do not participate in the distribution of directors' remuneration after the company's earnings. The remuneration shall refer to the level of the same trade and be decided by the Board of Directors.
- 2. Except for information disclosed above, remuneration paid for services rendered by Directors of the Company to all companies in the financial report (e.g., serving as a non-employee consultant) in the most recent fiscal year: None.
- Note 1: The loss appropriation statement for the most recent year (2021) has been approved by the Board of Directors (21 March 2022) to make up the loss with the statutory surplus reserve and has not yet been approved by the shareholders' meeting.
- Note 2: The net loss after tax of the Company and the consolidated financial statements for the year 2021 was NT \$ 307,227,000.
- Note 3: The General Manager of the Company, Lin Yong-chang, resigned due to the family factors on July 31, 2021, and was approved by the Board of Directors on August 18, 2021, and Mr. Shi Rui-bin, the chairman of Board of Directors of the Company held the position of General Manager B as of August 1, 2021.
- Note 4: Ms. Shili Ju-zhu, the representative of director PEARL PLACE HOLDINGS LIMITED, and Mr. Huang Qing-shu, the representative of the special investment account of Tuck Giant Enterprise Ltd. of Chinatrust Commercial Bank, were newly elected as the company on August 5, 2021.

  The directors of the Company, Ms. Shili Yu-zhu, Mr. Shi Rui-lin and Mr. Chen Shun-long did not continue to serve as directors of the Company due to the expiration of the term of office of the directors.
- Note 5: Mr. Lin Zhi-long, independent director, was newly elected as an independent director of the Company by the Board of Shareholders on August 5, 2021; Mr. Fan, Chin-Hwa and Mr. Chiu, Shean-Bii, independent directors, did not continue as independent director of the Company due to the expiration of their term of office.

Table of Range of Remuneration

	Name of Director										
Table of Remuneration Ranges for	Total Amount of Rem	uneration (A+B+C+D)	Total Amount of Remuneration (A+B+C+D+E+F+G)								
Directors	The Company	All companies in the consolidated financial statements	The Company	All companies in the consolidated financial statements							
Less than NTD 1,000,000	Shi Rui-bin, Cai Zheng-fu, Zheng Li-ping, Shi Rui-lin, Shili Ju-zhu, Huang Qing- shu, Chen Yan-fu, Chen Shun-long, Lin Zhi-long, Fan,Chin-Hwa, Chiu,Shean- Bii	Shi Rui-bin, Cai Zheng-fu, Zheng Li-ping, Shi Rui-lin, Shili Ju-zhu, Huang Qing- shu, Chen Yan-fu, Chen Shun-long, Lin Zhi-long, Fan,Chin-Hwa, Chiu,Shean- Bii	Zheng Li-ping, Shi Rui-lin, Shili Ju-zhu, Huang Qing- shu, Chen Yan-fu, Chen Shun-long, Lin Zhi-long, Fan,Chin-Hwa, Chiu,Shean- Bii	Zheng Li-ping, Shili Ju- zhu, Huang Qing-shu, Chen Yan-fu, Chen Shun- long, Lin Zhi-long, Fan,Chin-Hwa, Chiu,Shean-Bii							
NTD 1,000,000 (including) ~ NTD	Chen Ming-zhang, Qi Lei-	Chen Ming-zhang, Qi Lei-	Shi Rui-bin, Chen Ming-	Shi Rui-bin, Chen Ming-							

2,000,000 (excluding)	ping	ping	zhang, Qi Lei-ping	zhang, Qi Lei-ping
NT\$2,000,000 (including) ~ NTD 3,500,000 (excluding)	-	-	Cai, Zheng-fu	-
NTD 3,500,000 (including) ~ NTD 5,000,000 (excluding)	-	-	-	-
NTD 5,000,000 (inclusive) to NTD 10,000,000 (exclusive)	-	-	-	Shih, Jui Pin, Tsai, Cheng- Fu
NTD 10,000,000 (inclusive) to NTD 15,000,000 (exclusive)	-	-	-	-
NTD 15,000,000 (inclusive) to NTD 30,000,000 (exclusive)	-	-	-	-
NT\$30,000,000 (inclusive) to NTD 50,000,000 (exclusive)	-	-	-	-
NT\$50,000,000 (inclusive) to NTD 100,000,000 (exclusive)	-	-	-	-
Over NTD100,000,000	-	-	-	-
Total	13 persons	13 persons	13 persons	13 persons

<sup>2.</sup> Remunerations for Supervisors: Not applicable.

#### 3. Remuneration for the President and Vice President

Unit: NTD 1,000

	Salary (A) (B) (C)			aring employee bonus (D) (Note 1)		Percentage of the total amount of A, B, C and D and other 4 items in the net profit after tax (%) (Note 1)		Remuneration from an invested						
Job Title	Name of Director	The Company	All companies in the consolidated	The Company	All companies in the consolidated	The Company	All companies in the consolidated	The Cor		consolidate	nnies in the ed financial ments	The Company	All companies in the consolidated	company other than the Company's subsidiary or parent company
		Company	financial statements	Company	financial statements	Company	financial statements	Cash amount	Stock Amount	Cash amount	Stock Amount		financial statements	company
Chairman of the Board of Directors also serves as CEO and General Manager Manager	Shi Rui-bin (Note 3)													
Vice Chairman of the Board of Directors also serves as Subsidiary in Jiujiang the General Manager of	Cai, Zheng-fu	-	19,113	-	51	1,874	8,360	-	-	-	-	-0.61	-8.96	None
General Manager and CTO	Lin, Yung- Chang (Note 3)													
Chief Operating Officer (COO)	Tseng, Chao- Ting													
China Marketing Department General Director	Lei Yan													
Chief Financial Officer (CFO)	Ho, Mei-Hsiu													

Note 1: The loss appropriation statement for the most recent year (2021) has been approved by the Board of Directors (21 March 2022) to make up the loss with the statutory surplus reserve and has not yet been approved by the shareholders' meeting.

Note 2: The net loss after tax of the Company and the consolidated financial statements for the year 2021 was NT \$ 307,227,000.

Note 3: The General Manager of the Company, Lin Yong-chang, resigned due to the family factors on July 31, 2021, and was approved by the Board of Directors on August 18, 2021, and Mr. Shi Rui-bin, the chairman of Board of Directors of the Company held the position of General Manager B as of August 1, 2021.

Table of Range of Remuneration

	Name of President	and Vice President
Table of Remuneration Ranges for President and Vice Presidents	The Company	All companies in the consolidated financial statements
Less than NTD 1,000,000	Shi Rui-bin, Zeng Zhao-ting, He Mei-xiu, Lin Yong-chang, Lei Yan	-
NTD 1,000,000 (including) ~ NTD 2,000,000 (excluding)	Cai, Zheng-fu	-
NT\$2,000,000 (including) ~ NTD 3,500,000 (excluding)	-	Lin Yong-chang, Zeng Zhao- ting, He Mei-xiu
NTD 3,500,000 (including) ~ NTD 5,000,000 (excluding)	-	Cai, Zheng-fu
NTD 5,000,000 (inclusive) to NTD 10,000,000 (exclusive)	-	Shi Rui-bin, Lei Yan
NTD 10,000,000 (inclusive) to NTD 15,000,000 (exclusive)	-	-
NTD 15,000,000 (inclusive) to NTD 30,000,000 (exclusive)	-	-
NT\$30,000,000 (inclusive) to NTD 50,000,000 (exclusive)	-	-
NT\$50,000,000 (inclusive) to NTD 100,000,000 (exclusive)	-	-
Over NTD100,000,000		
Total	6 persons	6 persons

4. Names of Managers and the Distribution of Employees' Profit-sharing Bonus

April 12, 2022 Unit: NT \$ thousand

	Job Title	Name of Director	Stock amount	Cash amount	Total	Ratio of total amount to the after-tax net income (%)
	Chairman of the Board of Directors also serves as CEO and General Manager Manager	Shi Rui-bin (Note 2)				
	General Manager and CTO	Lin Yong-chang (Note 2)				
	Chief Operating Officer (COO)	Tseng, Chao-Ting				
Officer	Assistant Manager	Piao, Yuan-Zhe	-	-	-	-
	China Marketing Department General Director	Lei Yan				
	Accounting Manager	Ho, Mei-Hsiu				
	Finance Manager	Lin, Huangming				
	Audit Manager	Xu Ming-xiong (Note 3)				

Note 1: The loss appropriation statement for the most recent year (2021) has been approved by the Board of Directors (March 21, 2022) to cover the loss with the statutory surplus reserve. Therefore, the proposed employee bonus and directors' remuneration have not yet been

approved by the shareholders' meeting.

- Note 2: The General Manager of the Company, Lin Yong-chang, resigned due to the family factors on July 31, 2021, and was approved by the Board of Directors on August 18, 2021, and Mr. Shi Rui-bin, the chairman of Board of Directors of the Company held the position of General Manager B as of August 1, 2021.
- Note 3: On October 31, 2021, Mr. Xu Ming-xiong, Audit Manager of the Company, resigned from his position due to his personal career plan. On March 21, 2022, the Audit Committee and the Board of Directors adopted a resolution confirming that Ms. Chen Qiu-yi would take over the position of Audit Officer.
- (4) Comparative analysis of the ratio of the total remuneration paid to directors, supervisors, general manager and deputy general manager of the Company in the past two years to the net income after tax of individual or individual financial statements, and the relationship between the policies, standards and combinations of remuneration paid, the formula for determining remuneration and the operating performance and future risks of the Company and the consolidated statements:
  - (1) Ratio of remunerations paid to Directors, Supervisors, President and Vice President in the most recent two years on the after-tax net income

Unit: NTD thousand

	Year	2021	2020		
	Percentage of total	al net income after	Percentage of total net income after		
	tax	x %	tax %		
Item		All companies in		All companies in	
	The Company	the consolidated	The Company	the consolidated	
		financial	The Company	financial	
		statements		statements	
Directors' Remuneration	-2.12	-5.53	10.34	21.26	
Remuneration of General					
Manager and Deputy	-0.61	-8.69	4.97	22.28	
General Manager					

Note: The net profit (loss) after tax of the Company and the consolidated financial statements for the years 2021 and 2020 was NTD 307,227,000 and NTD 156,239 ,000, respectively.

(2) Policies, standards, and packages for payment of remuneration, as well as the procedures followed for determining the remuneration, and their linkages to business performance and future risk exposure.

#### A. Directors

Directors' remunerations are determined by the Board of Directors by referencing recommendations from the Remuneration Committee and average industry standards. Directors' remunerations include travel expenses, appropriation of net income and allowances. Appropriation of net income has been clearly stipulated in the Company's Articles of Association, in which any surplus present after paying income taxes and offsetting any past deficits, 10% of which will be appropriated as legal capital reserve and special capital reserve, and the no more than 3% of the balance can be appropriated as Directors' remunerations. After a resolution has been approved at the Board meeting, the Board will submit the proposal for approval at the Shareholders' Meeting.

#### B. President and Vice Presidents

Remunerations for President and Vice Presidents are handled in accordance with the Company's HR regulations in line with their titles, levels of contribution to the Company and in consideration of industry standards.

## **IV. Status of Corporate Governance**

- (I) The Board of Directors
  - (1) Operations of the Board of Directors

7 meetings of the Board of Directors in 2021 (A), the attendance of directors is as follows (3 meetings of the Board of Directors before re-election in 2021, 4 meetings of the Board of Directors after re-election):

election):					
Job Title	Name of Director	Actual Attendance	Times of proxy attendance	Actual presence (attendance) rate (%) (B/A)	Note
Chairman of the Board of Directors also serves as CEO and General Manager Manager	Shih, Jui-Pin	7	-	100	2021.08.05 The renewal of Regular Shareholders' Meeting, attended 7 times.
Director	Cheng-Li-Ping	7	-	100	2021.08.05 The renewal of Regular Shareholders' Meeting, attended 7 times.
Director	Cai, Zheng-fu	7	-	100	2021.08.05 The renewal of Regular Shareholders' Meeting, attended 7 times.
Director	Pearl Place Holdings Limited Representative: Shili Yu-zhu	6	1	85	On August 5, 2021, the directors of natural persons were re-elected and changed to directors of legal persons, and they attended 7 times.
Director	Shih, Jui-Lin	3	-	100	2021.08.05 The dismissal of Ordinary Meeting of Shareholders, attended 3 times.
Director	Chen, Shun-Loong	3	-	100	2021.08.05 The dismissal of Ordinary Meeting of Shareholders, attended 3 times.
Director	Chen Yanfu	7	-	100	2021.08.05 The renewal of Regular Shareholders' Meeting, attended 7 times.
Director	Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd.: Huang Qing-shu	3	1	75	2021.08.05 The Ordinary General Meeting of Shareholders new appointment, attended 4 times.
Independent Director	Chen,Ming-zhang	7	-	100	2021.08.05 The renewal of Regular Shareholders' Meeting, attended 7 times.
Independent Director	Fan,Chin-Hwa	3	-	100	2021.08.05 The dismissal of Ordinary Meeting of Shareholders, attended 3 times.
Independent Director	Chiu,Shean-Bii	3	-	100	2021.08.05 The Ordinary meeting of shareholders dismissed, attended 3 times
Independent Director	Chi,Lai-Ping	7	-	100	2021.08.05 Ordinary General Meeting of Shareholders renewed, attended 7 times
Independent Director	Lin Zhi-Long	4	-	100	2021.08.05 The Regular Shareholders Meeting new appointments, attended 4 times

Other required disclosure:	
directors' opinions and (1) Matters listed	ors should state by stating the date, period, content of the proposal, all independent the treatment of independent directors' opinions of the Company, if any:  I in Article 14.3 of the Securities and Exchange Act:
Meeting of the Board of Directors	Important Resolutions
Date (Session) 2021/3/15 (1st Session, 2021)  Independent	a. Passed the Company's "Statement on Internal Control System" for 2020. b. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans. c. Passed the Company's business report and consolidated financial statements for 2020. d. Passed the Company's 2020 remuneration distribution plan for employees and directors. e. Passed the proposal on capital increase with earning and issuance of new shares. g. Passed the proposal on the endorsement/guarantee for subsidiaries Waon Development Limited, Airmate Electrical (Shenzhen) Co., Ltd. and Airmate Electrical (Jiujiang) Co., Ltd. h. Passed the proposal on revising and enlarging the Corporate Social Responsibility Best Practice Principles of the Company. i. Passed the proposal on revising and enlarging the Operation Procedures and Guidelines for Ethical Corporate Management. j. Passed the proposal on revising and enlarging the CPAs' Independence Evaluation and Performance Evaluation Measures of the Company. l. Passed the independence and performance evaluation results of the CPAs for 2020. m. Adoption of the Company's Certified Accountant Replacement and Accountant Independence Assessment. n. The fifth repurchase of the Company's shares is contemplated in order to safeguard the credit and shareholders' interests of the Company. o. through general re-election of directors and acceptance of proposals for the nomination of candidates for directors and acceptance of proposals for the nomination of the list of candidates for directors (including independent directors). p. Adoption of the proposal to lift the restriction on directors' competition. r. Approved the Company's 2021 Ordinary General Meeting of Shareholders.
Directors' Opinion  The Company's handing of the opinions of Independent Directors	Not applicable
2021/5/13 (2nd Seesion, 2021)	<ul> <li>a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans.</li> <li>b. Passed the Company's consolidated financial statements for the first quarter of 2021.</li> <li>c. Approved the endorsement and guarantee of the subsidiaries Waon Development Co., Ltd., Airmate Electric (Shenzhen) Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.</li> <li>d. Passed the proposal on CPAs' fees for the Group's consolidated financial report of 2021.</li> <li>e. Approved the signing of a securities compliance counseling contract with KGI Securities Co., Ltd.</li> </ul>
Independent Directors' Opinion	No objections or reservations.  Qi Lai-ping Directors' Recommendations: 1. According to the analysis of economists and QE, raw materials are still on the upward trend in the future. It is recommended that the Company develop the operating limits of raw materials and futures and apply to the Board of Directors for authorization.  2. It is recommended that the company strengthen the de-stocking of inventory, which can be reduced by 20% from the third to the fourth quarter
The Company's handing of the opinions of	1. In response to the fluctuation trend of raw materials, the Company considered the two-way sharp fluctuation due to the impact of the macro environment.

, and assess the trade attributes of the variety and quantity of the required main

raw materials, and use the active

opinions of Independent

Directors

2021/6/7 (3rd Session, 2021)	establishment of moderate forward purchase contracts with suppliers to avoid the risk of price increases. At the same time, it also considers the high uncertainty risk of futures operations, so it is not currently researched. The operating limit of raw material futures.  2. The Company has always attached great importance to the de-stocking of inventory, and continuously tracks it every month, however, the company's products are mainly two-season products, and the inventory processing also needs to be carried out in accordance with the schedule of the off-peak season, so the speed of inventory depletion is relatively slow.  a. Due to the epidemic situation and in line with the epidemic prevention policy of the competent authorities, the Company intends to reconvene the 2021 Ordinary Shareholders' Meeting.
Independent Directors' Opinion	No objections or reservations.
The Company's handing of the opinions of Independent Directors	Not applicable
2021/8/5 (4th Session, 2021)	a. Approved the election of the chairman and vice chairman of the company. b. Approved the company's proposal to appoint the Compensation and Remuneration Committee.
Independent Directors' Opinion	No objections or reservations.
The Company's handing of the opinions of Independent Directors	Not applicable
2021/8/18 (5th Session, 2021)	<ul> <li>a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans.</li> <li>b. Approved the Company's consolidated financial statements for the second quarter of 2021.</li> <li>c. Passed the proposal on the endorsement/guarantee for subsidiaries Waon Development Limited, Airmate Electrical (Shenzhen) Co., Ltd. and Airmate Electrical (Jiujiang) Co., Ltd.</li> <li>d. Approved the base fixing date of the distribution of earnings for 2020.</li> <li>e. Approved the Cancellation through the fifth repurchase of treasury shares by the Company.</li> <li>f. Approved the Change of General Manager of the Company g. Approved the Directors' Compensation Plan for January to June 2021 of the Company.</li> <li>h. Approved the Independent Directors' Compensation Plan for January-June 2021 of the Company.</li> <li>i. Approved the Company's January-June 2021 Manager's Compensation Plan.</li> </ul>
Independent Directors' Opinion	No objections or reservations.
The Company's handing of the opinions of Independent Directors	Not applicable
2021/11/10 (6th Session, 2021)	<ul> <li>a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans.</li> <li>b. Approved the consolidated financial statements of the Company for the third quarter of 2021.</li> <li>c. Approved the endorsement guarantee to the subsidiary Waon Development Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.</li> </ul>
Independent Directors' Opinion	No objections or reservations.
The Company's handing of the opinions of Independent	N/A.

Directors	
2021/12/15 (7th Session, 2021)	<ul> <li>a. Approved the annual audit plan of Airmate (Cayman) International Limited for 2022.</li> <li>b. Purchase of directors' and managers' liability insurance through the Division's proposed renewal.</li> <li>c. By means of the endorsement guarantee to the subsidiary Airmate Electric (Shenzhen) Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.</li> <li>d. Adoption of the Company's budget for 2022.</li> <li>e. Adoption of the Directors' Compensation Plan of the Company for January-December 2021.</li> <li>f. Adoption of the Company's January-December 2021 Manager's Compensation Plan.</li> </ul>
Independent Directors' Opinion	No objections or reservations.
The Company's handing of the opinions of Independent Directors	N/A.

- (2) Other than the matters mentioned above, other resolutions on which the Independent Directors have dissenting opinions or qualified opinions: None.

  II. The Directors' implementation of the recusal of the resolution due to conflict of interest shall describe the
- II. The Directors' implementation of the recusal of the resolution due to conflict of interest shall describe the names of the Directors, the contents of the proposals, the reason for the avoidance of interests, and the participation in voting:

2021/3/15 (1st Session, 2021)	1. Proposal content: Adoption of the directors' remuneration plan of the Company from January to December 2020.  Avoidance of Interests Directors: Shi Rui-bin, Zheng Li-ping, Cai Zheng-fu, Shi Li Yu-zhu, Shi Rui-lin, Chen Yan-fu , Chen Shun-long  Reason for avoidance of interest: Individual directors avoiding on the basis of their own interests  Participation in the voting: The aforementioned directors abstained from the discussion and voting of this proposal, and all other directors attended the the resolution to approved.  2. Content of the proposal: Adoption of the list of candidates for directors (including independent directors) nominated by the Board of Directors.  Avoidance of Interests Directors: Shi Rui-bin, Zheng Li-ping, Cai Zheng-fu, Shi Li Yu-zhu, Shi Rui-lin, Chen Yan-fu , Chen Shun-long, Qi Lai-ping, Chen Ming-zhang, Chiu,Shean-Bii, Fan,Chin-Hwa  Reason for avoidance of interest: Individual directors avoiding on the basis of their own interests  Participation in voting: The aforementioned directors abstained from the discussion and voting of this proposal, and all other directors attended the meeting.  It was verified that the independent directors met the professional qualifications, independence recognition and restrictions on part-time jobs specified  in the "Regulations on the Establishment and Compliance of Independent Directors of Public Offering Companies", and the resolution was passed.
2021/8/5 (4th Session, 2021)	1. Proposal content: The Company has adopted the proposal for the appointment of the Remuneration Committee.  Directors avoiding interests: Qi Lai-ping, Chen Ming-zhang and Lin Zhi-long Reason for avoidance of interest: Individual directors avoiding on the basis of their own interests  Participation in voting: When voting on this proposal, the interested parties are requested to leave the table first. Upon the proposal of Chairman Shi Ruibin, the remuneration of the committee members and the remuneration of the independent directors shall be paid in combination, and the proposal shall be passed with the consent of all the remaining directors present.
2021/8/18 (5th Session, 2021)	Proposal content: Adoption of the Company's remuneration proposal for independent directors from January to June 2021.     Directors avoiding interests: Qi Lai-ping, Chen Ming-zhang and Lin Zhi-long Reason for avoidance of interest: Individual directors avoiding on the basis of their own interests     Participation in the voting: The aforementioned directors abstained from the discussion and voting of this proposal and all other directors attended the resolution to approved.

2. Proposal content: Adoption of the remuneration plan for managers of the Company for January-June 2021.

Directors: Shi Rui-bin, Cai Zheng-fu
Reason for avoidance of interest: Serving as the manager
Participation in the voting: The aforementioned directors abstained from the discussion and voting of this proposal and all other directors attended

III. TWSE/GTSM listed companies shall disclose the evaluation cycle and period, scope, method, and content of evaluation for the self-evaluation (or peer evaluation) of the board of directors, and fill in the evaluation conditions of the board of directors as specified in Appendix II(2): see the following table for details:

4. Objectives of strengthening the functions of the Board of Directors in the current year and the most recent year (such as the establishment of an audit committee, improving information transparency, etc.) and evaluation of execution process: The company has passed the resolution of the Board of Directors on June 8, 2012 to establish the audit committee and remuneration committee. Relevant information will be disclosed on the website designated by the Company and the competent authority to enhance information transparency.

#### (2) Execution of evaluation of the Board of Directors

Frequency	Period	Scope	Method
Once a year	2021.01.01	the overall Board of Directors, individual directors and functional committees	internal self-assessment of the Board of Directors , self-assessment of directors

#### Content of evaluation

- (1) Performance evaluation of the board of directors: including the degree of involvement in the operation of the Company, the quality of decision-making of the board of directors, the composition and structure of the board of directors, the selection and continuous learning of directors, internal control, etc.
- (2) Performance evaluation of individual directors: at least including the cognition of the Company's objectives and tasks, the understanding of director liabilities, the involvement in the Company's operations, the internal relationship management and communication, the specialty and further study of directors and internal control.
- (3) Performance evaluation of functional committees: the degree of involvement in the Company's operation, the cognition of the responsibilities of functional committees, the quality of decision-making of functional committees, the composition and selection of members of functional committees, internal control, etc.

#### **Evaluation conclusions:**

The Company has completed the self-assessment and assessment of the performance of the Board of Directors in 2021 and intends to submit the 2nd Board of Directors Report for 2022 as a basis for review and improvement. The overall average score of the Board of Directors' performance self-assessment was 4.71 (out of 5), and the overall average score of individual Board members' performance self-assessment was 4.65 (out of 5), indicating that the Board of Directors was performing well; the performance self-assessment results of the Functional Committees (Salary and Compensation Committee and Audit Committee) were 4.61 (out of 5), indicating that the Functional Committees were performing well and in line with corporate governance, effectively improving the functions of the Board of Directors.

#### (II) Implementation of Audit Committee Meetings

Audit Committee has been set up on June 8, 2012 and its composition includes all Independent Directors. At least one meeting will be convened in each quarter, and the operations of the Audit committee in the current year and the most recent year are as follow:

The Audit Committee held the meetings in 6 times in 2021 (A), and the attendance of independent directors was as follows (2 before and 4 after the 2021 re-election):

Job Title	Name of Director	Actual Attendance (B)	Times of proxy attendan ce	Actual attendance rate (%) (B/A) (Note)	Note
Independ ent Director	Chen,Min g-zhang	6	-	100	Re-elected as an independent director on 2021.08.05, who is also a member of the Audit Committee in accordance with the Articles of Association and the times to attend is 6.

Director	Fan,Chin- Hwa		-	100	Dismissed independent directors on 05/08/2021, the times to attend is 2.
Independ ent Director	Chiu,Shea n-Bii	2	ı	100	Dismissed independent directors on 05/08/2021, the times to attend is 2.
Independ ent Director	Chi,Lai- Ping	6	-	100	Re-elected as an independent director on 2021.08.05, who is also a member of the Audit Committee in accordance with the Articles of Association and the times to attend is 6.
Independ ent Director	Lin Zhi- Long	4	-	100	Newly appointed as independent director on 06.11.2018, who is also a member of the Audit Committee as required by the Articles of Association and the times to attend is 4.

### Other required disclosure:

I. The Audit Committee shall operate by stating the date, period, content of the proposal, content of the objections, reservations or material recommendations of the independent directors, the results of the resolutions of the Audit Committee and the handling of the opinions of the Company to the Audit Committee, if any.

(1) Items listed in Article 14-3 of Securities and Exchange Act.

	rticle 14-3 of Securities and Exchange Act.
Meeting of the	
Board of Directors	Important Resolutions
Date (Session)	*
2021/3/15	a. Adoption of the Company's 2020 "Statement of Internal Control
(1st Session, 2021)	Systems".
(1st Session, 2021)	<ul> <li>Systems".</li> <li>b. Approved the provisions of the Company's Securities and Exchange Bureau 109.7.24 Amendments to the Publisher's Standards for the Treatment of Fund Lending and Endorsement Guarantees Handling Standards Q&amp;A, whether the accounts receivable that are overdue for three months are deemed to be funds lending.</li> <li>c. Adoption of the Company's 2020 Business Report and Consolidated Financial Statements.</li> <li>d. The Company's 2020 Distribution of Employee and Director Remuneration.</li> <li>e. Adoption of the Company's 2020 Earnings Distribution Plan.</li> <li>f. Issuance of new shares by proceeding with the transfer of earnings to increase capital.</li> <li>g. Approved the endorsement and guarantee of the subsidiaries Waon Development Co., Ltd., Airmate Electric (Shenzhen) Co., Ltd., Airmate Electric (Jiujiang) Co., Ltd.</li> <li>h. Approved the Company's proposed additions to the Corporate Social Responsibility Code of Practice.</li> <li>i. Approved the Company's proposed addendum to the Good Faith Operating Procedures and Conduct Guide.</li> <li>j. Approved the Company's proposed update of the "Accountants' Independence Assessment and Performance Assessment Methods".</li> <li>k. Approved the results of the 2020 independence and performance evaluation of accountants.</li> <li>l. Approved the Company's Certified Accountant Replacement and Accountant Independence Assessment.</li> <li>m. In order to maintain the company's credit and shareholders' rights and interests, the 5th proposal of repurchasing the company's shares was</li> </ul>
	approved.
Contents of	
independent	M
directors'	None
objections,	

reservations or	
major proposals  Results of the Audit	
Committee's resolutions	Approved with the consent by all members of the Audit Committee
The Company's Reaction to Audit Committee's opinions	Not applicable
2021/5/13 (2nd Seesion, 2021)	<ul> <li>a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans.</li> <li>b. Passed the Company's consolidated financial statements for the first quarter of 2021.</li> <li>c. Approved the endorsement and guarantee of the subsidiaries Waon Development Co., Ltd., Airmate Electric (Shenzhen) Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.</li> <li>d. Passed the proposal on CPAs' fees for the Group's consolidated financial report of 2021.</li> <li>e. Approved the signing of a securities compliance counseling contract with KGI Securities Co., Ltd.</li> </ul>
Contents of independent directors' objections, reservations or major proposals	None
Results of the Audit Committee's resolutions	Approved with the consent by all members of the Audit Committee
The Company's Reaction to Audit Committee's opinions	Not applicable
2021/8/18 (5th Session, 2021)	<ul> <li>a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans.</li> <li>b. Approved the Company's consolidated financial statements for the second quarter of 2021.</li> <li>c. Passed the proposal on the endorsement/guarantee for subsidiaries Waon Development Limited, Airmate Electrical (Shenzhen) Co., Ltd. and Airmate Electrical (Jiujiang) Co., Ltd.</li> <li>d. Approved the base fixing date of the distribution of earnings for 2020.</li> <li>e. Approved the Cancellation through the fifth repurchase of treasury shares by the Company.</li> </ul>
Contents of independent directors' objections, reservations or major proposals	None
Results of the Audit Committee's resolutions	Approved with the consent by all members of the Audit Committee

The Company's Reaction to Audit Committee's opinions	Not applicable
2021/11/10 (6th Session, 2021)	<ul> <li>a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans.</li> <li>b. Approved the consolidated financial statements of the Company for the third quarter of 2021.</li> <li>c. Approved the endorsement guarantee to the subsidiary Waon Development Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.</li> </ul>
Contents of independent directors' objections, reservations or major proposals	None
Results of the Audit Committee's resolutions	Approved with the consent by all members of the Audit Committee
The Company's Reaction to Audit Committee's opinions	Not applicable
2021/12/15 (7th Session, 2021)	<ul> <li>a. Approved the annual audit plan of Airmate (Cayman) International Limited for 2022.</li> <li>b. Purchase of directors' and managers' liability insurance through the Division's proposed renewal.</li> <li>c. By means of the endorsement guarantee to the subsidiary Airmate Electric (Shenzhen) Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd. d. Adoption of the Company's budget for 2022.</li> </ul>
Contents of independent directors' objections, reservations or major proposals	None
Results of the Audit Committee's resolutions	Approved with the consent by all members of the Audit Committee
The Company's Reaction to Audit Committee's opinions	Not applicable

- (II) In addition to the items in the preceding paragraphs, other resolutions passed by the majority of all Directors but yet to be approved by the Audit Committee: None.
- II. Ways in which Independent Directors have abstained from motions that pose a conflict of interest, the Independent Director's name, the content of the motion, cause of the conflict of interest, and the circumstances of the vote shall be elaborated: none.
- III. The communication between the independent directors and internal audit executives and accountants (such as matters, methods and results of communication regarding the company's financial and business situation):
- (1) The communication between the independent directors and internal audit supervisors
- 1. The Company's audit units regularly provide the audit reports of the internal audits of independent

directors and report the latest audits status through the Board of Directors,

The independent directors can also check the company's financial and business execution status at any time. If they have any questions about the company's related operations,

they can immediately communicate with the supervisors of the relevant units to review and improve. In addition, in terms of communication with accountants, if the independent directors have any questions about the company's financial

and business status, they can communicate with the company's accountants at any time, and guide the relevant units of the company to review and improve.

2 The communication between independent directors and internal audit supervisors is as follows:

Assumption of Office	Communication content	Communication status
2021.03.15	1.2 The progress of implementation of the audit plan for December 2020 and January 2021.  2. After reporting and auditing the internal control deficiencies and abnormal matters found by the audit office, follow up on a quarterly basis, and report on the tracking situation as of January 2021.	The independent directors of the Company are in good communication with regard to the audit of business execution.
2021.05.13	1. Progress in the implementation of the audit plan from February to March 2021.  2. After reporting and auditing the internal control deficiencies and abnormal matters found by the audit office, follow up on a quarterly basis, and report on the tracking situation as of March 2021.	The independent directors of the Company are in good communication with regard to the audit of business execution.
2021.08.18	1. Progress in the implementation of the audit plan from April to June 2021. 2. After reporting and auditing the internal control deficiencies and abnormal matters found by the audit office, follow up on a quarterly basis, and report on the tracking situation as of June 2021.	The independent directors of the Company are in good communication with regard to the audit of business execution.
2021.11.10	1. Progress in the implementation of the audit plan from July to September 2021. 2. After reporting and auditing the internal control deficiencies and abnormal matters found by the audit office, follow up on a quarterly basis, and report on the tracking situation as of October 2021.	The independent directors of the Company are in good communication with regard to the audit of business execution.
2021.11.15	1. Progress in the implementation of the audit plan from October to November 2021. 2. After reporting and auditing the internal control deficiencies and abnormal matters found by the audit office, follow up on a quarterly basis, and report on the tracking situation as of November 2021.	The independent directors of the Company are in good communication with regard to the audit of business execution.

#### (2) Communication between independent directors and accountants

The Audit Committee of the Company is in good communication with the visiting accountant and attends the meetings of the Audit Committee as necessary to report on the results of the audit or review of the quarterly financial statements and other communications required by relevant ordinances, and will promptly report to the members of the Audit Committee in the event of any special circumstances, and there are no special circumstances in the finances for the year 2021.

Assumption	Communication content	Communication status
of Office		
2021.03.15	Report to the Audit Committee	Communicated well and
	1. Accountant's Report Consolidated Financial	had no objections.
	Report and Accountant's Audit Report for the	

	Year 2020 Completeness of reports and related issues and management responses during the audit of the financial statements.  2. Accountants discuss and communicate with the questions raised by the participants.  3. Communication of key audit items in the audit report.  4. Explanation of the impact of recent important	
	legal amendments and the application of the new bulletin.	
2021.05.13	Report to the Audit Committee 1. Accountants Reported 2021 First Quarter Consolidated Financial Report and Accountants' Review Report Completeness and related issues in the process of reviewing financial statements and management's response. 2. Accountants discuss and communicate with the questions raised by the participants.	Communicated well and had no objections.
2021.08.18	Report to the Audit Committee 1. Accountants Reported 2021 Second Quarter Consolidated Financial Report and Accountants' Review Report Completeness and related issues in the process of reviewing financial statements and management's response. 2. Accountants discuss and communicate with the questions raised by the participants. 3. Communication of key audit items in the audit report.	Communicated well and had no objections.
2021.11.10	Report to the Audit Committee Accountants Reported 2021 Third Quarter Consolidated Financial Report and Accountants' Review Report Completeness and related issues in the process of reviewing financial statements and management's response.  2. Accountants discuss and communicate with the questions raised by the participants.  3. Communication of the governance unit at the annual audit planning stage.	Communicated well and had no objections.

(III) Implementation of Corporate Governance and the Deviations from the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies, and the Reasons

	State of operations			Deviations from the Corporate
Evaluation Items		No	Summary	Governance Best Practice Principles for TWSE/TPEx Listed Companies and reasons thereof
I. Does the Company establish and disclose its corporate governance practices in accordance with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies?	V		The Company has established and disclosed public information observatories on the Company's website in accordance with the Code of Corporate Governance Practices for Listed Companies.	None.
<ul> <li>II. Shareholding structure &amp; shareholders' rights</li> <li>(I) Does the Company establish an internal procedure for handling shareholder proposals, inquiries, disputes, and litigation? Are such matters handled according to the internal procedure?</li> <li>(II) Does the Company maintain a register of major shareholders with controlling power as well as a register of persons exercising ultimate control over those major shareholders?</li> <li>(III) Does the Company establish and enforce risk control and firewall systems with its affiliated businesses?</li> <li>(IV) Does the Company stipulate internal rules that prohibit company insiders from trading securities using information not disclosed to the market?</li> </ul>	V V V		<ol> <li>The Company has agreed on "Internal Significant Information and Preventive Insider Trading Operations", and the spokesperson handles issues such as shareholder advice and disputes. If the dispute involves legal issues, the lawyer shall handle it.</li> <li>The Company maintains a list of major shareholders and ultimate controllers of the major shareholders in accordance with the register of shareholders provided by the Shares Agency of Chinatrust Commercial Bank.</li> <li>In accordance with the Company's relevant internal control system and subsidiaries' supervision methods, conduct regular operation reviews, and at the same time, the audit unit regularly supervises the implementation.</li> <li>The company has established the "Code of Ethics and Conduct for Directors, Supervisors and Managers" and "Internal Significant Information and Prevention of Insider Trading", which is promoted to insiders at least once a year, and is announced within the company and conduct the education and training to all employees.</li> </ol>	None.
<ul> <li>III. Composition and Responsibilities of the Board of Directors</li> <li>(I) Has the Company established a diversification policy for the composition of its Board of Directors and has it been implemented accordingly?</li> <li>(II) Other than the Compensation Committee and the Audit Committee which are required by law, does the Company plan to set up other functional committees?</li> <li>(III) Does the Company establish a Board performance evaluation method, conduct performance evaluation annually and regularly, and report the results of the performance evaluation to the Board of Directors as the Individual Directors' salary and nomination renewal references?</li> <li>(IV) Does the Company regularly evaluate the independence of its CPAs?</li> </ul>	V	V V V	<ol> <li>(1) Details on Pages 17-18 of this annual report.</li> <li>(2) The company has not yet formulated.</li> <li>(3)The Company has formulated the relevant provisions on the "Measures for the Performance Evaluation evaluation of the Board of Directors will be conducted regularly after the end of each year. For the 2021 evaluation results, please refer to page 28 of this annual report and disclose it on the Company's website.</li> <li>(4) The Company's certified accountants have abstained from the commissioned matters and those who have a direct or indirect interest in the matters themselves, and the independence of the certified accountants is regularly assessed by the Board of Directors and the results of the</li> </ol>	(1), (3), and (4) comply with the requirements of the Code of Practice for the Governance of Listed Companies, and there are no significant differences, and (2) the actual operation needs to be determined in the future.

Evaluation Items			State of operations	Deviations from the Corporate
		No	Summary	Governance Best Practice Principles for TWSE/TPEx Listed Companies and reasons thereof
			assessment are reported to the Board of Directors. Please refer to Schedule 1 of "Assessment of Accountants' Independence" (page 35) of this annual report. The results of the 2021 Certified Accountant Independence Assessment were adopted by the Board of Directors on 15 March 2021.	
IV. Is the TWSE/TPEX listed company equipped with qualified and appropriate number of corporate governance personnel, and appointed a corporate governance director to be in charge of corporate governance affairs including, but not limited to, providing Directors and Supervisors with required information for business execution, assisting Directors and Supervisors to follow Decrees, for business execution, handling relevant matters with Board meetings and shareholders' meetings according to the laws, processing corporate registration and amendment registration, and preparing minutes of Board meetings and shareholders' meetings?	V		The Company's CFO concurrently serves as the Secretary to the Board of Directors.	In compliance with requirements of the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and does not show major deviations.
V. Has the Company set up communication channels for its stakeholders, and set up designated zone for stakeholders on its corporate website, as well as appropriately responds to important CSR issues raised by stakeholders?	V		The Company has set up a "Stakeholder Zone" on the website, special contact information and email addresses for stakeholders, as well as contact information at the Market Observation Post System and the company website, in order to respond to stakeholders' concerns on important CSR issues. Relevant departments are responsible for receiving and handling interests and rights related to consumers, suppliers, financial institutions, and other stakeholders of the Company. Employees can provide their opinions and feedback to various levels of the management.	In compliance with requirements of the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and does not show major deviations.
VI. Has the Company commissioned a professional stock affair agency to manage shareholders' meetings and other relevant affairs?	V		The Company's share transfer agency is the Share Agency Service at CTBC Bank.	TWSE/TPEx Listed Companies and does not show major deviations.
<ul> <li>VII. Information Disclosure</li> <li>(I) Does the Company establish a website to disclose information on financial operations and corporate governance?</li> <li>(II) Does the Company adopt other means of information disclosure (such as establishing an English language website, delegating a professional to collect and disclose Company information,</li> </ul>	V V		<ol> <li>The Company announces business status on the Company website and discloses financial information on the Market Observation Post System (MOPS).</li> <li>The Company has established a corporate website in Chinese, and has designated personnel for information collection and disclosure. The spokesperson system is also implemented in practice.</li> <li>The Company announces and declares financial reports</li> </ol>	with requirements of the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and do not show major deviations, while Item (3) has been reported

	State of operations		Deviations from the Corporate	
Evaluation Items		No	Summary	Governance Best Practice Principles for TWSE/TPEx Listed Companies and reasons thereof
implement a spokesperson system, and disclosing the process of investor conferences on the Company website)?  (3) Does the company announce and report the annual financial report within two months after the end of the fiscal year, and announce and report the financial report for the first, second and third quarters and the operations of each month before the regulatory period?			within the time limit in accordance with the regulations of the competent authority.	regulations. It will depend on the actual operations to decide if financial reports for the first, second and third quarters as well as the operating status for each month shall be reported before the specified deadline.
VIII. Has the Company disclosed other information to facilitate a better understanding of its corporate governance practices (e.g. including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors' training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing Liability Insurance for Directors)?	V		<ul> <li>(I) Employee rights and employee wellness: The Employee Welfare Committee, retirement allowance and group insurance have been executed to protect employees' rights and wellness.</li> <li>(II) Investor relations, vendor relations, and rights of stakeholders: The company discloses information through the Market Observation Post System and the company website to enable investors to fully understand the Company's operating conditions, sets up an Investor Relation Office to deal with investor suggestions, and sets up a stakeholder zone on the company website to respond to important issues concerned by stakeholders.</li> <li>(III) Directors' training: The Company provides training records at all times to aid in Directors' decision-making and regularly announce directors' training status.</li> <li>(IV) Implementation of risk management policies and risk evaluation measures: the Company's management officers are all equipped with adequate understanding of the industry and the Company's positioning as well as the Company development objectives for the future. Every decision is made upon prudent evaluation and then discussed, authorized and implemented by the Board of Directors to ensure Company assets and to reduce risks.</li> <li>(V) Implementation of customer relations policies: The Company has set up customer service hotline, and designated personnel will provide consultation services and responses to suggestions and complaints from the consumers. At the same time, relevant departments are also informed via written correspondence.</li> <li>(VI) The Company purchases liability insurance for Directors on an annual basis.</li> </ul>	In compliance with requirements of the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies and does not show major deviations.

			State of operations	Deviations from the Corporate
Evaluation Items		No	Summary	Governance Best Practice Principles for TWSE/TPEx Listed
				Companies and reasons thereof

- IX. Please provide information on the status of improvement regarding the results of Corporate Governance evaluation published by the TWSE Corporate Governance Center in the most recent year. For improvements that are yet to be implemented, state the areas and policies the Company has set as priority for improvement:
  - (I) Improved situation: Through the efforts and attention of all units of the Company, the Company has been upgraded from the last seventh range to the fifth range according to the results of the seventh corporate governance evaluation last year, with remarkable achievements made.
  - (2) Those who have not yet improved put forward priorities and measures for strengthening: In addition to planning to formulate a policy for the diversity of board members, and to disclose the specific management objectives and implementation of the diversity policy on the company's website and annual report, the company will gradually improve the company's Governance, in order to achieve the evaluation indicators, in order to improve the corporate governance image.

Schedule 1: Assessments of Accountants' Independence

Item Number	Assessment Metrics	Yes	Is it compatible with independence
1	Less than 7 years of service as a certified accountant	V	V
2	Whether members of the Accounting Services Group, other co-practicing accountants or shareholders of corporate accounting firms, accounting firms, firm-related enterprises and affiliated firms maintain independence from the Company	V	V
3	The certified public accountants and members of the audit service team do not currently or in the last two years have served as directors, supervisors, managers of audit clients, or have any positions that have a significant impact on the audit case.	V	V
4	The certified public accountants and members of the audit service team have no family relationship with the company's directors, supervisors, managers, or persons who have a significant impact on the audit case.	V	V
5	The certified accountant has not served as a director, supervisor, manager of the company or any position that has a significant impact on audit cases within one year of resignation	V	V
6	The certified accountant has no direct or indirect significant financial interest in the company	V	V
7	The certified accounting firm does not rely excessively on the remuneration source of a single client (the Company)	V	V
8	There is no significant close business relationship between the certified accountant and the Company	V	V
9	There is no potential employment relationship between the certified accountant and the Company	V	V
10	The certified accountant is not related to the audit case or has public expenses	V	V
11	The non-audit service provided by the certified accountant to the Company has no direct impact on the important items of the audit case	V	V
12	The certified accountant does not represent the company and defends against third parties in legal cases or other disputes	V	V
13	The Certified Public Accountant does not promote or intermediate stocks or other securities issued by the Company	V	V
14	The certified accountant did not accept gifts or special offers of significant value from the Company or its directors, supervisors, managers or major shareholders	V	V
15	The certified accountant or the audit services team member does not keep the Company's financial assets on behalf of the Company	V	V

#### (IV) Composition, Duties, and Operations of the Remuneration Committee

1. Composition of the Remuneration Committee

Identity	Name	Professional qualifications, experience and independence	Number of members who concurrently serve as remuneration committee members of other public offering companies
Independent Director	Chen,Ming- zhang	Discouration to the valence of	1
Independent Director	Chi,Lai-Ping	Please refer to the relevant content of Schedule 1 Director Information (1) on Pages 13-18 of this annual report	2
Independent Director	Lin Zhi-Long	13-18 of this annual report	2

#### 2. Duties of the Remuneration Committee

The Remuneration Committee shall exercise the care of a good administrator to faithfully perform the following duties and present its recommendations to the Board of Directors for discussion.

- (1) Formulate and regularly review the policy, system, standards, and structure of the performance assessment, salary, and remuneration of directors and managerial officers.
- (2) Establishing and periodically reviewing the compensations for directors, supervisors, and managerial officers. The Remuneration Committee shall convene at least two (2) meetings, called by its Convener, in each year, and meetings can also be called whenever necessary.
- 3. Operations of Remuneration Committee

A. The number of committee members of the Company is three.

(2) The term of office of the members of the Committee: August 05, 2021 to August 04, 2024, the most recent year (2021), the Salary Compensation Committee held the meeting in 3 times (A), the qualifications and attendance of the members are as follows (1 before the 2021 re-election, 2 after the re-election):

Job Title	Name of Director	Actual Attendance	proxy	Actual attendance rate (%)	Note
			attendance	(B/A) (Note)	
Convener	Chen,Ming- zhang	3	-	100	2021.08.05 Renewed as entrusted by the Board of Directors.
Member	Fan,Chin- Hwa	1	-	100	Dismissal on 05.08.2021.
Member	Chiu,Shean- Bii	1	ı	100	Dismissal on 05.08.2021.
Member	Chi,Lai-Ping	3	-	100	2021.08.05 Renewed as entrusted by the Board of Directors.
Member	Lin Zhi- Long	2	-	100	2021.08.05 appointed by the Board of Directors.

Other required disclosure:

I. Discussions and Resolutions of the Compensation and Compensation Committee

The Meeting Date of Compensation Committee	Important Resolutions	Result of Resolution	The company's handling to the comments of the salary and remuneration committee
2021.03.15	Directors' compensation Proposal from January to December 2020	Adopted by all members present at the meeting	Not applicable
2021.08.18	<ol> <li>Changes fo the General Manager of the Company</li> <li>Directors' remuneration proposal from January to June 2021</li> </ol>	Adopted by all members present at the meeting	Not applicable
2021.12.15	Directors' remuneration proposal from January to December 2021     Managers' compensation proposal from January to December 2021	1. Resolved by all members present to cancel the 2021 operating directors' fees, and the rest of the resolutions were adopted. 2. Adopted by all members present	Not applicable

- II. If the Board of Directors does not adopt or amend the recommendations of the Compensation and Compensation Committee, then, the date, session, resolutions of the Board of Directors, the results of the resolutions of the Board of Directors, and the company's handling of the opinions of the Compensation and Compensation Committee should be clarified (for example, the remuneration approved by the Board of Directors is superior to the recommendations of the Compensation and Compensation Committee). the difference and reasons should be stated): None.
- III. For the matters decided by the Remuneration and Compensation Committee, if any member has objections or reservations and there is a record or written statement, the remuneration report shall be clearly clarified.

Remuneration Committee Date, Session, Proposal Content, All Members' Opinions and Handling of Members' Opinions: None.

(5) Implementation of sustainable development and deviations in codes of practice for the sustainable development of listed companies

(5) Implementation of sustamable development and deviate	10113 111	coucs	Sof practice for the sustainable development of fisted comp	
Evaluation Items	Yes	No	Status of Implementation Summary	Deviations from the Corporate Social Responsibility Best Practice Principles for TWSE/GTSM Listed Companies and Reasons
I. Whether the company has established a corporate governance structure that promotes sustainable development, and setted up a dedicated (part-time) unit to promote sustainable development, which is authorized by the board of directors to handle senior management, and the board of directors supervises the situation?		V	The Company has established a "Corporate Social Responsibility Code of Practice", but there are no corporate social responsibility units yet. In the future, the Company will continue to make progress in the direction of promoting corporate governance, developing a sustainable environment, safeguarding social welfare and strengthening corporate social responsibility information disclosure, in order to fulfill social civic obligations and give back to the society.	In the future, it is planned to set up a professional (part-time) unit to promote corporate social responsibility, and the board of directors will authorize the senior management to handle it, and report the handling situation to the Board of Directors.
Does the company conduct risk assessments on environmental, social and corporate governance issues related to company operations in accordance with the principle of materiality, and formulate relevant risk management policies or strategies?	V		The Company has established the "Corporate Social Responsibility Code of Practice" to implement corporate governance, conduct risk assessment on environmental, social and corporate governance issues related to the Company's operations, construct a sustainable environment, safeguard the social welfare, and develop relevant risk management strategies and measures for major issues. Please refer to the "Promotion of the Sustainable Development of the Company" (Table 1) on page 40 of this chapter of this annual report.	Corporate Social Responsibility of Listed Offering Companies".
<ul> <li>3. Environmental Issues</li> <li>(I) Has the Company set an environmental management system designed to industry characteristics?</li> <li>(II) Is the Company committed to improving resource efficiency and to the use of renewable materials with low environmental impact?</li> <li>(III) Has the Company assessed the potential risks and opportunities arising from climate change at present and in the future and taken related countermeasures?</li> <li>(IV) Has the Company calculated the greenhouse gas emissions, water consumption, and total weight of waste over the past two years and established the policies with regard to energy conservation and carbon reduction, greenhouse gas reductions, water consumption, and waste management?</li> </ul>	V V		<ul> <li>(1) The Company has passed a number of ISO certifications (ISO14001: 2015, ISO45001: 2018), has complete specifications for quality management, safety and health, environmental protection, etc., and meets the auditing standards of the competent authorities and the expectations of the general public for enterprise to give back to the society.</li> <li>(II) The Company has various waste management procedures, classifies and disposes of the waste according to the standard procedures, and entrusts waste treatment institutions recognized by local government to remove or recycle waste. In addition, in order to effectively reduce production costs, the Company is committed to the effective use of resources for a long time, because the waste generated by the Company's production process is mostly sewage and waste gas, the Company has purchased sewage and waste gas treatment facilities, which will reduce the load impact to the environment to a very limited degree.</li> <li>(iii) Incorporate the greenhouse gas agenda into the risk management to assess the potential risks and opportunities continuously. At present, the Company's</li> </ul>	of Listed Offering Companies".

			Status of Implementation	Deviations from the Corporate Social
Evaluation Items	Yes	No	Summary	Responsibility Best Practice Principles for TWSE/GTSM Listed Companies and Reasons
			production plants are established in accordance with loc laws and regulations, and are provided wi environmental assessment reports and sewage dischargermits. In addition, the Company usually pay attention energy saving and carbon reduction, in order to sarproduction electricity consumption.  (IV) The Company has calculated the greenhouse gemissions, water consumption, and total weight of was over the past two years and established the policies wiregard to energy conservation and carbon reduction greenhouse gas reductions, water consumption, and was management.  (1) Greenhouse gas emissions  Checking of greenhouse gas emissions for nearly 2 year according to ISO 14064-1  Quantitative Results:	the ge coore as the change of the coore as the change of the coore as the change of the coore of
			Unit: Equivalent tons of carbon dioxide	
			Year         2021         2020           Direct emissions         595.35         693.66	-
			Indirect emissions 19,727.55 20,979.90	-
			Total greenhouse gas 20,322.90 21,673.56 emissions	
			Through its own operation management and proce technology research and development, it can reduce the energy consumption and greenhouse gas emissions. Energy Intensity Reduction Target: Target to reduce overselectricity intensity by 10% by 2025 compared to 2017.  GHG reduction target: reduce GHG emission intensity (GH emissions/revenue) by 1% per year compared to the previous year.  (2) Water consumption  Unit: Ton  Year  2021  2020	111
			Water Consumption 277,845 282,976	
			In order to reduce the significant impact associated with wat in the value chain, the Company has developed a water contaminant control procedures, clearly specifying the requirements of each department for the treatment of was water responsibility, all of the employees engaged in wastewat pollution control and governance,	ne te

			Status of Implementation	Deviations from the Corporate Social
Evaluation Items	Yes	No	Summary	Responsibility Best Practice Principles for TWSE/GTSM Listed Companies and Reasons
			the human resources department arranges the sewage treatment personnel to go to the environmental protection authorities for training and assessment. In addition, the production factory also followed the local laws and regulations, and obtained an environmental assessment report and a sewage discharge permit when it is established.  (3) Waste    Unit: Ton	
			production loss rate indicators for each production department. Energy-saving measures in the factory area: all meet the management regulations on electricity, water and paper consumption, and indirectly save electricity and water resources.	
4. Social Issues (I) Does the Company set policies and procedures in compliance	V			In compliance with Corporate Social
(I) Does the Company set policies and procedures in compliance with regulations and internationally recognized human rights principles?			(1) The company follows the international human rights conventions including: the United Nations Universal Declaration of Human Rights and the International	for TWSE/GTSM Listed Companies.
(II) Has the company established and offered proper employee	V		Labour Organization Convention, and formulates relevant management policies and procedures. The subsidiaries of	

			Status of Implementation	Deviations from the Corporate Social
Evaluation Items	Yes	No	Summary	Responsibility Best Practice Principles for TWSE/GTSM Listed Companies and Reasons
benefits (including compensation, leave, and other benefits) and reflected the business performance or results in employee compensation appropriately?  (III) Does the Company provide employees with a safe and healthy work environment and regularly undertakes employees' safety and health training?  (IV) Has the Company established an effective competency development career training program for employees?  (V) Has the Company followed relevant laws, regulations and international guidelines for the customer health and safety, customer privacy, and marketing and labeling of its products and services and established related consumer protection policies and grievance procedures?  (VI) Has the Company established the management policies for suppliers and required suppliers to comply with relevant requirements in terms of environmental protection, occupational safety and hygiene, or laborers' human rights, and how about their implementation?	V V V		the Company handle the employee-related benefits and define management procedures in accordance with the provisions of the relevant labor laws and regulations of the location to protect the legitimate rights and interests of employees.  (2) (1) The Company has clear regulations on employee promotion, appraisal, training, rewards and other systems. The remuneration standard for new employees depends on the academic experience and other conditions of the talents required for the job, and the department uses the job evaluation form as the basis for promotion.  (2) The fixed holidays of the Company shall be Saturday, Sunday, and the official holidays of the countries where the Company is located, and annual holidays shall be granted in accordance with the relevant regulations on local labor.  (3) Article 14.5 of the Articles of Association of the Company stipulates that if the Company makes profits in the year, it shall allocate 5% ~ 10% of the remuneration of employees, and the remuneration of directors shall not exceed 3%. In addition, the Company will pay the end-of-year bonus to employees by reference to such indicators as the results of operations in the current year.  (3) The Company focus on the great importance to the safety and health of its employees and cooperates in the environment. Before the implementation of the work, the Company conducts regular and irregular training in the factory and outside the factory, organizes industrial safety fire fighting and disaster relief, regularly assists employees in health inspection, and provides appropriate and adequate protective tools. and acquired the "Occupational Health and Safety Management System (ISO45001)"	

			Status of Implementation	Deviations from the Corporate Social
Evaluation Items	Yes	No	Summary	Responsibility Best Practice Principles for TWSE/GTSM Listed Companies and Reasons
			planning and development plans for its employees and will propose relevant plans in the future.  (5) In order to protect the rights and interests of consumers and provide transparent and effective consumer complaint procedures for the company's products and services, the company has set up  a customer service area on the company's website. In addition, the Company has complied with relevant regulations and international standards regarding the marketing and labeling for products and services.  (6) The company has established a "business partner management program" including suppliers, outsourcing sites, sub-suppliers and recruitment agencies, and the purchasing department is responsible for managing suppliers under the management representative. In order to jointly enhance social responsibility with suppliers, the company should promise to abide by local labor regulations and  BSCI corporate social responsibility standards before interacting with suppliers, and accept on-site audits required by the company. On-site audit assessment of social responsibility performance is arranged at least once a year. The results are taken as the basis for the judgment of possibility for continued cooperation.	
V. Has the Company followed internationally recognized guidelines, prepare and publish reports such as its CSR Report to disclose non-financial information of the Company? Has the company received assurance or certification of the aforesaid reports from a third party accreditation institution?			The Company compiles a Corporate Sustainability Report in accordance with the latest GRI Standards, presenting the Company's performance in terms of sustainable development and opening up downloads to the public and stakeholders to the Company's website. However, no assurance or guarantee opinion has been obtained from the third-party verification unit.	authentication that are still in progress, the remainder meets the requirements of the Code of Practice on Corporate Social Responsibility of Listed Companies.

VI. If the Company has established its own corporate social responsibility code of practice in accordance with the Corporate Social Responsibility Best Practice Principles for TWSE/TPEx Listed Companies, please describe any deviations from the prescribed code of practice and the actual activities taken by the Company:

In March 2021, the Company's board of directors passed the Corporate Social Responsibility Best Practice Principles and adhered to the principle of integrity. Corporate social responsibility is gradually incorporated into the operation strategy and the daily operation activities of all management systems and departments.

It is the guiding principle for the Company to promote corporate social responsibility in the long term and the concrete practice of social commitment.

VII. Other important information to facilitate better understanding of the Company's implementation of corporate social responsibility:

(1) Employee rights and interests, employee care: The Company provides employee feedback channels, and holds meetings such as labor resource meetings and employee talks from time to time, so that employees at all levels and departments fully articulate their opinions. Please, refer to

https://www.airmate-china.com/ygzq/index\_192.aspxCompany official website staff area https://www.airmate-china.com/ygzq/index\_192.aspx.

(2) Rights of stakeholders: The Company and its subsidiaries, employees, consumers and suppliers maintain open communication channels and respect and maintain their legitimate

			Status of Implementation	Deviations from the Corporate Social
Evaluation Items	Yes	No	Summary	Responsibility Best Practice Principles for TWSE/GTSM Listed Companies
			an a y	and Reasons

rights and interests. In addition, the company has a system of spokespersons and proxy spokespersons, as well as litigation and non-litigation agents, and honestly discloses company information according to laws and regulations, in order to provide stakeholders with highly transparent financial business information. In addition, the company has established "Related Party Transaction

Management Regulations" and "Supervision and Management Procedures for Subsidiaries", which are implemented in all transactions with related companies.

(3) Consumer rights and interests: Understand customer satisfaction while ensuring that existing customers and acquiring prospective customers are well received, so as to improve the company's competitiveness through positive, prompt and effective service quality.

(4) Public Association Organizations: The Company actively participates in public association organizations and symposiums, and through its own experience sharing and exchange with outstanding industry peers in the industry, it is expected to jointly improve the competitiveness of the industry and contribute to the society.

Table 1: Promoting Sustainable Development Risk Assessment

	oting Sustamable Developmen	t Nisk i issessificht
Major	Risk assessment	Risk management strategies and measures
Agenda		
Items		
Environmen	Environmental Protection	Airmate focuses on the environmental protection agenda to reduce environmental shocks by changing internal value chain
t	contra Climate change	processes.
		In addition to meeting the requirements of world design and manufacturing trends, customer HSF and the Company's HSF
		to ensure that the Company's products comply with international laws and regulations and customer requirements, the
		Company also complies with the Waste Removal Law, the Water Pollution Control Law, the Air Pollution Control Law and
		other laws and regulations to maintain environmental quality.
		Define power density targets and greenhouse gas density reduction targets.
Society	Workplace Safety Officer	
	and Talent Development	employment opportunities, and ensuring that employees are protected from discrimination and harassment and other basic
		human rights. In addition, abide by the principles of the occupational safety and health management system, abide by the
		occupational safety laws and regulations, reduce the risk of employee accidents, and create an optimal work environment.
		2. In order to avoid the loss of talent, we provide employee functional training courses from time to time, encourage the
		employees to share and exchange knowledge internally and externally, and create a positive working environment.
Corporate	Socioeconomic and Legal	Ensure that all personnel and operations of the Company comply with the relevant laws and regulations through the
Governance	Compliance	implementation of internal control mechanisms.

(VI) Implementation of Ethical Corporate Management and Measures for its Implementation

			State of operations	Deviations from "Ethical
Items assessed		No	Summary	Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" and Reasons
I. Establishing Corporate Code of Conduct and Ethics Policy and implementation measures     (1) Has the company formulated a good faith management policy adopted by the Board of Directors, and made clear the policies and practices of good faith management in the	V		(I) The Company has formulated the "Ethical Corporate Management Best Practice Principles". The Company advocates for and encourages honest and ethical conduct during meetings from time to time. In addition, Chapter III of the Employee Code of Conduct clearly states our management mission of "integrity, faithfulness, work-related and diligence." They have been disclosed on staff	There is no inconsistency with the Code of Integrity of Listed Counterparties.

			State of operations	Deviations from "Ethical
Items assessed	Yes	No	Summary	Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" and Reasons
regulations and external documents, as well as the commitment of the Board of Directors and senior management to actively implement the management policy?	V		internal website, annual report and company website.  (II) The Company has established the "Operating Procedures for Disposing of Material Internal Information" and the "Employee Manual", which clearly stipulate that directors, managerial officers and employees who are aware of material internal information of the Company shall not disclose the material internal information they	
(2) Has the company established a mechanism for assessing the risk of bad faith conduct, periodically analyzed and evaluated the business activities with a high risk of bad faith conduct within the business scope, and established a plan for preventing bad faith conduct, and covered at least the preventive measures for the behaviors in Article 7, Paragraph 2 of the Code of Business Conduct for Listed Counterparties?			know to others, nor shall they inquire or collect the material internal information not disclosed by the Company and unrelated to their positions from persons who know the material internal information of the Company, nor shall they disclose the material internal information not disclosed by the Company that is not known by them in the course of performance. Bribery and receipt of bribes, illegal political contributions, improper charitable donations or patronage, improper gifts, entertainment or other improper benefits are prohibited in the conduct of business. The Company also	
(3) Does the company stipulate the operating procedures, conduct guidelines, disciplinary action and complaint system for breaches in the plan for preventing dishonest behavior, and implement them in practice, and regularly review and revise the previous disclosure plan? ?			does inform all employees, managerial officers and directors of the "Operating Procedures for Disposing of Material Internal Information" and the "Employee Manual" to prevent dishonest conduct.  (3) The Company has formulated the "Operation Procedures and Guidelines for Ethical Corporate Management", which specifically regulates the matters that the Company's personnel should pay attention to when performing business, including internal and external personnel reporting dishonest behaviors or improper behavior handling systems, and promises to protect the whistleblowers from being improperly handled due to the report, and has a dedicated complaint channel on the official website.	
<ul> <li>II. Ethics management practices</li> <li>(I) Has the Company assessed the integrity records of its business partners, and included business conduct and ethics related clauses in its business contracts?</li> <li>(II) Has the Company set up a dedicated unit under the Board of Directors to promote ethical corporate management and regularly (at least once every year) report to the Board of Directors the implementation of the ethical corporate management policies and prevention programs against unethical conduct?</li> </ul>	V V V	V	<ol> <li>The Company may terminate or rescind the terms of the covenant at any time if it enters into a covenant with others, the contents of which shall include compliance with the good faith operation policy, and if the counterparty to the transaction is involved in bad faith.</li> <li>The Company has not set up a professional unit to promote corporate integrity, but the Audit Office conducts regular and irregular audits every year and reports the results to the Audit Committee and the Board</li> </ol>	Company's measures in items (I), (III), (IV), and (V) and Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies, and item (II) will be established based on actual needs in the

		State of operations		Deviations from "Ethical
Items assessed	Yes	No	Summary	Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" and Reasons
<ul> <li>(III) Does the company establish policies to prevent conflicts of interest and provide appropriate communication channels, and implement such policy properly?</li> <li>(IV) Has the Company established effective accounting systems and internal control systems to implement ethical corporate management and had its internal audit unit, based on the results of assessment of the risk of involvement in unethical conduct, devise relevant audit plans and audit the compliance with the prevention programs accordingly or entrusted a CPA to conduct the audit?</li> <li>(V) Does the Company organize internal and external training geared towards business integrity practices on a regular basis?</li> </ul>	>		of Directors for appropriate corrective measures.  (III) (I) The Company has established an employee whistleblower and grievance mailbox. When an employee finds any violation of the laws or the Ethical Code of Conduct, any person may report about the incident to the employee grievance mailbox and a designated person will report and handle the matter accordingly.  (IV) The Company designed an accounting system for accounting personnel to follow in their operations; in addition to establishing the management hierarchy and employees of the Code of Business Conduct, the Company also establishes internal control systems for related-party transactions and insider trading, and requires manufacturers to sign "Code of Conduct Commitments" and "Commercial Bribery Prevention Commitments", audit the internal control mechanisms established in accordance with the law and the Company's actual situation, in addition to the relevant checks, if the report is true, the audit committee and the board members shall be immediately notified, and the design and implementation of the system shall be reviewed at any time to ensure that it remains effective.  (5) The Company regularly holds internal and external integrity management education and training courses, the topics of which include industrial ethics norms, patent search, information security risks and practices, etc. The total number of courses in 2020 and 2021 is 24 hours. The number of trainees is 21,336 and 18,927, respectively. The Company will continue to conduct integrity management theme education and training to enhance the employees' integrity and business awareness.	
<ul> <li>III. Implementation of the whistleblowing system</li> <li>(I) Has the Company established specific whistleblowing and incentive procedures, set up conveniently accessible whistleblowing channels, and designated responsible individuals to handle the complaint received?</li> <li>(II) Has the company established the standard operating procedures for investigating reported misconduct, follow-up measures to be adopted after the investigation, and related confidentiality mechanisms?</li> <li>(III) Does the Company adopt proper measures to prevent a</li> </ul>	v v v		(1) The Company has an employee complaint mailbox, and the whistleblowing methods are published in the Employee Manual and the Company's website. In case of complaint, the Audit Office will verify and investigate the case, and report the results to the Company, which will punish the case according to the seriousness. Integrity management policy has been combined with employee performance appraisal and human resource policy, and a clear and effective reward and punishment system has been set up.	No deviation is found between the Company's measures and Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies.

			State of operations	Deviations from "Ethical
Items assessed		No	Summary	Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" and Reasons
whistleblower from retaliation for reporting about the incident?			<ol> <li>The Company has stipulated the disposal procedures for any breach of integrity in Article 21 of the "Operation Procedures and Guidelines for Ethical Corporate Management". For the cases reported by employees, the Company or the Group will arrange special personnel to conduct confidential investigation and set up a Report Review Committee if necessary. In order to protect the safety of the whistleblower, the accepting personnel shall not disclose the identity information of the whistleblower. In case of leakage, the accepting personnel shall be punished for disclosure of material secret of the Company.</li> <li>The Company stipulates in Article 21 of the "Operation Procedures and Guidelines for Ethical Corporate Management" that the relevant personnel dealing with whistleblowers shall declare in writing that the whistleblowers' identity and the whistleblowing contents will be kept confidential and the Company shall undertake to protect the whistleblowers' complaints.</li> </ol>	
IV. Strengthening information disclosure (I) Does the Company disclose its guidelines on business ethics as well	V		The Company has a special page on its corporate governance website to reveal the violation of the Ethical Corporate	No deviation is found between the
as information about implementation of such guidelines on its	•		Management Best Practice Principles,	Corporate Management Best
website and Market Observation Post System (MOPS)?			and update and disclose relevant financial business and	Practice Principles for
W. W d. Communication and the desired			corporate governance information at any time.	TWSE/TPEx Listed Companies.

V. Where the Company has stipulated its own ethical corporate management best practices according to the Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies, please describe any differences between the prescribed best practices and the actual activities taken by the Company:

Although the Company does not have a dedicated unit for the promotion of corporate integrity under the Board of Directors, but in essence it has operated and standardized various operation activities based on the Ethical Corporate Management Best Practice Principles, and has four independent directors, internal auditors, and the Audit Committee. There is no significant abnormalities of violating the Ethical Corporate Management Best Practice Principles. In the future, the Company will consider present situation and the laws, modify relevant management measures, and set up a dedicated unit subordinated to the board of directors to promote the ethical corporate management of the Company.

- VI. Other important information that facilitate the understanding of the implementation of ethical corporate management (such as review and amendment of the Company's Ethical Corporate Management Best Practice Principles):
  - 1. The Company advocates our determination toward ethical business management and relevant policies to transacting counterparties, and invites them to participate in the Company's educational training:
    - (1) The Company occasionally invites suppliers to participate in meetings convened by the Company, which, in addition to examining quality issues, also promote the Company's business philosophy.
    - The reasons for the increase or decrease: The Company conducts an on-site and written review of the newly added suppliers based on the items contained in the Supplier Evaluation Form, which includes the inspection of processes, shipments, social responsibilities and other items, and also conducts interviews with the responsible persons of the supplier companies to understand the Company's operating philosophy and whether the Company operates in good faith.
    - (3) The Company requires the vendors to sign the "Letter of Commitment on the Code of Conduct" and the "Letter of Commitment on the Prevention of Commercial Bribery".
  - 2. Reviewing and amending the Company's Ethical Corporate Management Best Practice Principles:

Items assessed  Yes No Summary  Practice Principles TWSE/GTSM Listed Co				State of operations	Deviations from "Ethical
I WSE/GTSM Listed Co	Items assessed	***			Corporate Management Best Practice Principles for
and Reasons		Yes	No	Summary	TWSE/GTSM Listed Companies" and Reasons

Chapter III of the Company's Employee Code of Conduct clearly states our management mission of "integrity, faithfulness, work-related and diligence." The Company has always viewed this mission statement as the highest guiding principle of Company operations and management since inception. Based on such business philosophy, the Company has further formulated the Ethical Corporate Management Best Practice Principles to more clearly guide the conduct of the Company's directors and managerial officers in accordance with ethical standards, and to make the Company's customers, suppliers, and other external stakeholders better understand the Company's ethical standards.

- (VII) Method of inquiring about the Company's corporate governance policy and relevant regulations:

  <a href="https://www.airmate-china.com/">https://www.airmate-china.com/</a>
  Please refer to the relevant rules of corporate governance disclosed in the Public Information Observatory and on the Company's website https://www.airmate-china.com/
  Corporate Governance.
- (VIII) Other material information that can enhance the understanding of corporate governance within the Company:

1. Directors' training records:

1. D	irectors' training r	ecorus.	I D		T	· ·
Job Title	Name of Director	Date of Appointment	Date of Training or Continuing Studies	Organizer	Name of course	Length of course (in hours)
			2021.07.22	Accounting Research and Development Foundation	"Fraudulent Financial Reporting" case Analysis and related legal liability discussion	3
Chairman	Shih, Jui-Pin	2021.08.05	2021.10.18	Taiwan Corporate Governance Association	Legal matters that the Board of Directors should supervise the enterprise to understand: caution in touching the red line of joint behavior	3
	2021.10.29	Taiwan Corporate Governance Association	What are the Investors thinking - sustainable corporate transformation from ESG investment and financing	3		
Director	Cheng-Li-Ping	2021.08.05	2021.10.18	Taiwan Corporate Governance Association	Legal matters that the Board of Directors should supervise the enterprise to understand: caution in touching the red line of joint behavior	3
Director Cheng-Li-1 mg 2021.08.05		2021.10.29	Taiwan Corporate Governance Association	What are the Investors thinking - sustainable corporate transformation from ESG investment and financing	3	
Director	Cai, Zheng-fu	2021.08.05	2021.10.18	Taiwan Corporate Governance Association	Legal matters that the Board of Directors should supervise the enterprise to understand: caution in touching the red line of joint behavior	3
			2021.10.29	Taiwan Corporate Governance Association	What are the Investors thinking - sustainable corporate transformation from ESG investment and financing	3

			T	I	T	
Pearl Place Holdings Limited		2021.08.05	2021.10.18	Taiwan Corporate Governance Association	Legal matters that the Board of Directors should supervise the enterprise to understand: caution in touching the red line of joint behavior	3
	Representative: Shili Yu-zhu		2021.10.29	Taiwan Corporate Governance Association	What are the Investors thinking - sustainable corporate transformation from ESG investment and financing	3
Director	Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck	2021.08.05	2021.10.18	Taiwan Corporate Governance Association	Legal matters that the Board of Directors should supervise the enterprise to understand: caution in touching the red line of joint behavior	3
	Bank of Tuck Giant Enterprise Ltd.: Huang Qing-shu		2021.10.28	Securities & Futures Institute	2021 Insider Equity Transactions Legal Compliance Advocacy Meeting	3
Job Title	Name of Director	Date of Appointment	Date of Training or Continuing Studies	Organizer	Name of course	Length of course (in hours)
Director	Director  Director  Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd.: Huang Qing-shu	2021.08.05	2021.10.29	Taiwan Corporate Governance Association	What are the Investors thinking - sustainable corporate transformation from ESG investment and financing	3
			2021.12.01	Accounting Research and Development Foundation	Corporate Heritage and Corporate Governance	3
Director	Chen Yanfu	2021.08.05	2021.10.18	Taiwan Corporate Governance Association	Legal matters that the Board of Directors should supervise the enterprise to understand: caution in touching the red line of joint behavior	3
			2021.10.29	Taiwan Corporate Governance Association	What are the Investors thinking - sustainable corporate transformation from ESG investment and financing	3
Independe nt Director	Chen,Ming- zhang	2021.08.05	2021.11.09	Taiwan Corporate Governance Association	Risk-based perspectives on sustainable corporate governance - from corporate governance to ESG	3
			2021.11.09	Taiwan Corporate Governance Association	Introduction to the latest trends in corporate governance practice 3.0	3

			2021.01.21	Taiwan Stock Exchange Corporation	The First Listed Company Independent Directors' Functional Advocacy Meeting	3
Independe nt Director Chi,Lai-Ping	Chi,Lai-Ping	2021.08.05	2021.03.19	Insurance Business Development Center as consortium legal person	Strengthening the corporate governance in the insurance industry and new trends in international operations in the life insurance industry	3
		2021.09.09	Taiwan Academy for Banking and Financial	The Fair Hospitality Management from the Perspective of Corporate Governance (Session 1)	3	
		2021.10.14	Independent Director Association Taiwan	The Latest Developments and Practices in Money Laundering Prevention and anti- terrorism financing	3	
Independe tin Zhi-Long		2021.04.28	Taiwan Institute of Directors	Corporate Governance 3.0 Sustainability Blueprint - New Norms, New Trends	3	
		2021.08.05	2021.10.18	Taiwan Corporate Governance Association	Legal matters that the Board of Directors should supervise the enterprise to understand: caution in touching the red line of joint behavior	3
	Lin Zhi-Long		2021.10.18	Taipei Exchange	Seminar on the Shareholding of TWSE Listed and Emerging Companies	3
			2021.10.27	Securities & Futures Institute	2021 Insider Equity Transactions Legal Compliance Advocacy Meeting	3
			2021.10.29	Taiwan Corporate Governance Association	What are the Investors thinking - sustainable corporate transformation from ESG investment and financing	3

2. Managers' training records

	ingers tru	ming records				
Job Title	Name	Date of	Date of	Organizer	Name of course	Length
	of	Appointmen	Training or			of
	Directo	t	Continuing			course
	r		Studies			(in
						hours)
Accounting Manager	Ho, Mei- Hsiu	2014.01.01	2021.01.28 - 2021.01.29	Accounting Research and Development Foundation	Continuing Training Class for Principal Accounting Officers of Issuers, Securities Firms, and Securities Exchanges	12

Audit	Section Chief Yin Cui-		2021.11.04	The Institute of Internal Auditors - Chinese Taiwan	Discussion on Policy Analysis and Key Internal Control Practices of "Corporate Self- Prepared Financial Reporting"	6
Manager	ping (Temp orary Acting)	2021.11.01	2021.11.17	The Institute of Internal Auditors - Chinese Taiwan	How to use digital technology to explore and improve the operational processes and fraud detection - Audit Practice Discussion	6

<sup>3.</sup> Other material information: To facilitate investors to understand relevant information, all Company information is announced on the Market Observation Post System (MOPS).

1. Statement of Internal Control System

#### AIRMATE (CAYMAN) INTERNATIONAL CO., LIMITED

### **Statement of Internal Control System**

Date: March 21, 2022

Regarding the internal control system of the Company in 2020, based on the results of our self-evaluation, we hereby make the following statement:

- I. The Company acknowledges that the establishment, implementation and maintenance of the internal control system are the responsibilities of the Board of Directors and the managers of the Company. The Company has established such system. The objective of the internal control system lies in providing a reasonable guarantee for achieving business benefits and efficiency (including profitability, performance, and protection of assets and safety), ensuring the reliability, timeliness, transparency, and regulatory compliance with relevant norms and laws and regulations.
- II. The internal control system has inherent limitations. The internal control system is designed, no matter how perfect, to provide reasonable guarantee on the achievement of the above three objectives; moreover, the effectiveness of the internal control system is subject to changes in environment and situations. However, the Company's internal control system contains self-monitoring mechanisms, and the Company will take corrective actions upon identification of any deficiency thereof.
- III. The Company has made judgments on the design of internal control systems and effectiveness of implementation according to the judgment items in the "Handling Guidelines Governing the Establishment of Internal Control Systems by Public Companies" (hereinafter referred to as the "Handling Guidelines"). The criteria adopted by the Regulations identify 5 components of internal control based on the process of management control: 1. control environment; 2. risk assessment; 3. control activities; 4. information and communication; and 5. monitoring operations. Each composition element includes a number of items. Please refer to the Regulations for the aforementioned items.
- IV. This Company has already adopted the aforementioned ICS assessment items to evaluate the effectiveness of ICS design and implementation.
- V. Based on the results of the foregoing evaluation, the Company considers that its internal control system (including the supervision and management of its subsidiaries) as of December 31, 2021, including understanding that the design and implementation of the internal control systems related to the effectiveness of operations, the extent of efficiency objective achievement, the report reliability, timeliness, transparency and compliance, and the compliance with relevant regulations and relevant laws and regulations, are effective and can reasonably ensure the achievement of the above

objectives.

- VI. This statement will become the main content of the Company's annual report and prospectus, and shall be made public. Any falsehood, concealment, or other illegality in the content made public will entail legal liability under Articles 20, 32, 171, and 174 of the Securities and Exchange Law.
- VII. This statement has been approved by the Board of Directors of the Company on March 21, 2022. Among the 9 Directors present, 0 of them disagreed. The rest all agreed to the contents of this statement.

AIRMATE (CAYMAN) INTERNATIONAL CO. LIMITED

Chairman: Shih, Jui-Pin (signature/seal)

General Manager: Lin, Yung-Chang (signature/seal)

2. Any CPA commissioned to conduct a project review of the ICS shall disclose the CPA's audit report: None.

- (X) If the Company and its internal personnel is punished, or the Company imposes punishment upon its internal personnel for violation of internal control system in the most recent year and up to the date of the publication of the annual report, and the penalty result may have a significant impact on shareholders' equity or securities price, the content of punishment, major deficiency and improvement shall be specified: none.
- (XI) Significant resolutions made in/by the Shareholders' Meeting and the Board of Directors in the most recent fiscal year up to the date of publication of this Annual Report:
  - 1.2021 and as of the date of publication of the Annual Report, the contents of the Significant Resolutions of the Board of Shareholders:

Date of meeting	Proposal	Result of Resolution	Status of Implementation
2021.08.05	a. Adoption of the Company's Business Report and Consolidated Financial Statements for the year 2020.	The voting result of this proposal is 93,446,638 voting rights of shareholders present at the time of voting, 79,804,883 voting rights, accounting for 85.40% of the total	Complete  Distribution of cash
	b. Adoption of the Company's 2020 Earnings Distribution Acknowledgment Proposal.	voting rights; this proposal was voted to pass as the original proposal.  The voting result of this proposal - 93,446,638 voting rights of shareholders present at the time of voting, resulting in 79,934,865 voting rights, accounting for 85.54% of the total number of voting rights; this proposal was voted to pass as the original proposal.	dividends NT \$83,752,590 Distribution of NT \$0.60 per share,
	c. Through the comprehensive re- election of the directors of the Company (including 3 independent directors).		(interest) base date, and the distribution was completed on October 20, 2021.
		Election results of the proposal. Director: Shi Rui-bin 320,128,676 Director: Jin Li-ping 82,099,020 Director: Cai Zheng-fu 114,195,033 Director: Chen Yan-fu 103,810,843 Director: Pearl Place Holdings Limited Representative: Shi li Yuzhu	Complete
		71,797,893 Director: Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd. Representative: Huang Qing-	
	d. Issuance of new shares through transfer of earnings to increase in capital.	shu 71,547,249 Independent Director: Qi Lai-ping 13,880,188 Independent director: Chen Mingzhang 12,047,014 Independent Director: Lin Zhi-long	Completed on 20 October 2021.
	e. Adoption of a proposal to lift the prohibition on competition for new directors.	6,724,649 The voting result of this proposal - the number of voting rights of shareholders present at the time of voting is 93,446,638, and the number of voting rights is 79,934,865, accounting for 85.54% of the total number of voting rights; this proposal was voted to pass as the original proposal.  The voting result of this proposal is 93,446,638 voting rights of shareholders present at the time of voting, 79,903,839 voting rights, accounting for 85.51% of the total	Complete

# 2.2 Significant resolutions of the Board of Directors in 2021 and as of the publication date of the annual report:

Date of meeting	Proposal
2021.03.15	a. Adoption of the Company's 2020 "Statement of Internal Control Systems".
2021.03.13	b. Approved the provisions of the Company's Securities and Exchange Bureau 109.7.24
	Amendments to the Publisher's Standards for the Treatment of Fund Lending and
	Endorsement Guarantees Handling Standards Q&A, whether the accounts receivable that
	are overdue for three months are deemed to be funds lending.
	c. Adoption of the Company's 2020 Business Report and Consolidated Financial Statements.
	d. The Company's 2020 Distribution of Employee and Director Remuneration.
	e. Adoption of the Company's 2020 Earnings Distribution Plan.
	f. Issuance of new shares by proceeding with the transfer of earnings to increase capital. g. Approved the endorsement and guarantee of the subsidiaries Waon Development Co.,
	Ltd., Airmate Electric (Shenzhen) Co., Ltd., Airmate Electric (Jiujiang) Co., Ltd.
	h. Approved the Company's proposed additions to the Corporate Social Responsibility Code
	of Practice.
	i. Approved the Company's proposed addendum to the Good Faith Operating Procedures and
	Conduct Guide.
	j. Adoption of the Directors' Compensation Plan of the Company for January-December
	2020.
	k. Adoption of the Company's proposed addition of the "Accountant Independence Assessment and Performance Appraisal Methodology".
	1. Adoption of the results of the 2020 independent performance evaluation of accountants.
	m. Adoption of the Company's Certified Accountant Replacement and Accountant
	Independence Assessment.
	n. The fifth repurchase of the Company's shares is contemplated in order to safeguard the
	credit and shareholders' interests of the Company.
	o. through general re-election of directors and acceptance of proposals for the nomination of candidates for directors (including independent directors).
	p. Adoption of the list of candidates for directors (including independent directors)
	nominated by the Board of Directors.
	q. Adoption of the proposal to lift the restriction on directors' competition.
	r. Approved the Company's 2021 Ordinary General Meeting of Shareholders.
2021.05.13	a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans
	and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020,
	whether accounts receivable that are three months overdue shall be regarded as capital loans.
	b. Adoption of the Company's Consolidated Financial Statements for the first quarter of
	2021.
	c. Adoption of the endorsement guarantee to the subsidiaries Waon Development Co., Ltd.,
	Airmate Electric (Shenzhen) Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.
	d. Adoption of the 2021 Group Consolidated Financial Report Certification Public Expenses
	Proposal. e. Adoption of the signing of a securities compliance counseling contract with KGI Securities
	Co., Ltd.
2021.06.07	a. Due to the epidemic situation and in line with the epidemic prevention policy of the
	competent authority, we intend to reconvene the 2021 Ordinary Shareholders' Meeting of the
	Company.
2021.08.05	a. Approved the election of the chairman and vice chairman of the company.
	b. Approved the company's proposal to appoint the Compensation and Remuneration
2021.08.18	Committee.  a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans"
2021.00.10	and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020,
	whether accounts receivable that are three months overdue shall be regarded as capital
	loans.
	b. Adoption of the Company's Consolidated Financial Statements for the second quarter of
	2021.
	c. Approved the proposal for the endorsement/guarantee for subsidiary Waon Development Limited (Hong Kong), Airmate Electric (Shenzhen) Limited and Airmate Electric
	(Jiujiang) Limited.
	d. Adoption of the setting of the base date for the distribution of surplus in 2020
	e. Adoption of the cancellation through the fifth repurchase of treasury shares by the
	Company.
	f. Adoption of the Change of General Manager of the Company
	g. Adoption of the Directors' Compensation Plan of the Company for January-June 2021.
	h. Adoption of the Company's Independent Directors' Compensation Plan for January-June 2021.
	2021.

	i. Adoption of the Company's January-June 2021 Manager's Compensation Plan.
2021.11.10	<ul> <li>a. Subject to the provisions in the FAQ under the "Standards for Disposing of Capital Loans and Endorsement of Public Offering Companies" amended by SFB on July 24, 2020, whether accounts receivable that are three months overdue shall be regarded as capital loans.</li> <li>b. Adoption of the Company's Consolidated Financial Statements for the third quarter of 2021.</li> <li>c. Adoption of the endorsement guarantee to subsidiary Waon Development Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.</li> </ul>
2021.12.15	<ul> <li>a. Adoption of the Annual Audit Plan of Airmate (Cayman) International Limited for 2022.</li> <li>b. Adoption of the Purchase of directors' and managers' liability insurance through the Division's proposed renewal contract.</li> <li>c. Adoption of the endorsement guarantee to the subsidiaries Airmate Electric (Shenzhen) Co., Ltd. and Airmate Electric (Jiujiang) Co., Ltd.</li> <li>d. Adoption of the Company's budget for 2022.</li> <li>e. Adoption of the Directors' Compensation Plan of the Company for January-December 2021.</li> <li>f. Adoption of the Company's January-December 2021 Manager's Compensation Plan.</li> </ul>

- (XII) In the most recent year and as of the publication date of this report, whether there are directors or supervisors having different opinions on the important resolutions passed by the board of directors with records or written announcements: None.
- (XIII) In the most recent year and as of the publication date of this report, summary of the resignation and dismissal of the Company's related persons (including the Chairman,

General Manager, Accounting Officer, Financial Officer, Head of Internal Audit, Head of Corporate Governance and Head of Research and Development):

#### Situation:

onuation.							
Job Title	Name Director	of	Date appointment	of	Date of dismissal	Resignation reason termination	or of
President	Lin, chang	Yung-	2019.08.08		2021.08.01	Family factors	S
Audit Manager	Hsu, Hsiung	Ming-	2017.10.11		2021.11.01	Personal Planning	Career

#### V. Certified Accountant Public Expenses Information

Unit: NTD1,000

Accounting Firm	Name of CPA	Auditing period	Audit Fees	Non-Audit Fees	Total	Note
PwC Taiwan	Wang Guo-hua	2021/1/1- 2021/12/31	5,940	50	5,990	Note
	Liu Zi-meng			30	3,990	1

Note 1: Non-audit fees were mostly attributable to business registration fees.

(i) Non-audit expenses paid to the firm of certified accountants, certified accountants and their affiliates are more than one quarter of the audit expenses: None.

- (ii) Replacement of accounting firm and replacement of the audit expense paid for the year less than the audit expense for the year before the replacement: None.
- (ii) Audit public expense decreased by more than 10% compared to the previous year: None.

#### VI. Information on Replacement of CPA:

(1) About the former accountant

Date of Replacement	Approved	Approved by resolution of the Board of Directors on March 15, 2021						
Replacement reasons and explanations	The Com	The Company's operational planning and development considerations						
Was the termination of	Con Status	tracting Party	CPA	The Company				
audit services initiated by the company or by the	Service to	erminated by		V				
CPA	Service accepted	no longer (continued) by	V					
The opinion and reason for the audit report issued within the last two years other than the unqualified opinion	Not appli	Not applicable						
Different opinions from	Reports	Accounting p	principles or practices					
the issuer		Disclosure of financial report						
			cedure of auditing					
		Others						
	None	V						
	Descripti	on						
Other disclosure matters (those that should be disclosed in Article 10,	None							
Paragraph 6, Item 4 to Item 7 of this Code)	Tione							

(2) About the successor accountant

Name of the firm	PwC Taiwan
Name of CPA	Accountant Wang Guo-hua, Accountant Liu
	Zi-meng
Date of appointment	Approved by resolution of the Board of
	Directors on March 15, 2021
Consultation results and opinions on accounting treatments or principles with respect to specified transactions and the Company's financial reports that the CPA might issue prior to the engagement.	None
Succeeding CPA's written opinion of disagreement toward the former CPA	None

VII. The company's chairman, general manager, manager in charge of financial or accounting affairs, who has worked in the firm of the certified public accountant or its affiliates within the last year: None.

VIII. In the most recent year and as of the publication date of the annual report, the equity transfer and equity pledge changes of directors, supervisors, managers and shareholders with a shareholding ratio exceeding 10%:

(1) Share transfer and changes in equity pledge from Directors, Supervisors, managers, and substantial shareholders holding more than 10% of Company shares

**Unit: Shares** 

Job Title	Nome of Director	Year 2	2021	As of April 12, 2022		
	Name of Director	Changes in shares held	Changes in shares pledged	Changes in shares held	Changes in shares pledged	
Chairman and General Manager and CEO	Shih, Jui-Pin	40,271	-	-	-	

		Year	2021	As of April 12, 2022		
Job Title	Name of Director	Changes in shares held	Changes in shares pledged	Changes in shares held	Changes in shares pledged	
Vice Chairman and General Manager of Airmate Electric (Jiujiang) Co., Ltd. Subsidiary	Cai, Zheng-fu	159,963	-	-	-	
Director	Cheng-Li-Ping	125,946	-	-	=	
Director (Note 1)	Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd.: Huang Qing-shu	Custody for Investment Lepresentative hinatrust 93,589 - cial Bank of ht Enterprise		-	-	
Director (Note 1)	Pearl Place Holdings Limited Representative: Shii Yu- zhu	1,041,388	-	ı	-	
More than 10% of shareholders	Pearl Place Holdings Limited	-	-	-	-	
Director	Chen Yanfu	654	-	-	-	
Independent Director	Chen,Ming-zhang	=	-	ı	=	
Independent Director	Chi,Lai-Ping	-	-	-	-	
Independent director (Note 2)	Lin Zhi-Long	-	-	ı	-	
Chief Operating Officer (COO)	Tseng, Chao-Ting	11,703	-	-	-	
Head of China Market Department	Lei Yan	-	-	-	-	
Assistant Manager	Piao, Yuan-Zhe	418	-	ı	-	
Accounting Manager	Ho, Mei-Hsiu	6,392	-	-	-	
Finance Manager	Lin, Huangming	15,399	-	-	-	
Supervisor of Audit (Note 4)	Chen Qiu-yi	-	-	-	-	
Director (Note 1)	Shih, Jui-Lin	3,816	-	-	-	
Director (Note 1)	Chen, Shun-Loong	-	-	-	-	
Independent director (Note 2)	Chiu,Shean-Bii	-	-	-	-	
Independent director (Note 2)	Fan,Chin-Hwa	-	-	-	-	
General Manager and Head of Research and Development (Note 3)	Lin, Yung-chang	-	-	-	-	
Supervisor of Audit (Note 4)	Hsu, Ming-Hsiung	1,220	-	-	-	

- Note 1: Director Ms. Shi Lijuzhu, representative of PEARL PLACE HOLDINGS LIMITED, and Mr. Huang Qing-shu, Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd., were newly elected as directors of the company at the shareholders' meeting on August 5, 2021; directors Ms. Shili Ju-zhu, Shi Rui-lin Mr. and Mr. Chen Shun-long did not reappoint as directors of the Company due to the expiry of the term of directors.
- Note 2: Mr. Lin Zhi-long, independent director, was newly appointed as an independent director of the Company by the Board of Shareholders on August 5, 2021; Mr. Fan, Chin-Hwa and Mr. Chiu, Shean-Bii, independent directors, were appointed as independent directors of the Company. At the end of his term of office, he did not continue to serve as an independent director of the Company.
- Note 3: The General Manager of the Company, Lin Yong-chang, resigned due to family factors on July 31, 2021, and was approved by the Board of Directors on August 18, 2021. Since January, the chairman of the board of directors of Shi Ri-bin concurrently holds the position of general manager.
- Note 4: On October 31, 2021, Mr. Xu Ming-xiong, the Audit Manager of the Company, resigned due to personal career planning. On March 21, 2022, the audit committee and the Board of Directors approved and approved Ms. Chen Jiuyi to take over the post of audit supervisor B.

- (II) Information on equity transfer from related parties: None. (III) Information on equity pledge from related parties: None.

## IX. Relationship information between 10 largest substantial shareholders

April 12, 2022; Unit: shares; %

Name	Shares held Number of shares held  Number of Sharehol		Shares held by spouse and minor children  Shareh		Shares held in others' names		Names and relationships of top ten substantial shareholders who are spouses or second- degree relatives of each other		
	Number of shares	ding Ratio	Number of shares	olding Ratio	er of shares	olding ratio	Name (OR NAME)	Relatio n	
Pearl Place Holdings Limited	27,145,738	18.65	-	-	-	-	-	-	
Representative: Shih, Jui Pin	1,049,751	0.72	811,221	0.56	-	-	-	-	
Superb Rhyme Limited	6,925,353	4.76	-	-	-	-	-	-	
Representative: Tseng, Wan-Lin	1,304,903	0.90	82,733	0.06	-	-	-	-	
Strong Fit Holdings Limitetd	4,907,577	3.37	-	-	-	-	-	-	
Representative: Lin, Mei- Hsiang	51,178	0.04	3,283,041	2.26	-	-	Cheng-Li-Ping	Spouse	
Cai, Zheng-fu	4,169,751	2.86	-	-	-	-	Robust View Ltd. Representative: Liu, Tsui-Hui	Spouse	
Cheng-Li-Ping	3,283,041	2.26	51,178	0.04	-	-	Strong Fit Holdings Limitetd Representative: Lin Mei-xiang	Spouse	
Robust View Limited	3,203,161	2.20	-	-	-	-	-	-	
Representative: Liu, Tsui- Hui	-	-	4,169,751	2.86	-	ı	Cai, Zheng-fu	Spouse	
Investment account of Shixun Limited Company (entrusted to the custody of CTBC Bank)	2,926,736	2.01	-	-	-	-	-	-	
Investment account of Sunshine International Co., Ltd.(entrusted to the custody of CTBC Bank)	2,564,479	1.76	-	-	-	-	-	-	
Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd.	2,439,589	1.68	-	-	-	-	-	-	
Luo Hui-min	2,350,408	1.61							

# X. Shares held by the Company, its directors, supervisors, managers, and businesses either directly or indirectly controlled by the Company as a result of investment, and the ratio of consolidated shares held

April 12, 2022; Unit: NTD, thousand; Thousand shares; %

Reinvestment business	Investments of the Company		Investments of Directors, Supervisors, Managers and directly or indirectly controlled businesses		Total Ownership	
		Shareholdin		0	Number of shares	Shareholdi
Airmate International Holding Limited	shares 63,974	g ratio 100.00	shares -	ratio -	63,974	ng ratio
Aimeite Electric Appliance (China) Limited	69,761	100.00	-	-	69,761	100.00
Waon Development Limited	(Note 1)	100.00	-	-	-	100.00
Airmate Electric Appliances (Shenzhen) Co Limited	(Note 1)	100.00	-	-	-	100.00
Zhejiang Airmate Electrical Sales Limited	(Note 1)	40.00	1	1	-	40.00
Airmate Electric Appliances (Jiujiang) Co Limited	(Note 1)	100.00	ı	1	-	100.00
Airmate Technology (Shenzhen) Co. Limited	(Note 1)	100.00	1	-	-	100.00
Emmett e-commerce (Shenzhen) Co., Ltd.	(Note 1)	100.00	ı	-	-	100.00

Note 1: This is a related company and hence does not issue shares.

# **Chapter 4 Funding Status**

# I. Capital & Shares

- (I) Sources of capital:
  - 1. The process of capital formation

April 12, 2022; Unit: NTD, thousand; Thousand shares; %

		Authori	zed Capital	Pai	d-in Capital	Note		
Month/Ye ar	Issue Price (NTD)	Number of shares	Amount	Number of shares	Amount	Sources of Share Capital	Capital Increase d by Assets Other than Cash	
2004.04	HK\$ 0.1	5,000,000	HK\$ 500,000	160,000	HK\$ 16,000	establishment	-	
2008.07	HK\$ 0.1	5,000,000	HK\$ 500,000	160,400	HK\$ 16,040	Cash capital increase HKD 40 thousand	-	
2009.12	HK\$ 0.1	5,000,000	HK\$ 500,000	176,100	·	Capital increase of HK\$1,570 thousand from employee bonus	-	
2009.03	HK\$ 0.1	5,000,000	HK\$ 500,000	186,600		Capital increase by cash HK\$ 1,050 thousand	-	
2009.12	HK\$ 0.1	5,000,000	HK\$ 500,000	219,100	HK\$ 21,910	Capital increase of HK\$ 3,250 thousand by retained earnings	-	

2010.07	HK\$ 0.1	5,000,000	HK\$ 500,000	225,900	HK\$ 22,590	Capital increase of HK\$ 680 thousand by employee bonus	-	
2012.02	HK\$ 1	500,000	HK\$ 500,000	225,900	HK\$ 225,900	Capital increase of HK\$203,310 thousand from capital reserve	-	
2012.05	HK\$ 1	500,000	HK\$ 500,000	254,900	HK\$ 254,900	Capital increase by cash of NTD 29,000 thousand	-	
2012.08	NTD 10	216,250	NT\$ 2,162,500	110,244	NTD 1,102,443	Conversion of denomination from Hong Kong Dollar to NT Dollar	-	Not e 1
2013.03	NTD 10	216,250	NT\$ 2,162,500	122,494	NTD 1,224,942	Capital Increase by Cash		Not e 2
2014.09	NTD 10	216,250	NT\$ 2,162,500	122,885	NTD 1,228,846	convertible bonds of NTD 3,904 thousand	-	Not e 3
2016.11	NTD 10	216,250	NT\$ 2,162,500	122,844	NTD 1,228,436	Write-off of treasury stock of NTD 41 thousand for the reduction in capital	-	Not e 4
2019.12	NTD 10	216,250	NT\$ 2,162,500	136,851	NTD 1,368,506	Capital increase of NTD120,000	-	Not e 5
2020.12	NTD 10	216,250	NT\$ 2,162,500	139,588	NTD 1,395,876	Capital increase of HK\$27,370 thousand by earnings	-	
2021.04	NTD 10	216,250	NT\$ 2,162,500	140,732	NTD 1,407,321	Capital increase of HK\$11,445 thousand by convertible bonds	-	Not e 6
2021.07	NTD 10	216,250	NT\$ 2,162,500	140,958		Convertible corporate bonds convertible NTD2,259 thousand	-	Not e 6
2021.08	NTD 10	216,250	NT\$ 2,162,500	139,961	NTD 1,399,610	Cancellation of treasury shares NTD 9,970 thousand	-	Not e 7
2021.10	NTD 10	216,250	NT\$ 2,162,500	145,545		Surplus transferred to capital increase NTD 55,835 thousand	-	

Note 1: On July 26, 2012, the shareholders' meeting approved a resolution to change the company's stock denomination currency from Hong Kong dollar to New Taiwan dollar.

- Note 2: The official document No. 1010012865 issued by the FSC on January 3, 2013.
- Note 3: September 2014, the date on which the bondholders of convertible corporate bonds exercised of their conversion rights.
  - Note 4: November 17, 2016, is the record date for the reduction of capital of treasury stock
  - Note 5: J.G.Z.F.Z. No. 10803334691 issued by the FSC on October 25, 2019.
  - Note 6: J.G.Z.F.Z. No. 1090358770 issued by the FSC on September 29, 2020.
  - Note 7: August 19, 2021 is the base date for capital reduction and cancellation of treasury shares
    - 2. Types of shares issued

April 12, 2022; Unit: Shares

Type of Charge		Note		
Type of Shares	Outstanding Shares	Unissued shares	Total	Note
Registered ordinary shares	145,544,496	70,705,504	216,250,000	Listed Company Stock

# 1. Information for Shelf Registration: Not applicable

# (II) Shareholder Structure

April 12, 2022; Unit: Shares

Shareholder Structure Number of Shares	Governmen	Financial institutions	Other Legal Persons	Individual	Foreign institutions and foreigners	Treasury shares	Total
Number of shareholders	-	-	21	3,260	82	-	3,363
Shareholding (Shares)	-	-	3,584,400	77,603,213	64,356,883	-	145,544,496
Shareholding Percentage (%)	-	-	2.46	53.32	44.22	-	100.00

Mainland China Capital Holding Ratio: 2.56%

# (III) Share Distribution

# 1. Common Stock

April 12, 2022; Unit: Shares

		115111	12, 2022, Offic. Shares
Class of Shareholding (Unit: Share)	Number of Shareholders	Shareholding (Shares)	Shareholding Percentage (%)
1 to 999	1,089	138,277	0.10
1,000 to 5,000	1,335	2,542,386	1.75
5,001 to 10,000	290	1,987,348	1.37
10,001 to 15,000	150	1,747,517	1.20
15,001 to 20,000	66	1,168,226	0.80
20,001 to 30,000	92	2,224,684	1.53
30,001 to 40,000	48	1,649,663	1.13
40,001~50,000	34	1,532,622	1.05
50,001 to 100,000	94	6,699,359	4.60
100,001 to 200,000	65	9,022,177	6.20
200,001 to 400,000	43	12,329,485	8.47
400,001 to 600,000	16	8,006,109	5.50
600,001 to 800,000	9	6,086,622	4.18
800,001 ~ 1,000,000	6	5,407,099	3.72
1,000,001 or more	26	85,002,922	58.40
Total	3,363	145,544,496	100.00

2. Preferred stock: Not applicable.

# (IV) List of Major Shareholders

Name, Number of shares held, and shareholding percentage of shareholders who hold more than 5% of the shares or the 10 largest shareholders:

April 12, 2022; Unit: Shares

		110111 12, 202	z, eme shares
sh	are(s)	Shareholding	Shareholding
Name of Major Shareholders		(Shares)	Percentage (%)
Pearl Place Holdings Limited		27,145,738	18.65
Superb Rhyme Limited		6,925,353	4.76
Strong Fit Holdings Limited		4,907,577	3.37
Cai, Zheng-fu		4,169,751	2.86

Cheng-Li-Ping	3,283,041	2.26
Robust View Limited	3,203,161	2.20
Investment account of Shixun Limited Company (entrusted to the custody of CTBC Bank)	2,926,736	2.01
Investment account of Sunshine International Co., Ltd.(entrusted to the custody of CTBC Bank)	2,564,479	1.76
Entrusted Custody for Special Investment Account Representative of Chinatrust Commercial Bank of Tuck Giant Enterprise Ltd.	, ,	1.68
Luo Hui-min	2,350,408	1.61

Unit: Thousand shares; NTD

					Uliit. Tilousaiic	i silaics, ivid		
Item			Year	In 2020	Year 2021	As of March 31, 2022		
N. 1		High		30.15	29.40	23.60		
Market price	per	Low		16.5	19.00	19.15		
Share		Average		25.35	24.01	20.05		
Net value 1	201	Before distri	bution	21.53	18.92	22.90		
share	per	After distrib	ution	20.95	Not yet distributed	Not yet distributed		
		Weighted A	verage Shares	145,819	145,743	145,743		
Earnings j share	per	per	per	Earnings	Before retrospective adjustment	1.08	(2.11)	-
		per share	After retrospective adjustment	1.07	Not yet distributed	Not yet distributed		
		Cash Dividends		0.6	Not yet distributed	Not yet distributed		
Dividends 1	per	er Stock	Dividends from retained earnings	0.4	Not yet distributed	Not yet distributed		
share		dividends	Dividend for paid- in capital	-	Not yet distributed	Not yet distributed		
		Accumulated Undistributed Dividends		-	Not yet distributed	Not yet distributed		
		Price/Earnin	gs Ratio (Note 1)	23.47	(11.38)	6.71		
Return on Investments	on	Price/Divide	and Ratio (Note 2)	42.25	Not yet distributed	Not yet distributed		
		Cash dividend yield (Note 4)		2.37	Not yet distributed	Not yet distributed		

Note 1: Price/Earnings Ratio = Average closing share price of the period/Earnings per share.

Note 2: Price/Dividend Ratio = Average closing share price of the period/Cash dividend per share.

Note 3: Cash dividend yield = Cash dividend per share/average closing share price of the year.

#### (VI) The Company's dividend policy, implementation status, and expected significant changes

#### 1. Dividend Policies under the Articles of Association

The Board may, subject to approval by the Members by way of Ordinary Resolution or, in the case of Article 12.3(a) hereof, Supermajority Resolution and subject to these Articles and any direction of the Company in general meeting, declare a dividend to be paid to the Members in proportion to the number of shares held by them, and such dividend may be paid in cash, shares or in whole or in part in various assets in accordance with Article 14.2. No unpaid dividend shall bear interest as against the Company. Subject to Article 14.1 of the Constitution, the board of directors may decide to distribute all or part of the dividend in specific assets (shares or securities of other companies) and deal with the related issues arising from the distribution; only, before the board of directors decides the value of such assets, the board of directors shall obtain the consent of the shareholders who intend to receive the specific assets and send the value of such assets to certified public accountants of the Republic of China for auditing and attestation. The board of directors may issue cash to some shareholders according to the value of such assets in order to adjust the rights and interests of shareholders. Without limiting the generality of the above provisions, the board of directors may deliver such specific assets to the trustee on such conditions as it deems appropriate and issue fractional shares. In the absence of any violation of the Cayman Company Law, the company shall not issue dividends or distribute other dividends except for the realized profits of the Company, the premium account for the issuance of shares or the dividends paid or

distributed by the reserve or other funds allowed by the Cayman Company Law. Except as otherwise provided by the rights attached to any shares, all dividends and other distributions shall be paid according to the number of the shares that a Member holds. If any share is issued on terms providing that it shall rank for dividend as from a particular date, that share shall rank for dividends accordingly.

Except as otherwise stipulated in the Cayman Company Law, the Articles of Incorporation or the rights attached to shares, the Company may distribute profits in accordance with a proposal for profit distribution approved by the Board and sanctioned by the Members by an Ordinary Resolution, in annual general meetings.

For so long as the shares are registered on the Emerging Stock Market or listed on the Taipei Exchange (TPEx), if there are profits, in making the profit distribution recommendation, the Board shall set aside out of the profits of the Company for each financial year: (i) a reserve for payment of tax for the relevant financial year; (ii) an amount to offset losses incurred in previous years; (iii) 10% of surplus reserve (hereinafter referred to as "legal reserve") (unless the legal reserve has reached the Company's paid-in capital); and (iv) special surplus reserve required by the Securities Authority in accordance with the Rules of public companies. If there is still a surplus, upon the approval of the shareholders' meeting it may be distributed in the following order:

- a. Five percent (5%) to ten percent (10%) as a bonus to employees, including employees of the Company's subsidiaries.
- b. No more than three percent (3%) as remuneration for the Directors (excluding independent directors);
- c. If there is any surplus, all or part of the undistributed surpluses accumulated in previous years may be distributed to shareholders in proportion to the shareholding ratio; and
- d. Dividends distributed to shareholders are in the forms of share dividends and cash dividends, and the cash dividends shall not be less than fifty percent (50%) shareholders' dividends distributed according to the above. Unless otherwise resolved by the Board of Directors and the Shareholders' Meeting, any remaining profit, which shall not be less than twenty-five percent (25%) of the after-tax earnings of the year, is distributed as shareholders' dividends in accordance with Cayman Company Law and rules and regulations of companies with public issuance after considering factors of finance, business and operation.
- 2. Proposed dividend distribution:
  - The Company's loss appropriation plan for 2021, which was approved by the Board of Directors on March 21, 2022, intends to make up the loss with the statutory surplus reserve. This proposal is pending the adoption of the resolution of the shareholders' meeting on June 10, 2022, and will be handled in accordance with the relevant provisions.
- VII. Impact of Stock Dividends Issuance by the resolution of the shareholders on the Company's business performance and earnings per share :

The Company did not publish its financial forecast for 2021 and therefore is not required to disclose its estimated operating results, earnings per share and pro forma information for 2021.

- (VIII) Employees' Compensation and Remuneration of Directors and Supervisors (the Company did not set up Supervisors)
  - 1. The percentage or scope of compensation for employees, directors, and supervisors as prescribed under the Articles of Association:

For so long as the shares are registered on the Emerging Stock Market or listed on the Taipei Exchange (TPEx), if there are profits, in making the profit distribution recommendation, the Board shall set aside out of the profits of the Company for each financial year: (i) a reserve for payment of tax for the relevant financial year; (ii) an amount to offset losses incurred in previous years; (iii) 10% of surplus reserve; and (iv) special surplus reserve required by the Securities Authority in accordance with the Rules of public companies. If there is still a surplus, upon the approval of the shareholders' meeting it may be distributed in the following order:

- (1) Five percent (5%) to ten percent (10%) as a bonus to employees, including employees of the Company's subsidiaries;
- (2) No more than three percent (3%) as remuneration for the Directors (excluding independent directors);
- (3) Subject to the provisions of the Cayman Company Law and by Article 14.5, the remuneration of employees and directors and the amount of dividends determined by the Board of Directors to conform with the dividend policy stipulated in the preceding paragraph. If there is any

- surplus, all or part of the undistributed surpluses accumulated in previous years may be distributed to shareholders in proportion to the shareholding ratio.
- (4) Dividends distributed to shareholders are in the forms of share dividends and cash dividends, and the cash dividends shall not be less than fifty percent (50%) shareholders dividends distributed according to the above. Unless otherwise resolved by the Board of Directors and the Shareholders' Meeting, any remaining profit, which shall not be less than twenty-five percent (25%) of the after-tax earnings of the year, is distributed as shareholders dividends in accordance with Cayman Company Law and rules and regulations of companies with public issuance after considering factors of finance, business and operation.
- 2. Accounting treatment for the basis of estimating the amount of the employees' compensation, directors' and supervisors' remuneration for this fiscal period, the basis of calculating the number of shares to be distributed as employees' compensation, and for any discrepancy between the actual amount distributed and the estimated figures.
  - The bonus to employees and directors' remuneration of the company are determined in accordance with the Articles of Incorporation of the Company and are assessed in each year in accordance with this basis. However, if the accrued amounts are different from the actual distributed amounts resolved by the stockholders at their annual stockholders' meeting subsequently, the differences are recorded as a change in accounting estimate, after the annual adjustment of the shareholders' meeting resolutions, recognized as gain or loss of the shareholders' meeting year.
- 3. Distribution of compensation to the Board of Directors
  - (1) Remuneration to employees, directors, and supervisors allocated in cash or stock If there is any difference from the annual estimate of recognized expenses, the differences, reasons and disposition should be disclosed: not applicable.
  - (2) The amount of any employees' compensation distributed in stocks, and the size of that amount as a percentage of the sum of the after-tax net income stated in the parent company only financial reports or individual financial reports for the current period and total employee compensation: not applicable.
  - (3) Estimated earnings per share after proposed allotment of employees' compensation and remuneration of Directors and Supervisors:

    Since the implementation of expensing employee bonus and the compensation of directors and supervisors since 2008, the employee bonus fees and the remuneration expenses of directors and supervisors have been estimated, so the calculated earnings per share are the same as the consolidated financial statements.
- 4. Actual distribution of remunerations for employees, directors, and supervisors (including the number, sum, and price of shares distributed), and where there were discrepancies with the recognized compensations for employees, directors, and supervisors, the difference, cause, and treatment of the discrepancy be described:

The Company's profit distribution plan for 2020 was approved by the shareholders' meeting on August 5, 2021, and it is proposed to allocate the cash remuneration of NTD 12,036,507 to employees and NTD 4,814 to directors. No difference between the actual distribution of employees' and directors' remuneration in the year and the distribution amount approved by the shareholders' meeting.

- (9) Repurchase of Shares by the Company
  - (1) Repurchase of shares of the Company (completed)

April 12, 2022

Repurchase (Period)	First (term)	Second (term)	Third (term)	Fourth(term)
Objective of repurchase	Maintain the company's credit and shareholders' equity	Transfer ownership of shares to employees	Transfer of shares to employees	Transfer of shares to employees
Scheduled buy-back period	September 5, 2016	November 7, 2016 ~	March 6, 2017 ~	January 3, 2018 ~
r	October 5, 2016	December 15, 2016	May 5, 2017	February 12, 2018

Repurchase price range	NTD 25.75-27	NTD 25-25.59	18.35-39	NT\$ 16.75-38
Type and number of repurchased shares	Common shares 41 thousand shares	442 thousand ordinary shares	Common shares 316 thousand shares	500,000 ordinary shares
Ratio of repurchased quantity to planned repurchase quantity (%)	4 10	44.20	52.67	100.00
Amount of repurchased shares	NT\$1,088 thousand	NT\$11,225 thousand	NT\$9,352 thousand	NT\$12,474 thousand
Number of shares eliminated and transferred	41 thousand shares (Note 1)	442 thousand shares (Note 2)	316 thousand shares (note 2)	500 thousand shares (Note 2)
The accumulated holding of the Company's shares	-	-	-	-
The ratio of the cumulative number of shares held of in Company		-	-	-
to the total number of shares issued (%)				

Repurchase (Period)	Fifth (Term)
Objective of repurchase	Transfer ownership of shares to employees
Scheduled buy-back period	16 March 2021 ~ May 15, 2021
Repurchase price range	NTD 25.00-28.85
Type and number of repurchased shares	Common shares 997 thousand shares
Ratio of repurchased quantity to planned repurchase quantity (%)	99.70
Amount of repurchased shares	NTD 27,262 thousand
Number of shares eliminated and transferred	997 thousand shares (Note 3)
The accumulated holding of the Company's shares	-
The ratio of the cumulative number of shares held of in Company	-
to the total number of shares issued (%)	N 1 00 2016

- Note 1: Share cancellation had been completed on November 09, 2016.
- Note 2: All the shares repurchased have been transferred to the employees on November 18, 2019.
- Note 3: The share write-off was completed on 25 August 2021.

# **II. Issuance of Corporate Bonds**

- (I) Overseas corporate bonds: Not applicable.
- (II) Domestic corporate bonds:

	C1 (4) C1 C	Third (term) Secured Convertible	E
Type of Corporate Bond	Second (term) Secured Convertible Corporate Bonds	Third (term) Secured Convertible Corporate Bonds	Fourth (term) Unsecured Convertible Corporate Bonds
Issue date	September 30, 2017	December 04, 2019	December 10, 2020
Par Value	NT\$100,000	NT\$100,000	NT\$100,000
Issue Price	NT\$100,000	NT\$100,000	NT\$100,000
Total	NT\$500,000 thousand	NT\$300,000 thousand	NT\$400,000 thousand
Interest rate	0%	0%	0%
Interest rate	Three-year term	Three-year term	Three-year term
Duration	September 30, 2020	4 December 2022	December 10, 2023
	Taishin International Bank,	CTBC Bank, Taiwan Shin Kong	None
	CTBC Bank, Taiwan Shin Kong	Commercial Bank, Ltd. and Far Eastern	
Guarantee Agency	Commercial Bank, Ltd. and Far	International Bank	
	Eastern International Bank		
Trustee	Bank of SinoPac	Bank of SinoPac	Bank of SinoPac
Underwriter	Taishin Securities Co., Ltd.	KGI Securities Co., Ltd.	KGI Securities Co., Ltd.
Certifying Attorney	Yu-Liang, Chen, Chih Ting	Yu-Liang, Chen, Chih Ting	Yu-Liang, Chen, Chih Ting
	International Law Firm	International Law Firm	International Law Firm
Certifying CPA	CPAs Ethan Chuang and Astor Kou,	*	CPAs Derek Hsu and Anna Lu,
, c	KPMG Taiwan	Taiwan	KPMG Taiwan
	Except for the bondholders to convert		
	the bonds into ordinary shares of the Company by Article 11 of the	of the convertible corporate bonds (hereinafter referred to as the	bondholders (hereafter referred to as "bondholders") to convert the bonds
	Method, or to exercise the put right by		into ordinary shares of the Company
	Article 22 of the Method, or the	the Company in accordance with Article	
	Company shall redeem the bonds in	11 of these Procedures or the early	Company shall redeem the bonds in
	advance according to Article 21 of the	redemption of the Company in	advance according to Article 21 of
Redemption method	Method. Or the Company will buy	accordance with Article 21 of these	the Method, or the Company will
	back the bonds and cancel from	Procedures or the cancellation of the	buy back the bonds and cancel from
	securities firm's business office. At	repurchase by the securities dealer's	securities firm's business office. At
	maturity, it will be repaid in cash	place of business, the Company shall	maturity, it will be repaid in cash
	based on the par value.	repay the convertible corporate bonds in	
		cash in the amount of 101.51% (0.5%	yield of 0.25%).
		annual yield upon maturity) of the face value of the bonds upon maturity.	
Outstanding Principal	NT\$- thousand	NT\$300,000 thousand	NTD 358,100 thousand
Balance	TV1ψ- triousand	1414500,000 mousand	101 550,100 mousand
Balance	(I) In case of the closing price of the	(I) In case of the closing price of the	(I) In case of the closing price of
	Company's common shares is	Company's common shares is	the Company's common
	above the then conversion price	above the then conversion price	shares is above the then
	by 30% (inclusive) for 30	by 30% (inclusive) for 30	conversion price by 30%
	consecutive trading days during	consecutive trading days during	(inclusive) for 30 consecutive
	the period from the next day	the period from the next day	trading days during the period
	(January 1, 2018) after 3	(March 5, 2020) after 3 months	from the next day (March 11,
	months of the bonds issued to 40 days (August 21, 2020)	of the bonds issued to 40 days (October 25, 2022) before the	2021) after 3 months of the bonds issued to 40 days
	before the maturity date, within	maturity date, within the next 30	(October 31, 2023) before the
	the next 30 business days, the	business days, the Company may	maturity date, within the next
	Company may send a 30-day-	send a 30-day-expired Bond	30 business days, the
	expired Bond Redemption	Redemption Notice (the	Company may send a 30-day-
	Notice (the aforementioned	aforementioned period shall	expired Bond Redemption
	period shall commence from	commence from the date of the	Notice (the aforementioned
	the date of the issuance of the	issuance of the letter by the	period shall commence from
Redemption or Early	letter by the Company, and the	Company, and the expiration date	the date of the issuance of the
Repayment Clause	expiration date of the period	of the period shall be the	letter by the Company, and the
	shall be the redemption recorded date, and the	redemption recorded date, and the aforementioned period shall	expiration date of the period shall be the redemption
	aforementioned period shall not		recorded date, and the
	fall within the period of stop	accepting conversion as stated in	aforementioned period shall
	accepting conversion as stated	Article 9) to the bondholder (the	not fall within the period of
	in Article 9) to the bondholder	recipient of the Notice shall be	stop accepting conversion as
	(the recipient of the Notice	the one listed in the bondholders	stated in Article 9) to the
	shall be the one listed in the	register on the fifth business day	bondholder (the recipient of
	bondholders register on the	prior to the date of issuance, and	the Notice shall be the one
	fifth business day prior to the	the bondholder who subsequently	listed in the bondholders
	date of issuance, and the	acquires the convertible bonds	register on the fifth business
	bondholder who subsequently	for sale or other reasons shall be	day prior to the date of
	acquires the convertible bonds for sale or other reasons shall	notified by public announcement) by registered mail to repurchase	issuance, and the bondholder who subsequently acquires the
	be notified by public	all the bonds outstanding in cash	convertible bonds for sale or
	announcement) by registered	at the bonds' face value. The	other reasons shall be notified
	mail to repurchase all the bonds	Company will also send a letter	by public announcement) by
	12 reparement and contact	j also sena a letter	- J r

outstanding in cash at the bonds' face value. The Company will also send a letter to the OTC for an announcement purpose. If the Company executes redeem request, the convertible corporate bonds shall be redeemed from holders with cash according to face amount within 5 operation days after the bonds redeem base date.

(II) In case the outstanding balance

- of the bonds is less than 10% of total initial issue amount during the period from the next date (September 16, 2014) after one month of the bonds issue to 40 days(July 6, 2019) before the maturity date. The Company may repurchase all the bonds outstanding in cash at the bonds' face value at any time by sending a 30-day-expired "Bond Redemption Notice" (the aforementioned period shall commence from the date of the issuance of the letter by the Company, and the expiration date of the period shall be the redemption recorded date, and the aforementioned period shall not fall within the period of stop accepting conversion as stated in article 9) to the bondholder (the recipient of the Notice shall be the one listed in the bondholders register on the fifth business day prior to the date of issuance, and the bondholder who subsequently acquires the convertible bonds for sale or other reasons shall be notified by public announcement) by registered mail to repurchase all the bonds outstanding in cash at the bonds' face value. The Company will also send a letter to the OTC for an announcement purpose. If the Company executes redeem request, the convertible corporate bonds shall be redeemed from holders with cash according to face amount within 5 operation days after the bonds redeem base date.
- (III) If the creditor fails to reply in writing to the Company's stock agency (effective upon delivery and based on the postmark date) before the date of the redemption recorded date set out in the Bond Redemption Notice, the Company will redeem the convertible corporate bonds held by the creditor in cash within 5 business days after the date of the redemption recorded date.

- to the OTC for an announcement purpose. If the Company executes redeem request, the convertible corporate bonds shall be redeemed from holders with cash according to face amount within 5 operation days after the bonds redeem base date.
- (II) In case the outstanding balance of the bonds is less than 10% of total initial issue amount during the period from the next date (March 5, 2020) after 3 months of the bonds issue to 40 days (October 25, 2022) before the maturity date. The Company may repurchase all the bonds outstanding in cash at the bonds' face value at any time by sending a 30-day-expired Bond Redemption Notice (the aforementioned period shall commence from the date of the issuance of the letter by the Company, and the expiration date of the period shall be the redemption recorded date, and the aforementioned period shall not fall within the period of stop accepting conversion as stated in Article 9) to the bondholder (the recipient of the Notice shall be the one listed in the bondholders register on the fifth business day prior to the date of issuance, and the bondholder who subsequently acquires the convertible bonds for sale or other reasons shall be notified by public announcement) by registered mail to repurchase all the bonds outstanding in cash at the bonds' face value. The Company will also send a letter to the OTC for an announcement purpose. If the Company executes redeem request, the convertible corporate bonds shall be redeemed from holders with cash according to face amount within 5 operation days after the bonds redeem base date.
- (III) If the creditor fails to reply in writing to the Company's stock agency (effective upon delivery and based on the postmark date) before the date of the redemption recorded date set out in the Bond Redemption Notice, the Company will redeem the convertible corporate bonds held by the creditor in cash within 5 business days after the date of the redemption recorded date.

- registered mail to repurchase all the bonds outstanding in cash at the bonds' face value. The Company will also send a letter to the OTC for an announcement purpose. If the Company executes redeem request, the convertible corporate bonds shall be redeemed from holders with cash according to face amount within 5 operation days after the bonds redeem base date.
- (II) In case the outstanding balance of the bonds is less than 10% of total initial issue amount during the period from the next date (March 11, 2021) after 3 months of the bonds issue to 40 days (October 31, 2023) before the maturity date. The Company may repurchase all the bonds outstanding in cash at the bonds' face value at any time by sending a 30-day-expired Bond Redemption Notice (the aforementioned period shall commence from the date of the issuance of the letter by the Company, and the expiration date of the period shall be the redemption recorded date, and the aforementioned period shall not fall within the period of stop accepting conversion as stated in Article 9) to the bondholder (the recipient of the Notice shall be the one listed in the bondholders register on the fifth business day prior to the date of issuance, and the bondholder who subsequently acquires the convertible bonds for sale or other reasons shall be notified by public announcement) by registered mail to repurchase all the bonds outstanding in cash at the bonds' face value. The Company will also send a letter to the OTC for an announcement purpose. If the Company executes redeem request, the convertible corporate bonds shall be redeemed from holders with cash according to face amount within 5 operation days after the bonds redeem base date.
- (III) If the creditor fails to reply in writing to the Company's stock agency (effective upon delivery and based on the postmark date) before the date of the redemption recorded date set out in the Bond Redemption Notice, the Company will redeem the convertible corporate bonds held by the creditor in cash within 5 business days after

			the date of the redemption recorded date.
Redemption and repurchase	The second secured convertible corporate bonds were due on September 30, 2020, and 4,432 corporate bonds were redeemed for a consideration of NTD 443,200 thousand. The subsequent decrease in capital reserve was NTD 10,959 thousand, and the resulting redemption benefit was NTD 10,959 thousand.		As of March 31, 2021, 49 corporate bonds were redeemed at a redemption price of \$4,567,000, resulting in a decrease in the capital surplus of \$152,000, resulting in a redemption gain of \$297.
Restrictive Clause	None	None	None
of credit rating institution,	None	None	None
rating date, and corporate	1 10110		1,010
bond rating results			
warranted) and global/overseas Ot depositary receipts or other negotiable rig securities as of the	From the date of conversion of corporate bonds to September 30, 2020, the bondholders have applied for the conversion of 2,007 thousand common shares of the Company at the denomination of NTD 56,800 thousand, resulting in a decrease in the relevant share option capital reserve of NTD 1,405 thousand, and the premium capital reserve arising from the bond conversion and issuance of new shares in 2019 was NTD 37,389 thousand. The share capital arising from the bond conversion was NTD 20,070 thousand. Please refer to Note 6 (19) of the 2020 consolidated financial report.	No conversion applied	Convertible corporate bonds The holders of the bonds from the date of issue to December 31, 2021 have applied for the conversion of 1,370,000 ordinary shares of the Company with a nominal value of \$37,000,000. The resulting reduction in the capital surplus of the relevant options is \$1,143,000, and the capital surplus of the premium arising from the conversion of bonds into new shares is \$23,165,000. The share capital resulting from bond conversion was \$13,704,000.
Rules governing issuance or conversion (Exchanged or subscription)	In accordance with the Company's provisions on the issuance and conversion of secured convertible corporate bonds	In accordance with the Company's provisions on the issuance and conversion of secured convertible corporate bonds	In accordance with the Company's provisions on the issuance and conversion of unsecured convertible corporate bonds
Possible dilution of equity or impact to the shareholders' equity caused by regulations on the issuance and conversion, exchange, or subscription to stocks	The second secured convertible corporate bonds had been overdue and redeemed on September 30, 2020, and there has been no impact as described in the left column.	If all the third guaranteed convertible corporate bonds issued in the Republic of China are converted into ordinary shares at the provisional conversion price after the issuance, the maximum dilution ratio of the original shareholders' equity will be 6.77%. Moreover, since the conversion price is issued at the excess of par, if the original shareholders wish to maintain the original share ratio, they can obtain the required shares from the trading market at a relatively low price, without	If all the fourth unsecured convertible corporate bonds issued in the Republic of China are converted into ordinary shares at the provisional conversion price after the issuance, the maximum dilution ratio of the original shareholders' equity will be 8.86%. Moreover, since the conversion price is issued at the excess of par, if the original shareholders wish to maintain the original share ratio, they can obtain
Name of the commissioned custodian of exchangeable underlyings	None	None	None

# 1. Information on conversion of corporate bonds

emple	rcising of oyee stock options	Second (Term) Secured Convertible Corporate Bonds	Third (Term) Secured Convertible F Corporate Bonds		Fourth (Term) Unsecured convertible Corporate bonds	
Yea Item	ar	Year 2020	Year 2021	Current Year as of March 31, 2022	Year 2021	Current Year as of March 31, 2022
Conve	Highest	110.50	111.2	110.95	105.50	101.00
rtible Bonds	Low	99.70	103.05	104.10	92.70	96.90
swap city Public Price Divisi on	Average	102.11	106.99	107.30	98.38	98.40
Conve	ersion Proce	28 to 28.3 NTD	No conversion applied	No conversion applied	No conversion applied	27 NTD
da conver	processing) ate and sion price at suance.	2017.09.30 28.3 NTD	2019.12.04 32 NTD	2019.12.04 32 NTD	2020.12.10 27 NTD	2020.12.10 27 NTD
fu cor	ethods of alfilling nversion digations	Issuance of new shares	Issuance of new shares	Issuance of new shares	Issuance of new shares	Issuance of new shares

- (III) Overseas corporate bonds: None.
- (IV) Information on exchange of corporate bonds: Not applicable
- (V) Information for shelf registration: Not applicable.
- (VI) Information on corporate bonds with stop options: Not applicable.
- III. Preferred Stocks: None.
- IV. Overseas Depositary Receipt: None.V. Employee Stock Warrant: Not issued.
- VI. New Shares to Employees with Restricted Rights: None.
- VII. Issuance of New Shares in Connection with the Merger or Acquisition of Other Companies: None.
- VIII. Financing Plans and Implementation: Not applicable.

# **Chapter 5 Overview of Business Operations**

# I. Description of the Business

- (I) Scope of Business
  - (1) Major lines of business

As a player in the home appliance industry, the Company mainly engages in the production of electric fans, electric heaters, and other small home appliances, as well as related components and molds, and is committed to the research and development, production, and sale of various types of quality small home appliances.

(2) Weight of major lines of business Unit: NTD 1,000

	or times or easin	emt: 1 (1В 1,		
Year	In 2020		Year	2021
Product	Amount	Weight (%)	Amount	Weight (%)
Electric fans	5,892,496	64.00	6,712,792	66.09
Electric heaters	1,936,989	21.04	1,790,037	17.62
Small home appliances	833,445	9.05	838,961	8.26
Electrical products	357,622	3.88	474,260	4.67
Others	186,794	2.03	340,541	3.36
Total	9,207,346	100.00	10,156,591	100.00

Note: Others include components and molds.

- (3) Current products (services)
  - A. Electric fans mainly standing fans and ice-cooled fans, the represented models are as follows:
    - a. Table fan series; b. Standing fan series; c. Box Fan Series; d. Wall fan series; e. Fan family; f. ice-cooled fan; g. clamp fan series; h. ceiling fan Industrial sector series; k. recycling sector
  - B. Electric heaters mainly convection and quartz tubes, representing the following types of equipment:
    - a. Strip heaters, b. convection heaters, c. PTC heaters, d. quartz glass tube heaters, e. ceramic radar heaters, f. fin heaters, g. motherboard heaters, h. fast heaters, i. halogen heaters, j. washer dryers, k. electric stove heaters, and l. Japanese kotatsu heaters.
  - C. Small home appliances contain a total of 8 series, including high-speed juicers, induction stoves, humidifiers/dehumidifiers, electric cookers, and air purifiers. The representative models are as follows
    - a. Induction cooker series; b. Humidifier series; c. Electric pressure cooker series; d. Electric cooker series; e. Air purifier series; f. Juice machine series; g. Cooking machine series; h. Infrared stove series; i. Dehumidifier series; j. Vacuum cleaner series;
    - k. Germicidal lamp series
  - D. Electrical products mainly contain integrated ceiling systems and hand dryers. The representative models are as follows:
    - a. Integrated ceiling; b. Control box series; c. Bathroom lighting series; d. Window clip group series; e. Hand dryer series
    - f. Fresh air series

Type of Product	Future Development
Electric thermal storage heaters	In response to the Chinese government's "coal-to-electricity" policy, we will study more efficient heat storage materials and promote new heat sources such as graphene and superconducting applications on heaters, replace traditional water heating systems in the north, strive for market share, increase revenue, and consolidate the leading position of electric heaters in the industry.
Series of Cooling Products	In view of the improvement of living standards, the trend of personal economy, the company continued to expand compressors and cold chip application products, as well as products such as frequency conversion air conditioners, small refrigerators, personal air conditioners, fans and pet air conditioners.
Fresh air fans, air purifiers	The Company will continue to improve the efficiency of motors and increase market share of brushless DC BMC motors. The Company will continue to optimize 6-pole motors. The Company will develop brushless DC BMC motors to improve the core competitiveness of air purifiers and fresh air systems. The function of combining cyclic fans in the post-pandemic era develops empty net cyclic fans, and utilizes multifunctional products to attract consumers.
Health, Cleaning Home Appliance Series	Health and cleaning products are the growth point of the current market, especially after the pandemic, the general health awareness has risen, and there is a great demand. Continued investment in the research and development of these products can compete for a place in the production of small home appliances other than bi-seasonal products.
Fresh air systems for medical use	Cross-infection is vital for the medical industry. Fresh air systems for medical use have high potential for growth. At present, the research and development team led by Dr. Zhong Nanshan starts to develop anti-infective devices, which create a new opportunity for another industry.

#### (II) Overview of the Industry

(1) Current status and development of the industry

#### A. Overall economy

The Company's main products include electric fans, electric heaters, electrical products (ventilating fans, hand dryers, and bathroom lighting) and other small home appliances (such as juicers, induction stoves, humidifiers/dehumidifiers, electric cookers, and air purifiers); in particular, the sales of electric fans, electric heaters, and other small home appliances account the most. The main function of small home appliances is to bring convenience to people and improve people's quality of life with higher elasticity of demand. Demand for small home appliances is extremely sensitive to the economic cycle and easy to change with the consumption power. The economic environment will lead to an increase or decrease of consumers' demand for small home appliances. Therefore, the overall economy has a significant impact on the small home appliance industry.

In terms of the global economic outlook, in 2021, the global economy was affected by the recurring shock of the COVID-19 pandemic. Although the pandemic improved with COVID-19 vaccination at the end of 2020, combined with large-scale economic stimulus measures in the early stage, the global economic recovery in the first half of 2021 was more obvious. However, with the variation and spread of the virus, the pandemic was repeated, economic activities began to stop, the supply chain neck could not be solved, the energy price collapse and labor shortage problems made the economy exhausted in the second half of 2021. Looking ahead to 2022, in addition to the COVID-19 factors, the global economy is still at risk of further downturn in the absence of a fundamental improvement in existing

global trade frictions, a continued slump in international direct investment, and limited space for global policy adjustment.

The short-term negative impact of COVID-19 on the global economy is inevitable. Many countries have adopted methods including the control of immigration personnel, suspension of work and schools to keep people away from the virus. This has had a certain impact on the economies of various countries and the global economy with short-term trade and a decrease in consumption. People's diversified consumption is temporarily transformed into purchases needed for daily life. The economic data such as short-term CPI, CDP is not applicable during this special period. The medium-term impact is uncertain. Substantial results have been achieved in the prevention and control of the global epidemic. After all industries in the word are fully resumed, the negative marginal effect will gradually decrease to zero, and there will be slightly faster economic growth. The economic downturn cannot be stopped immediately because the impact of the partial rupture in the global industrial chain will be continued due to the butterfly effect until the companies find the alternatives to reopen the upstream and downstream industrial chain. After these large-scale epidemics are controlled, the long-term impact will be small and the global economy will be back on track.It is believed that many governments will strengthen the development of the medical and healthcare industry after the epidemic ends, thus will increase the reserves of medical and related emergency resources, encourage the establishment of relevant medical institutions, train more medical personnel. These measures will promote the development of the medical industry for a period of time. Meanwhiles, development of other industries will not change significantly because of the epidemics and will continue to move forward in accordance with the recent popular industries 4.0, which digital economy will continue to dominate.

Currently, the global trade, consumption and economic situation has experienced the biggest recession in a century, but the global economic situation in 2022 is still fraught with serious challenges in a dramatic environment.

With the rapid improvement of national consumption power and the large population base in Asian countries, Asia economies, including China, will continue to increase their demand for home appliances that improve their basic quality of like. Obviously, Asia is a consumer market with high development potential.

#### B. Consumer trends in the small home appliance industry globally and in China

The small home appliance industry in China has significant global share of sales or production. China has the following conditions for the rapid popularization of small appliances: (1) the government's "Home Appliances to the Countryside" policy (which ended in May 2013), (2) rapid increase in consumer spending, and (3) strong capacity for small home appliances production. According to the Profile of Home Appliances Manufacturers and the Dynamics of Home Appliances Manufacturers published by the Taiwan Industry Economics Services, China is both the main sales market and the major manufacturing country for global home appliances. As a result, the development of China's home appliance industry has a significant impact on the development of the global home appliance industry.

According to the data in the "National Electrical Market Report 2021" of the Development Department of the China Electronic Information Industry Development Research Institute, under the influence of the COVID-19 pandemic, the total retail sales of the national electrical market in the PRC reached RMB881.1 billion in 2021, an increase of 5.7% year-on-year, basically returning to the level of 2019.

In the past two years, the small home appliance market has achieved a burgeoning redness. With the help of the "Home economy" and "lazy person economy", small home appliance has catered to consumers' high-quality healthy living needs through various subcategories. Especially in the context of the COVID-19 pandemic, the increase in the number of home scenes brings opportunities for small appliances to grow. In addition, 12 departments such as the Ministry of Commerce have issued articles to promote the release of rural consumption potential and promote the policy guidance of household appliances and furniture consumption. In the future, the household appliance market will usher in a definite positive development.

#### C. Export of China's small home appliance industry

China is currently the major production site and a big exporter of home appliances globally. At present, there are thousands of small home appliance manufacturers in China. According to the statistics of Tianto Info Consulting, China's export of small home appliances accounts for 40% of the global export market. It is difficult for oversea brands to find appropriate alternatives in short-term and it is less likely that orders will be transferred to other countries or regions. Therefore, China has a significant impact on the global market. However, in recent years due to Sino-US trade frictions, the growth of export of China's small home appliance has slowed down.

Based on 2021 data, China's small appliance exports increased by 22.3% year-on-year, and export growth remained relatively good in the current year, mainly due to (1) effective control of the epidemic in China, (2) slow recovery of factories in various countries affected by the epidemic in exporting countries, and (3) China has become the most perfect country in the global home appliance industry chain.

It is expected that the small home appliances such as air humidifiers and robotic vacuum cleaners, which have grown rapidly in the past two years, will have a significant impact. The scale of exports has clearly declined. In contrast, the air/water purifiers have a high consumption potential.

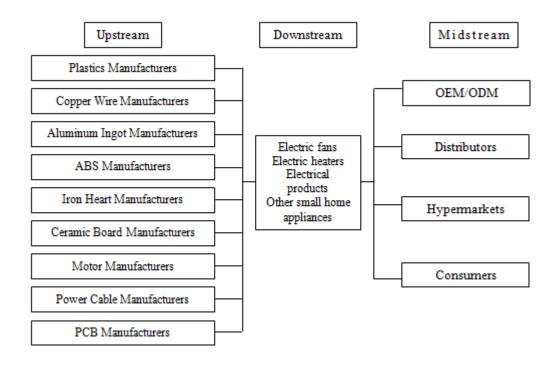
#### D. Economic cycle

Today, small home appliances are staples in developed countries; they are essential for maintaining a good living environment. With higher levels of income in developed countries, demand for novel, well-designed, lightweight or energy-saving products is high. Since the main potential market of small home appliances is currently concentrated in emerging economies and developing countries, consumption capacities and prices of the small home appliances will affect the demand for small home appliances in these countries.

From the channel level, the arrival of the COVID-19 pandemic has led to the rapid development of online channels, and the live broadcasting of goods has matured into a well-deserved main sales channel for small home appliances. From the perspective of category, with the continuous escalation of consumption and the continuous subdivision of population, demands have shown a diversified trend. Many emerging small home appliance categories become popular after the epidemic, injecting new opportunities into the small home appliance market. From the brand perspective, traditional brands continue to increase their youthful transformation, emerging brands enter the market segments rapidly. Major kitchen appliance brands also enter the market one after another, showing a keenly competitive market. From the product level, it is developing towards polarization, that is, functional integration and product segmentation. In addition, good-looking and small size are still the mainstream trends in the context of the increasing single people living alone. With the rapid development of Internet of Things technology, big data, cloud computing and artificial intelligence, smart home appliances have become an inevitable trend.

In summary, although small home appliances may be affected by the economic cycle, the effect is relatively small as they are mostly daily necessities in major markets, such as emerging economies and developing countries. The sales volume of small home appliances changes with seasons, depending on their functions and nature. The costs of raw materials and labor have gradually increased in recent years, which has a greater impact on the small home appliance industry. In the long run, however, there is no obvious economic cycle of the small home appliance industry.

(2) Links between the upstream, midstream, and downstream segments of the industry



#### A. Links between the upstream and downstream segments

The Company belongs to the home appliance industry. The upstream segment of the industry includes plastics and copper wire manufacturers; the midstream segment includes the Company, Midea, Singfun, Lianchuang, Haier, Joyoung, and Gree; the downstream segment includes retailers.

The Company mainly engages in the research and development, design, manufacture, and sale of small home appliances and has its own brands. Therefore, the Company falls into to the midstream and downstream segments of the industry. The business model of the Company contains OEM/ODM for export and domestic sales of brand products. As an OEM/ODM for export, the Company designs and manufactures products based on the customers' requirements and sells products to foreign customers through Waon Development Limited (Hong Kong), Taiwan Branch; in terms of domestic sales, as an OBM, the Company sells AIRMATE products directly to distributors in Taiwan.

#### B. Downstream segment and sales channels

Demand for small home appliances in the downstream market will directly affect the sales volume of the industry. Potential customers include distributors, agents, wholesalers, and consumer electronics retailers. Since customers are dispersed and can easily obtain the same specifications in the market, it is difficult to control them; in addition, the quality and after-sales service and maintenance of small home appliances require additional attention.

The Company has been actively developing the small home appliance markets at home and abroad as both an OEM/ODM and an OBM. The exports and domestic sales have helped expand the production line and scale of business. The Company's main sales method is through Distributor sales, which refers to the transfer of ownership of finished products to Distributors for retail sale by Distributors. At present, there are approximately 240 regular cooperating Distributors, about 20% of whom are core members. The Company has a long partnership relationship with Distributors for more than 10 years. Many Distributors have a profitable sales of the Company's home appliances, so they can maintain a long-term relationship with Distributors.

#### (3) Development trends of products

# A. Room for growth remains big in the small home appliance market

With the continuous improvement of end consumers' requirements for quality of life, small home appliances that improve the quality of life have been recognized by the market: the growth space is far greater than that of large appliances. Clean appliances and high-end kitchen appliances will become the future consumption hotspots, cleaning appliances including vacuum cleaners, steam mops, mite removal devices, and sweeping robots will be the next "outlet". However, judging from the number of small appliances owned by each household, the number of home appliances in China is still lower than that in the European and American markets. According to the data, an average household in developed countries has nearly 40 kinds of small household appliances, while the average number of household appliances in major cities in China is less than 10, indicating that the market is far from being saturated, and China's small home appliance market has huge development potential. The development of science and technology, the universalization of AI wisdom and the diversification of products, in conjunction with the "13th Five-Year Plan" launched by the Chinese government, will also lead small home appliance industry to the fields of energy conservation, environmental protection and intelligence, and updating from the entire industrial chain covering raw materials, core components, manufacturing, and service.

# B. Brand value positioning is the future development goal

Due to the low barriers to entry, numerous small home appliance manufacturers have emerged in China. How to obtain the recognition from consumers, clearly position the brands, and create market segmentation with other competitors is the focus of the small home appliance industry in the future. In addition to product launches, the Company aims to improve the quality of products and adopt a clear pricing strategy, so as to clearly position AIRMATE.

#### C. Energy-saving and eco-friendly small home appliances will become the mainstream

As the world's population continues to increase, environmental pollution and damage become more serious, and global warming issues have gradually become a topic of concern. The 2009 United Nations Climate Change Conference held in Copenhagen also discussed how to reduce greenhouse gas emissions. Energy conservation and carbon reduction have become the common goals globally. Energy conservation and environmental protection have become an important indicator for manufacturers and consumers. As electricity prices continue to rise, consumers are heading toward home appliances that have a high rate of electricity conservation. Under the consumers' needs and national policy, eco-friendly small home appliances will become a trend. The government of China has also ordered that home appliances marked "energy-efficient" for identification. In the future, it is inevitable that energy conservation and environmental protection will become the mainstream in the small home appliance market.

# D. Product intelligence and functional diversification will become prominent

Electric heaters and humidifiers are popular in winter. Electric heaters are favored by the general public because of the heating effect, and humidifiers are indispensable for dry climate. In recent years, one of the most important features of new products has been the combination of electric heaters and humidifiers; multiple functions of other small home appliances, such as juicers and soybean milk machines, have also become prevalent. Soybean milk machines can be used to make fruit and vegetable drinks, and juicers can be used to make soybean milk. The operations of small home appliances have also become smarter and easier, from touch to control, which brings convenience to a fast paced life. As small home appliances evolve with multi-functionality and intelligence, product features gradually disappear. How to ensure the intelligent and multi-functional development of small home appliances and the distinctive product features at the same time has also become the focus of small home appliance manufacturers.

# E. The rapid development of online shopping of small household appliances

has benefited from the popularization of the Internet, and the development of Online Shopping has gradually become a trend. In the current era of Internet popularization and development, online e-commerce will be the focus of business marketing. 60% of the total purchase and sales of household electrical appliances are mainly due to the small and beautiful characteristics of small household appliances, small size and low difficulty in

getting started, which makes online sales more feasible, and the installation and transportation are relatively simple, affected by the new crown epidemic. , household food, cleaning and sterilization and other surrounding small household electrical appliances have increased in response to the increase in demand for the epidemic. With the current popular live broadcast marketing and social media e-commerce marketing models, they can not only sell products, but also display promotional information, and use the Internet to increase corporate reputation. Home appliance manufacturers also provide operating modes such as direct supply and underwriting by manufacturers to increase sales momentum.

#### (4) Competition

Due to the low barriers to entry, there are many small home appliance manufacturers. Although the government's "Home Appliances to the Countryside" policy has increased the requirements for product specifications, competition is becoming more intense in China as major home appliance manufacturers are eager to enter the highly profitable small home appliance market. To secure the brand value in the industry, small home appliance manufacturers must continuously improve niches and develop products of originality and diversity.

In the future, the Company will develop small home appliances that are compact, energy-efficient, silent, and well-designed and equipped with original features to increase the differentiation and brand value; in addition, the Company will develop new technologies in collaboration with technology associations to launch new products ahead of competitors, improve the brand image, and secure leadership.

#### (III) Overview of Technologies and Research and Development Works

(1) Technology and research and development of products

# A. Ultra-quiet, energy-efficient motors

The Company has engaged in the manufacture of small home appliances for nearly 25 years with mature technical capabilities. In the early years, the Company provided motors for Sanyo and honed manufacturing skills, from the selection of materials, motor winding, and mechanical transmission to component manufacturing and motor manufacturing, up to the standards in the Japan market. Motors manufactured by the Company were eco-friendly, silent, and energy-efficient and highly recognized in the market. In recent years, the Company has developed new motors with better quality and low cost and has an annual capacity of 15 million motors or more.

#### B. Smart home appliance control systems

The Company's home appliances are human-oriented and bring comfort and health to consumers. Built on these advantages, the Company has developed China's first smart control fans; multi-speed fans, original plateau/sleep/natural air supply controls, and human-oriented controls, such as temperature sensing, timing, power management setup, have also been developed; in addition to infrared control, high-tech controls, such as Bluetooth control and fuzzy control, are also in place. In 2011, the Company successfully developed automotive motor brakes. At present, the Company is developing automatic face control, motion image control, and other high-tech controls. The Company's R&D Department has a team specific to electronic control systems. With many years of experience in smart home appliance control systems, the team has an outstanding capability of integrating state-of-the-art technologies in the industry or related industries and can master the future development trend of home appliances.

# C. Research and applications of aerodynamics

The Company is one of the largest ventilator manufacturers in China. Because of the strong correlation between products and aerodynamics, the Company has developed a series of electric fans that generate wind by air movement, a series of ventilating fans that exchange air by air pressure, a series of fan heaters that heat the air, and a series of air purifiers that filter and purify air. The application of aerodynamics is a long-term research topic of the Company's R&D Department. With years of experience in the design of air passage and air supply parameters with core technologies, the Company has offered ultra silent, high ventilation, and high-speed fans built on the results of research on aerodynamics.

#### D. Thermal materials for home appliances

Market share of the Company's electric heaters ranks among the top three in China. The core of electric heaters is the development and application of thermal materials. Since

the launching of the first electric heater in 1993, the R&D Department of the Company has developed thousands of electric heater products. It is one of the richest brands in the world in heat source materials. Superconducting iron wire heat generating materials, quartz tubes, far-infrared heat generating tubes, near-infrared heat generating tubes, stainless steel heat generating tubes, carbon material heat generating tubes, lanthanum heat generating tubes, semiconductor thermoelectric films, chip-type thermoelectric films, far-infrared ceramic heat storing plates, negative temperature coefficients PTC heat generators, graphene materials and other thermal materials are fully applied in the Company's electric heater series products. The use of different thermal materials meets the demands of different consumer groups and can be used in different places.

The company has also established R&D and technology alliances with the well-known academic institutions such as National Cheng Kung University, National Kaohsiung University of Applied Sciences, Fuzhou Institute of Technology, Jiujiang University, etc. to provide more supporting for R&D work. The Company develops about 200 new products each year, applies for about 50 patents, has an average new product development cycle of about 120 days (one new product is introduced every 2 days), and has a complete product testing center in the industry to ensure product quality.

# (2) Research and development personnel and their education

Unit: Person

Year Education	In 2020	Year 2021	Year 2022 Till March 31
Ph.D.	-	-	-
Master's degree	1	1	1
Bachelor's degree	105	95	94
Junior college or below	13	11	11
Total	119	107	106

# 18. R&D expenses invested each year for the last five years

Unit: NTD thousand

Year Education	Year 2017	Year 2018	Year 2019	Year 2020	Year 2021
Research and development expenditures	164,096	160,820	146,226	107,717	119,531
Net operating revenue	10,024,202	10,614,940	10,142,781	9,207,346	10,156,591
Ratio of research and development expenditures to net operating revenue (%)	1.64	1.52	1.44	1.17	1.18

#### 18. Successfully developed technologies or products (in recent five years)

Year	Major Results of Research and Development				
	1. Fresh air systems were extended and improved.				
	2. Coffee machines for the Japan market were developed.				
	3. Silent exhaust fans were developed.				
	4. Isolation tables for hospitals were developed.				
	<ul><li>5. High purification (air multiplier) air purifiers were developed.</li><li>6. Electric thermal storage heaters were developed.</li></ul>				
Year 2017	7. Cooling/heating tower fans were developed.				
	8. High humidification humidifiers were developed.				
	9. Air purifying PTC heaters were developed.				
	10. Voice control fans and heaters were developed.				
	11. Mosquito repellent fans were developed.				
	12. Siri control fans were developed.				
	13. Oil/PTC heaters were developed.				

Year	Major Results of Research and Development
	14. Convection/PTC heaters were developed.
	15. Outdoor anti-mosquito fans were developed.
	16. 6-pole motors were developed.
	17. BMC motors were developed.
	18. The brushless DC motor control panel series was developed.
	1. New mist fans were developed.
	2. Silent blades were developed.
	3. Silent tower cooling/heating fans were developed.
	4. Double-sided reflector heaters were developed.
	5. Humidifiers and air purifiers were developed.
	6. Box fans were developed.
	7. Quilt dryers were developed.
	8. Brushless DC BMC motors were developed.
Year 2018	9. Standard, modular PCBs were developed.
Year 2018	10. Air purifying fans were developed.
	11. Humidifying fans were developed.
	12. Tower PTC heaters were developed.
	13. High humidification vaporizer humidifiers were developed.
	14. High humidification PTC vaporizer humidifiers were developed.
	15. Tower strip heaters were developed.
	16. Cabinet strip heaters were developed.
	17. Roller-type natural vaporizing humidifiers were developed.
	18. The 50-degree upward oscillating structure was developed.
	1. Research and development of clinic table
	2. Research and development of 5-in-1 bathroom master and bluetooth remote
	control
	3. Research and development of window air conditioner of the compressor
	application expansion series
	4. Development of one-piece style fan with the integration of main control PCV
	and motor
** •	5. Developement of head operation and 433 wireless remote control
Year 2019	6. Development of quilt dryer
	7. Development of evaporative humidifier with large capacity humidification
	plate
	8. Application of electrolysis water sterilization technology in humidifier
	9. Development of one-piece style skirting radiator
	10. Research and development of tower strip heater
	11. Development of graphene skirting radiator
	12. Development of outer rotor DC motor
	Development of shoe cabinet sterilization lamp
	2. Development of large air volume PTC electric heater
	3. Design and development of water-cooled fan with refrigeration chip element
	(instead of ice crystal)
	4. Design and development of the bladeless fan with three air ducts which can
	automatically swing to adjust the air outlet area
	5. Design and development of inverter air conditioning for window
	6. Development of pet air conditioner
2020	7. Application of electrolysis water sterilization technology
2020	8. Application of hydrophilic humidification tray natural humidification
	technology
	9. Integrated electric heater for cloth drying and heating
	, · · · · · · · · · · · · · · · · · · ·
	10. Superconducting cooling and heating circulation fan
	11. Study on sterilization function of fresh air products
	12. Study on antibacterial function of bath bully products
	13. Light sensation
Vas: 2021	14. Development of inner wound motor
Year 2021	(1) Development of shoe cabinet sterilization lamp

Year	Major Results of Research and Development			
	(3) Development of PTC Electric Heater with Large Air Volume			
	(4) Design and development of water-cooled fan with refrigeration chip element			
	(instead of ice crystal)			
	(5) Design and development of a bladeless fan with three air channels that can			
	automatically swing to adjust the air outlet area			
	(6) Design and development of inverter window air conditioner			
	(7)Pet air conditioner development			
	(8)Application of electrolyzed water sterilization technology			
	(9) Application of hydrophilic humidification tray natural humidification technology			
	(10)Clothes drying and heating integrated electric heater			
	(11)Superconducting cooling and heating loop fan			
	(12)Research on the Sterilization Function of Fresh Air Products			
	(13)Research on the Sterilization Function of Yuba Products			
	(14)Light Touch			
	(15)Inner Winding Motor Development			
	(16) Development of flame skirting board series electric heater			

#### (IV) Long-term and short-term business development plans

- 1. Short-term business development plans
  - A.Development and research of wireless steam cleaning cleaners, floor washers, personal health and care products, and series of products for pets.
  - B. Research on the application of semiconductor refrigerator, radar, battery and refrigerated chip small refrigerator are continuously increased.
  - C. Design and development of humidifier with large humidification capacity (2.5 L/h).
  - D. Research and development of new electric heater (firework hill, foot line with closeable air outlet; and graphene heating element).
  - E. Continuously increase the development and application research of pin structure and high-power inner-wound motor.
  - F. Continuously introduce and apply speech recognition (offline + online), motion monitoring, gesture recognition and other new technologies to various products.
  - G. Develop hydroxide ion air purification ceiling fan.
- (2) Long-term business development plans
  - A. Development of Personal health, care and cleaning appliances (disinfection, sterilization) series appliances.
  - B. Development of medical product series.
  - C. The Company plans to research on the application of smart home appliance sensors and human-computer interaction (voice control).
  - D. Study on various complex air processors (refrigeration, heating and humidification).
  - E. Development of DIY fresh air products.
  - F. Development and application research of external rotor DC motor with high cost performance.
  - G.Pet Product Development and Application Research.

# II. Overview of the Industry

- (I) Market Analysis
  - (1) Geographic areas of main products

Unit: NTD thousand

Vacan	In 2020		Year 2021	
Year Geographic Area	Amount	Percenta ge (%)	Amount	Percenta ge (%)
China	4,910,633	53.33	5,295,449	52.14
Northeast Asia	2,536,136	27.54	3,050,885	30.04
Others	1,760,577	19.13	1,810,257	17.82
Total	9,207,346	100.00	10,156,591	100.00

Note: Northeast Asia refers to Japan and South Korean.

#### (2) Market share

According to the data of the National Electrical Industry Annual Report of the PRC for 2021, the retail sales of national electric appliances in the PRC in 2021 amounted to RMB881.1 billion, of which small appliances covered all categories of ordinary life. The retail sales of small appliances in the PRC in 2021 amounted to RMB227.7 billion, mainly covering small household appliances for home care, small household appliances for personal care, small household appliances for kitchen care and small household appliances for health care. Based on this data, the net sales of the Company in 2021 were estimated to be NT \$10.156 billion, accounting for about 1.01% of the total small household appliance market in the PRC.

# (3) Future demand and supply conditions and growth potential

According to the analysis of ASKCI, although China's epidemic is still rebounding slightly in some areas, the effectiveness of China's epidemic prevention and control work is generally obvious and stable, and the economic operation is steady and sound. This will bring a bright development environment to the home appliance market in 2021. In 2022, the development prospects and trends of China's national electricity market are as follows:

One is the favorable support of national policies. The home appliance industry is an important pillar industry of China's national economy, and the industry has received all-round support from national policies in the course of its development. The policy states that it is necessary to encourage the development and production of home appliances that falls under national level 1 or level 2 energy efficiency. In recent years, China has vigorously promoted green, energy-saving and environmentally friendly home appliances, promoted the industrial transformation and product upgrade of the home appliance industry, and put forward higher requirements on home appliance accessories, which is conducive to promoting the healthy development of the solenoid valve and other home appliance accessories.

Moreover, in the context of "double-loop" and driven by the internal economic cycle, the home appliance industry may face a dual-cycle drive of consumption stratification and consumption upgrades. The development of traditional home appliances is expected to be more stable; air-conditioning and kitchen appliances still have room for large-scale growth; emerging home appliances are expected to penetrate rapidly; and there may be blue ocean growth opportunities for segmented small home appliances. In addition, due to the rapid growth in the process of transforming the basic life needs of home appliances to the needs of quality life, the prospects for high-end home appliances are promising.

The second is that product upgrades have spawned new market demands. For durable consumer goods such as home appliances, most consumers maintain the concept of "not to buy a new one as long as it can last". Generally speaking, home appliances have a certain safe service life. Over-age use will not only degrade the performance of home appliances, but will also increase safety hazards. Regulating household appliances such as washing machines from the time limit will help to reduce the over-age use of household appliances, so as to promote the replacement of household appliances. In addition, the frequent repeated operations of home appliance products, the endless emergence of high-end and smart products, and the promulgation of new subsidy policies will shorten the time for consumers to upgrade their home appliances, generate new consumer demand for home appliances, and further promote the development of the home appliance industry.

The third is the diversification of small home appliances. The improvement of residents' spending power and the change of consumer groups have promoted the consumption upgrading of small home appliances, and people's demand for new small home appliances has also increased day by day. On the one hand, the public now has a demand for replacement of existing small home appliances, and their willingness to buy is gradually tilted towards high price and high quality. On the other hand, small home appliances with innovative functions emerge in endlessly, such as electric stew pots, electric egg beaters, electric lunch boxes, toasters, yogurt machines and humidifiers. Affected by the pandemic, consumers are increasingly accepting and forced to adapt to the "Residence culture". It is expected that after 2021, such multifunctional small home appliances will satisfy people's pursuit of quality of life and become a new competitive field for small home appliance enterprises.

The fourth is the global procurement in the home appliance industry. In order to make full

use of resources from all parts of the world, large home appliance companies are gradually implementing global procurement model and looking for high-quality and moderate-priced parts to reduce overall costs and enhance core competitiveness. Global procurement has broken regional restrictions, giving companies the opportunity to enter the international market through a global procurement platform and obtain more business opportunities. The trend of global procurement has created good development opportunities for home appliance companies and urges them to continuously improve themselves, which is conducive to the development and growth of enterprises in the industry.

#### (4) Competitive niches

#### A. Balanced development of export and domestic sales

Over the past three years, the Company's exports and domestic sales have been maintained at a rate of approximately 50%. In the face of an ever-changing economic environment, the Company is able to adapt better; in addition, resources for exports and domestic sales are shared to reduce the research and development expenses and costs of production.

# B. Long-term cooperation with customers for export business

The Company's customers for export business are brands or distributors with enormous potentiality in developed countries. In addition to providing products with excellent quality, stable delivery, and high additional value, the Company develops new products for export and domestic sales through tailor-made industrial designs and provides flexible scheduling and distribution services for different types of containers to minimize the overall operating costs of customers and improve their competitiveness. Although the Company's export quotations are higher than other manufacturers', the comprehensive costs of customers are lower, coupled with the stable and timely supply of products. Therefore, the customers for export business have maintained long-term cooperation with the Company.

#### C. Robust growth of AIRMATE products in China

- a. The Company's main products sold in China include quality electric fans and electric heaters. At present, new categories of products, including air improvement products (humidifiers, air purifiers, and dehumidifiers), kitchen appliances (high-speed food processors, induction cookers, electric pressure cookers, and electric cookers), and ventilation products (ventilating fans and integrated ceiling systems) have been developed. In the future, the Company will develop household appliances.
- b. The Airmate brand is positioned in China's mid-to-high-end market, and continuously launches a variety of innovative, fashionable, and energy-saving new products.
- c. Since the establishment of the own brand in 1997, it has had stable cooperation with high-quality dealers (more than 50% of the dealers have cooperated with Airmate for more than five years, sufficient maintenance channels and strongholds, and products have entered more than 12,000 terminal shopping malls, And maintain a good relationship with offline retail systems such as Suning and Gome and online e-commerce platforms such as Taobao Tmall, JD.com, Suning.com, etc. In addition to online platforms, it also actively operates special channels, such as: TV shopping, gift group purchases, OEM and engineering and other diversified channels, in order to expand brand visibility and market share.
- d. Through long-term media publicity, promotion activities and word-of-mouth communication, the Company has established the brand images of "fashion, eco-friendliness, energy conservation, innovation, high quality, and integrity" in the minds of consumers, the media, and the industry.

In summary, the Company's good brand image, channel relationship and distribution team have created a highway for Airmate to gallop in Chinese market. The increase in China's consumption power in the next ten years will also penetrate the Airmate brand and products to a wider county and township level. In addition, the rich experience in operating in Chinese market will also bring more opportunities for Airmate to cooperate with foreign brands.

#### D. Balanced and flexible production

The Company's main products are electric fans and electric heaters sold in China, Japan, South Korea, Europe, and the U.S. Other products for all seasons include induction cookers, electric cookers, electric pressure cookers, high-speed juicers, and air purifiers. The Company adopts the balanced production of electric fans and electric heaters to cut down overtime and management overheads, maintain the consistent quality of products, and

reduce time spent in training for new employees and possible reworking.

In addition, the Company has versatile production equipment and labor that are not limited to the production of specific products and can adapt to different specifications and products at any time. The Company is able to manufacture electric fans, electric heaters or other products based on the market needs, weather, and customers' needs to maximize the production efficiency.

#### E. Excellent capacity for research and development

The Company's Research and Development Department is capable of developing 200 kinds of products every year with a new product launched every two years on average. New products have been widely recognized, showing that the Company dominates the high-end small home appliance market in terms of technology or quality. As to hardware, the Company has invested in the establishment of a testing laboratory and passed the certification of advanced technology enterprises and their technology centers in Shenzhen.

The Company's customers for export business and domestic sales provide the latest information on the markets and technologies, while the Industrial Design Department and the Research and Development Department develop new products that drive market demand. The Company and customers share the expenses and results of research and development. The Company is keen to develop new products with higher risk. The Company can either develop and sell products in China first to strengthen confidence of customers for export business or develop products with customers for export business to reduce the costs of development. Advanced technology, craft, and design overseas can also be sold to China through the development of customers for export business to keep AIRMATE products well-designed and technology-leading.

#### F. Combination of OBM, ODM, and OEM

The Company has worked with international major brands (Sanyo, Hitachi, Sharp, Toshiba, TOTO, Samsung, and SEB) as an OEM/ODM for many years and honed the quality of AIRMATE products at the same time. The Company has also sold AIRMATE products in the domestic market. In response to the exports and domestic sales, the Company has expanded the production line and scale of business and cut down the costs of production at the same time, allowing the Company to offer quality products at affordable prices and secure its position in the small home appliance market in China.

a. OBM

The Company has developed AIRMATE products for nearly 20 years. In the top 500 Chinese brands published on the website of 2009 World Brand Summit, the Company has an estimated brand value of RMB1.31 billion; in addition, the domestic sales volume of AIRMATE products grows year by year, showing that AIRMATE has been widely recognized.

#### b. ODM/OEM

The Company's niches are products with high unit prices and high quality. Operating revenue in Japan and South Korea account for nearly 60% of the Company's total export revenue. As an ODM/OEM, the Company has been improving the quality of products and operations, and only trades with customers having their own brands and sales channels; in addition, the Company provides highly efficient in-depth services for customers, resulting in the repair rate of less than 0.5%. The Company also strives to fully control the timeliness of product launches for customers to stay preemptive, with the entire process, from industrial design, R&D, and molding to trial production, mass production, and delivery, taking only 4~6 months to complete.

#### G. Energy conservation and carbon reduction

The Company has launched a series of low-carbon electric fans and ultra energy-saving fans with brushless DC motors. The Company's energy conservation performance far exceeds the national level 1 energy efficiency standards. The Company is China's first electric heater manufacturer to develop various high-tech heaters, including European fast heaters, electric film heaters, and multi-functional fast heaters. Compared with traditional electric heaters, these high-tech heaters prevail with fast heating, long constant temperature, energy conservation, and safety.

#### H. Upstream and downstream integration

The Company adopts the SRM system to deal with suppliers, 210 of which provide JIT to significantly reduce the Company's inventory; the CRM system is adopted for domestic

sales. The Company adopts the SRM and CRM systems to maintain the close cooperation with suppliers and customers so that inventories and payments can be managed more efficiently.

#### (5) Positive and negative factors for future development and response measures

#### A. Positive factors

a. The spending power improves as the economy in China grows rapidly

Since 1995, the income level of urban households in China has gradually increased. The average disposable income of urban households increased from RMB 11,795 in 2006 to RMB 35,128 in 2020, indicating that the Chinese government has actively made the domestic demand industry continue to grow. As the consumption capacity of the people increases, the market for small appliances and other basic necessities of people's lives will expand, so there is still a lot of room for growth in the small appliance industry market.

b. The industry meets the trend of environmental protection and government policies

With an increasing awareness of environmental protection and hike in energy prices, energy conservation and carbon reduction is currently a global issue of concern. To improve the utilization of resources and protect the environment, the government of China has successively promulgated environmental laws and regulations. The government made an green declaration in the 2010 China Small Home Appliances Fair to propose manufacturing, distributing, and purchasing low-carbon products. Over the past years, the Company took the initiative to add green materials to the design, production, logistics, and sale of small home appliances to reduce carbon emissions; in addition, the Company has developed products with longer service life to extend the replacement of out-of-date and damaged products and reduce electronic wastage. The Company has also reduced manufacturing processes and set up energy-saving equipment and recycling equipment. With years of experience in green manufacturing, the Company is poised for the green requirements in the small home appliance market.

#### c. Home appliances of fine quality is a trend

Small home appliances have become intelligent and quality-oriented, showing that manufacturers have transformed themselves into high-end small home appliance manufacturers while seeking high profitability. High-end products mainly feature smart and human-oriented functions and artistic design. With high additional value, high-end products mainly attract the young generation and white-collar households. At present, the gross margin of traditional home appliances is about  $10\% \sim 25\%$ , the gross margin of small home appliances is about  $30\% \sim 60\%$ , and the gross margin of high-end small home appliances is even higher. Although the expenses of research and development are relatively high, they can be apportioned by the production volume, so the gross margin is high.

As mentioned above, the small home appliance market is gradually moving towards the home appliances of fine quality, which is same as the Company's position. Boasting the well-established capacity for research and development, the Company has developed quality small home appliances highly recognized by customers, regardless of higher prices. The future trend of high-end small home appliances can rule out low-end small manufacturers and create the barriers to entry; it can also benefit the sales of the Company's quality home appliances. Although China's major home appliance manufacturers have begun to tap into the small home appliance market, they are relatively weak in this field. It will take some time for them to seize the high-end small home appliance market. Therefore, the future trend of small home appliances remains conducive to the Company.

#### B. Negative factors and response measures

#### a. Wages change

At present, the processing and assembly of small home appliances still depend on human resources. After the implementation of the Labor Contract Law of the People's Republic of China, labor costs in China rise year by year, resulting in an increase in the Company's production costs.

# Response measures:

The Company has invested in Jiangxi Jiujiang Plant, which was put into mass production in October 2014. In addition to the low labor cost, the Company has strived to improve the manufacturing process and automated manufacturing rate, so as to increase the productivity and reduce dependence on labor. The Company has also enhanced the

utilization of employees by improving their capacity for research and development and production design and providing continuing education and training in order to reduce the need of labor in the manufacturing process and increase the added value of products.

#### b. Prices of raw materials rise

In recent years, raw materials required for the production of home appliances, such as steel, aluminum, and copper, have increased year by year, and it is estimated that the same trend will continue in the future with relative large fluctuations in prices. As international oil prices have increased in recent years, the cost of plastics required by the Company has also increased year by year. If suppliers choose to default when the prices of raw materials rise, the liquidated damages generated are also lower than the rise; therefore, the chance that suppliers choose to default and stop delivering increases.

#### Response measures:

To prevent suppliers from defaulting in response to the increasing prices of raw materials and to reduce the cost of inventory in case of emergencies, the Company has actively sought cooperation with larger international raw material suppliers because of their stable supply and credibility. In addition, the Company makes price forecasts in response to customers' needs and supply of raw materials. When the raw material market price is about to rise, the Company will reserve the supply in advance to reduce the impact of price fluctuations; the Company also sources from different suppliers and prepares materials in advance to ensure the orders and shipments regardless of the availability of raw materials. The Company has continuously required suppliers to improve the quality of raw materials and develop alternative materials, so as to reduce the risk of hikes in raw material prices and increase the additional value of products.

# c. Exchange rates fluctuate significantly

As China's economy has grown stably in recent years, RMB is subject to depreciation. With abundant foreign exchange savings, the government of China can control the RMB exchange rates, but it still cannot compete with the market mechanism. It is estimated that RMB will continue to depreciate slowly, but it will have a limited contribution to the exchange gains on exports of Chinese manufacturers.

#### Response measures:

The Company has been committed to the development of the domestic market in China for many years and has achieved remarkable results. As domestic demand in China continues to increase, the Company will continue to expand the sales channels in China in the future to reduce the risk of exchange rate fluctuations. In addition to trading in the same currency to reduce exchange losses, the Company has also urged the financial and accounting personnel to strengthen their understanding of hedging and pay attention to the news and reports on real-time exchange rates online and from investment banks. When signing sales contracts with customers, the Company should also pay attention to possible exchange gains or losses at any time to adjust the transaction prices.

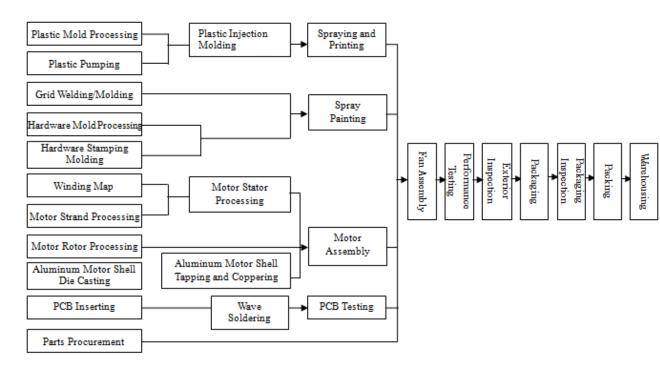
#### (II) Usage and Manufacturing Processes of Main Products

(1) Usage of main products

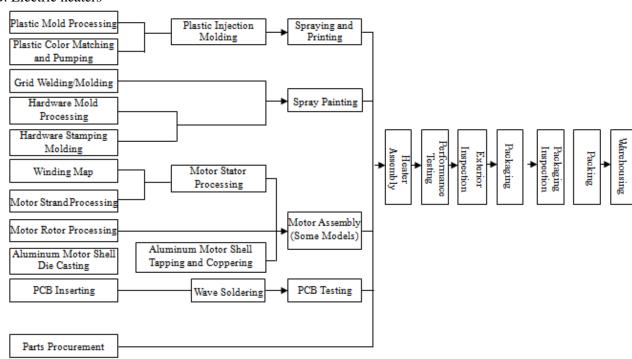
Main Product	Usage
ie iecinic Tang	Cooling, ventilation, humidification, reduction in electricity used in air conditioners, and energy conservation and carbon reduction.
Electric heaters	Fast warming and physiotherapy.

# (2) Manufacturing processes of main products

# A. Electric fans



#### B. Electric heaters



# (III) Supply Situation of Major Raw Materials

Major Raw Material	Major Suppliers	Supply Situation
Plastics	LG, CNOOC and Shell Petrochemicals Company Limited, LCY Chemical Corporation, Chi Mei Corporation, and SINOPEC Fuel Oil Sales Corporation Limited East China Branch	Good
Copper wires	Dongguan Xinlong Enamelled Wire Co.,Ltd., Yulong (hk) Electric Material Co., Limited, Feng Ching Metal Corporation, Zhejiang Hongbo Technology Co., Ltd.	Good
Silicon steel plates	Dynamic Steel Industrial Co., Ltd., Leicong Industrial Co., Ltd., Shenzhen Hongyuan Metal Industry Co., Ltd., and Shenzhen Chun Yuan Steel Industry Co., Ltd.	Good
Power cable	Shenzhen Yuxin Wire & Cable Co., Ltd., Ming Tak Electrical	Good

#### Wiring Co., Ltd., and Shenzhen Baoyuanda Electronics Co., Ltd.

- (4) The names of customers who have accounted for more than 10% of the total purchases (sale) in any one of the last two years, and their
- purchases (sale) amounts and proportions, and explain the reasons for their increase or decrease. Codes may be used for parties that may not be disclosed pursuant to a contract term or that are a non-related party individual.
  - 1. The Company has thousands of raw materials. To maintain the stability and quality of supply, the Company sources from more than two suppliers. In the most recent two years, there has been no supplier accounting for more than 10% of the Company's total procurement amount.
  - 2. The Company has been expanding the domestic market in China, and customers are dispersed. In the most recent two years, there has been no customer accounting for more than 10% of the Company's total sales amount.

#### (V) Production Volume and Value for the Most Recent Two Years

Unit: Thousand units; thousand NTD

Year		In 202	0	Year 2021			
Production amount Main Product	Producti on Capacity	Quantity	Production value	Capacity	Quantity	Production value	
Electric fans	1,531	514	4,512,929	1,449	539	5,663,167	
Electric heaters	246	88	684,931	376	134	1,312,527	
Electrical products	118	59	252,039	101	55	266,052	
Small home appliances	103	36	428,591	101	44	598,821	
Total	1,998	698	5,878,490	2,026	772	7,840,567	

#### Change analysis:

In 2021, production capacity, output and output value will all increase compared with the same period last year. The main reason is that the impact of the epidemic at home and abroad has slowed down, production capacity has almost returned to the level before the epidemic, and the total order demand has increased. Due to the increase in materials and labor, the increase is still reasonable in view of the reasons mentioned above.

(VI) Sales Volume and Value for the Most Recent Two Years

Unit: Thousand units/pieces; thousand NTD

	20	020		2021				
Dor	nestic	Overseas		Dom	nestic	Overseas		
Volume	Value	Quantity	Value	Quantity	Value	Quantity	Value	
4,729	2,936,510	3,968	2,955,986	5,560	3,389,221	4,188	3,323,571	
2,227	1,414,949	706	522,040	1,495	1,104,415	981	685,622	
465	256,370	407	577,075	700	325,385	428	513,576	
658	263,101	315	94,521	897	378,280	259	95,980	
-	39,703	-	147,091	-	98,148	-	242,393	
8 079	4 910 633	5 395	4 296 713	8 651	5 295 449	5 856	4,861,142	
		Domestic           Volume         Value           4,729         2,936,510           2,227         1,414,949           465         256,370           658         263,101           -         39,703	Volume         Value         Quantity           4,729         2,936,510         3,968           2,227         1,414,949         706           465         256,370         407           658         263,101         315           -         39,703         -	Domestic         Overseas           Volume         Value         Quantity         Value           4,729         2,936,510         3,968         2,955,986           2,227         1,414,949         706         522,040           465         256,370         407         577,075           658         263,101         315         94,521           -         39,703         -         147,091	Domestic         Overseas         Domestic           Volume         Value         Quantity         Value         Quantity           4,729         2,936,510         3,968         2,955,986         5,560           2,227         1,414,949         706         522,040         1,495           465         256,370         407         577,075         700           658         263,101         315         94,521         897           -         39,703         -         147,091         -	Domestic         Overseas         Domestic           Volume         Value         Quantity         Value         Quantity         Value           4,729         2,936,510         3,968         2,955,986         5,560         3,389,221           2,227         1,414,949         706         522,040         1,495         1,104,415           465         256,370         407         577,075         700         325,385           658         263,101         315         94,521         897         378,280           -         39,703         -         147,091         -         98,148	Domestic         Overseas         Domestic         Overseas           Volume         Value         Quantity         Value         Quantity           4,729         2,936,510         3,968         2,955,986         5,560         3,389,221         4,188           2,227         1,414,949         706         522,040         1,495         1,104,415         981           465         256,370         407         577,075         700         325,385         428           658         263,101         315         94,521         897         378,280         259           -         39,703         -         147,091         -         98,148         -	

Note: Including materials, spare parts, molds, etc.

# Change analysis:

The Company's total internal and external sales revenue and sales volume in 2021 were both on the increase trend, mainly due to the slowdown caused by the COVID-19 pandemic. The pace of production and sales gradually returned to the pre-pandemic level, so there was an increase in orders and sales volume. In the second half of the year, the increase in international raw materials and labor wages increased. In response to the increase in costs, inward and outward sales varied from 5% to 10% of the sales unit price in a limited number of aircraft, so the sales volume increased. In the post-pandemic era, health and disinfection and sterilization cleaning products have become essential, and in cooperation with the e-commerce "Residence economy", home kitchen appliances and disinfection, sterilization and other cleaning products have become a growing trend.

#### III. Employee Information in the Last Two Years Up to the Printing of the Report

Unit: Person

Year		In 2020	Year 2021	March 31, 2022	
Numbe Re	Regular	2,760	2,519	2,419	
r of employ	Temporary	1,403	812	1,589	
ees	Total	4,163	3,331	4,008	
Average	e age	34.79	33.89	35.32	
Average	e year of service	6.54	7.51	6.53	
	Ph.D.	-	-	-	
T-1	Master's degree	0.17	0.21	0.17	
Educati	degree	13.62	16.75	13.77	
distributio n ratio (%)	Conion high	12.20	15.49	10.88	
	Below senior high school	74.01	67.55	75.18	

#### IV. Information on Environmental Protection Expenditure

The losses suffered due to environmental pollution in the most recent fiscal year up to the publication date of this annual report (including compensation and environmental protection inspection results in violation of the environmental protection laws and regulations, and the punishment date, punishment name, violated provision of laws and regulations, content of violated laws and regulations, and punishment content shall be specified), and the estimated amount for current and possible future occurrences and response measures are disclosed. If the amount cannot be reasonably estimated, the reason should be clarified. None.

#### V. Labor Relations

(1) The company's welfare measures, further training, retirement system and its implementation, as well as the agreement between the funds

The situation of each employee's rights and interests maintenance measures:

1. Employee benefit measures and implementation situation talent is the company's most cherished important asset, we carefully cultivate, cherish and care for every employee, so that employees Balanced development in work, life and leisure. The company also upholds profit sharing and sound performance

The assessment system develops remuneration policies to provide a complete benefit system, principles and examples are as follows: (Note: according to each according to the needs of local staff).

A. Comply with the labor insurance system of the local government.

- B. Provide employees with social insurance, housing provident fund, work injury insurance, pension insurance, medical insurance, unemployment insurance, Maternity insurance, etc.
- C. Paid annual leave in accordance with relevant laws and regulations.
- D. Various subsidies for weddings, funerals, and celebrations, and regular tours for employees to promote emotional exchanges among employees.
- E. The company provides dormitories for employees, and implements hierarchical management; provides clean and hygienic meals, and local employees organize labor unions to supervise and review employee meal matters
- F. Various subsidies for weddings, funerals, and celebrations, and regular tours for employees to promote emotional exchanges among employees.
- G. Obtain ISO45001: 2018 Occupational Safety and Health Management System.
- 2. Employee cultivation and training: Talent is the source of the company's most valued and competitive position. The company uses continuous education and training to stimulate the personal potential of employees, Improve employee knowledge to effectively improve cohesion and professionalism, and thus improve the overall operating performance of the company. Operational objectives of the company. The measures to implement the staff training policy are as follows:
  - A. Staff training and development: In 2021, the total number of education and training hours of the Group will reach 72,114 hours, with an average of 18.35 hours per person. Business marketing, financial management and other functional professional and general management training content.
  - B. Training for new recruits: After the new recruits come to the company to report to the company, they will be guided and led by the human resources commissioner. In addition to familiarizing the new recruits with the working environment, they will also strengthen their identification and understanding of the company. Besids than, each department also plans basic training courses for new recruits to help new recruits learn work-related knowledge. It includes company introduction, company organizational structure, employee handbook, environmental protection knowledge, quality/environmental policies and company rules and regulations, compensation and benefits, education and training, performance appraisal, production safety and hygiene, 6S, quality assurance and other related systems. training.
  - C. On-the-job training (OJT): The Human Resources Department formulates a training course plan for the next year at the end of each year, which includes internal training courses and external training courses of the company; internal training courses can be taught by internal lecturers or hired by external experts, such as professional training courses. Skills, knowledge and methods, machine operation, etc. For the part of external training, professional organizations will assist in training according to the needs.
  - D. Management training: The company arranges various management trainings for supervisors at all levels according to their characteristics, and establishes a common vision and business consensus of the team.
  - E. Online training: The company's WeChat office platform has set up an online training system. All employees of the company can learn online after registration. According to the needs of the position, there are various types of courses, which are divided into management, technology, finance, information and quality control, etc.
  - F. Reserve cadre training: In order to meet the company's demand for talents and continuously improve the overall quality of personnel, in order to create business pioneers that meet the company's needs and professionals who agree with the company's culture,industry-university-education cooperation is also a future for the company's sustainable development. Adequate talent reserve pipeline.
- 3. Retirement system and its implementation
  - (1) After the promulgation of the Labor Pension Regulations on July 4, 2007, the Company offered the ption of continuing to apply the Labor Standards Law pension or applying the Labor Pension Regulations to the incumbent employees who had already applied the Labor Standards Law at that time, and nobody choose to continue to follow the pension provisions of the Labor Standards Act, people chose to adopt the pension provisions of the Labor Standards Act before 2007 and adopted the Labour Pension Regulations after 2007.
  - (2) For the aforementioned pension provisions applicable to the Labor Standards Act, in compliance with Article 53 of the Labor Standards Act: "1.

Those who have worked for more than 15 years and have reached the age of 55; 2. have worked for more than 25 years; 3. Worked for more than 10 years and reached the age of 60", voluntarily retire, or meet the requirements of Article 54 of the Labor Standards Act: "1. At least 65 years old: 2.

Deprived of mental or physical disability and unable to perform the job", and forced to retire At that time, according to the standard of Article 55 of the Labor Standards Act:

- two bases will be given for every full year, and one base will be given for every full year of working experience exceeding fifteen years,
- and the maximum total is limited to 45 bases. Those who have been employed for less than half a year will be counted as half a year; those who have been employed for more than half a year will be counted as one year.
  - 2. In accordance with the provisions of the second paragraph of the first paragraph of Article 54, a mandatory retirement worker whose mental loss or physical disability is caused by the performance of his duties shall be paid a pension of twenty percent in accordance with the provisions of the preceding paragraph.
- (3) In order to pay for the pension under the Labor Standards Act, the company has allocated the amount to the special account for labor retirement reserves designated by the Ministry of Labor in accordance with the provisions of Article 56 of the Labor Standards Act, and the special funds are used exclusively.
- (4) For employees who joined the company after July 4, 2007, the company will deposit 6% of the employee's salary to each employee's special pension account in accordance with the provisions of Article 14 of the Labor Pension Regulations. When the voluntary retirement or forced retirement stipulated by the Labor Standards Act is met, the pension that has been withdrawn can be withdrawn from the special account once or on a monthly basis."
- 4. Labor agreements and measures to protect the rights and interests of employees
  - A. Establishment of labor union: The company follows the regulations of the country where it operates. After the union is established, it will hold regular meetings according to law and invite management to participate in order to promote labor-management relations. Management representatives listen to and respond to employees' opinions and requirements, care about employees' lives, Help employees solve difficulties and let employees participate in the formulation of welfare policies and rules and regulations. So far, the union members are willing to devote themselves wholeheartedly, give full play to their functions, and create a win-win situation for both employees and the company.
  - B. Suggestion box: there is a dedicated person for the management of the employee appeal and complaint channel. Encourage employees to express their opinions as a reference for the continuous improvement of the company's policies.
- 5. Employee Code of Conduct and Ethics

The company has formulated an employee handbook as a basis for employees to comply with their daily work and ethical behavior.

(II) The losses suffered due to labor disputes in the most recent fiscal year up to the publication date of this annual report are listed (including labor inspection results in violation of the Labor Standards Act, punishment date, punishment name, violated provision of laws and regulations, content of violated laws and regulations, and punishment content), and the estimated amount for current and possible future occurrences and response measures are disclosed. If the amount cannot be reasonably estimated, the reason should be clarified. Our Labor relations have always been harmonious. In the last two years and up to the date of publication of the prospectus, we have suffered no loss due to Labor disputes.

# **VI. Important Contracts**

Contracting Party, Major Content, Restrictive Clause, and Commencement Date and Expiration Date of Supply/Distribution Contracts, Technical Cooperation Contracts, Engineering/Construction Contracts, Long-term Loan Contracts, and Other Contracts that Would Affect Shareholders' Equity, where the Contracts Were either Effective as of the Date of Publication of the Annual Report or Expired in the Most Recent Year

Important Contract

		Important Conti	lact	
Nature of Contract	The Party	Commenceme nt Date and Expiration Date	Major Content	Restriction
Distributio n contract	Shanghai Winhome E- commerce Limited	2021.12.01~ 2022.09.30	Sale of AIRMATE electric fans	None
Distributio n contract	Shanghai Winhome E- commerce Limited	2021.08.01~ 2022.3.31	Sale of AIRMATE electric heaters	None
Distributio			Sale of AIRMATE electric fans	None
Distributio	Ç.	2021.08.01~ 2022.3.31	Sale of AIRMATE electric heaters	None
	Wenzhou Huaan Economic and Trade Limited	2021.12.01~ 2022.09.30	Sale of AIRMATE electric fans	None
	Wenzhou Huaan Economic and Trade Limited	2021.08.01~ 2022.3.31	Sale of AIRMATE electric heaters	None
Distributio n contract	Jiangsu Jinshunyuan Trading Co., Ltd.	2021.12.01~ 2022.09.30	Sale of AIRMATE electric fans	None
	Jiangsu Jinshunyuan Trading Co., Ltd.	2021.08.01~ 2022.3.31	Sale of AIRMATE electric heaters	None
Loan contract	Bank of China, Longhua Subbranch	2021.09.22~ 2022.09.06	Airmate Electric (Shenzhen) Co., Ltd. applied to the bank for a total credit line of RMB360 million, including RMB99 million in short-term loans and liquid funds, RMB260 million in bank acceptance bills, and RMB1 million in counterparty credit risk. Airmate Shenzhen provided buildings and accessories as guarantee. Airmate Electric (Jiujiang) Co., Ltd. also provided joint guarantee responsibility.	None

# **Chapter 6 Financial Information**

# I. Condensed Balance Sheet, Statement of Comprehensive Income and Independent Auditors' Opinions of the Most Recent Five Years

# (I) Condensed Financial Statements (1) Condensed balance sheet

Unit: NTD thousand

	Year	Fino	ncial Informa	tion in the Mo	st Recent Five		Current year as
Item	1 eai	Tilla			St Recent Pive	1 Cars	of March 31,
Item		Year 2017	Year 2018	Year 2019	In 2020	Year 2021	2022 (Note 1)
Current Assets		4,432,077	4,979,684	5,067,249	5,465,514	6,476,330	6,625,164
Property, plant a	nd equipment	2,426,397	2,206,928	1,886,835	3,135,215	2,901,797	3,061,107
Intangible Assets	* *	31,775	20,033	11,697	7,749	5,556	5,139
Other Assets	<u> </u>	942,887	1,159,507	1,935,235	644,864	566,037	532,891
Total Assets		7,833,136	8,366,152	8,901,016	9,253,342	9,949,720	10,244,301
	Before distribution	4,027,148	5,068,804	4,858,844	4,622,017	6,028,926	6,279,626
Current liabilities	After distribution	4,039,307	5,068,804	4,968,324	4,705,770	Not yet distributed	Not yet distributed
Non-current liabi	lities	1,208,846	824,315	1,033,079	1,492,409	1,163,870	611,516
T 1 T. 1 '1'.'	Before distribution	5,235,994	5,893,119	5,891,923	6,114,426	7,192,796	6,891,142
Total Liabilities	After distribution	5,248,153	5,893,119	6,001,403	6,198,179	Not yet distributed	Not yet distributed
Equity attributable to owners of parent company		2,582,747	2,462,371	2,993,805	3,138,916	2,756,924	3,333,159
Common stocks		1,228,436	1,228,436	1,368,506	1,395,876	1,455,445	1,455,445
Capital Surplus		979,283	979,283	1,223,135	1,224,541	1,231,625	1,231,625
Retained	Before distribution	500,369	501,835	765,987	779,988	331,035	766,571
earnings	After distribution	488,210	501,835	656,507	696,235	Not yet distributed	Not yet distributed
Other Equity		(104,764)	(214,132)	(363,823)	(261,489)	(261,181)	(120,482)
Treasury shares		(20,577)	(33,051)	-	-	_	_
non-controlling interests		14,395	10,662	15,288	-	-	_
	Before distribution	2,597,142	2,473,033	3,009,093	3,138,916	2,756,924	3,333,159
Total equity	After distribution	2,584,983	2,473,033	2,899,613	3,055,163	Not yet distributed	尚未分配

Note 1: Financial reports for the first quarter of 2022 were reviewed by accountants.

# (2) Condensed statement of comprehensive income

Unit: NTD thousands (except for earnings per share)

Year Financial Information in the Most Recent Five						Years	Current year
Item							as of March
1		Year 2017	Year 2018	Year 2019	In 2020	Year 2021	31, 2022
							(Note 1)
Operating Revent	ue	10,024,202	10,614,940	10,142,781	9,207,346	10,156,591	1,929,141
Gross profit		1,736,363	1,809,931	1,972,712	1,570,488	1,122,400	252,544
Operating income	e (loss)	(46,001)	68,437	289,876	220,906	(365,514)	(183,898)
Non-Operating Expenses	Income and	53,336	3,830	32,948	2,973	12,685	710,382
Profit (Loss) before	ore tax	7,335	72,267	322,824	223,879	(352,829)	526,484
Net income from Net income		1,354	(18,083)	257,159	156,239	(307,227)	435,536
Loss from operations	discontinued	-	-	-	-	ı	-
Net income (loss)	of the period	1,354	(18,083)	257,159	156,239	(307,227)	435,536
Other compreher the period (net of tax)	nsive income of	8,783	(81,393)	(138,072)	100,606	676	140,699
Total Comprehen	sive Income	10,137	(99,476)	119,087	256,845	(306,551)	576,235
Net income attrib owners of parent		4,262	(14,599)	251,919	156,239	(307,227)	435,536
Net income attrib non-controlling in		(2,908)	(3,484)	5,240	-	-	-
Total comprehe attributable to owners of parent	ensive income	13,356	(95,743)	114,461	256,845	(306,551)	576,235
Total comprehe attributable to non-controlling in		(3,219)	(3,733)	4,626	-	-	-
	Before distribution	0.03	(0.12)	2.05	1.08	(2.11)	2.99
share	After distribution	0.03	(0.12)	2.01	1.07	Not yet distributed	Not yet distributed

Note 1: The Financial Statements for the first quarter of 2022 have been reviewed by accountants.

# (II) Names of CPAs and audit opinions

1. Names and audit opinions of CPAs for the most recent five years

Year	Name of Accounting Firm	Name of CPA	Audit opinion
2017	Ethan Chuang, Astor Kou	KPMG Taiwan	Standard unqualified opinion
2018	Isabel Lee, Anna Lu	KPMG Taiwan	Unqualified opinion
2019	Derek Hsu. Anna Lu,	KPMG Taiwan	Unqualified opinion
2020	Ethan Chuang, Kuan- Wen Lu	KPMG Taiwan	Standard unqualified opinion
2021	Wang Guo-hua, Liu Zi- meng	PwC Taiwan	Unqualified opinion

<sup>2.</sup> If there has been a change of accountant in the last five years, the reasons for the change of the company's former and successor accountants shall be listed: the company's operational planning and development considerations.

# II. Financial Analysis of the Most Recent Five Years

1. Financial analysis

	Financ	Current year as of					
Item		2017 Year	2018 Year	2019 Year	2020 Year	2021 Year	March 31, 2022 (Note 2)
Financial	Debt ratio	66.84	70.44	66.19	66.08	72.29	67.40
Structure (%)	Long-term fund to property, plant and equipment ratio	156.26	148.93	213.42	147.72	135.12	128.86
Debt paying	Current ratio	112.79	98.28	104.29	118.25	107.42	105.50
ability	Quick ratio	50.26	55.45	61.01	71.41	61.98	58.98
(%)	Times interest earned	1.10	1.66	4.67	6.24	-11.05	53.72
	Average collection turnover (times)	6.90	6.73	5.78	4.68	4.35	3.03
	Days'sales In Receivables	53	54	63	78.04	83.95	121
	Inventory turnover (times)	3.39	3.82	3.88	3.64	3.74	2.40
Operation	Average payment turnover (times)	4.17	4.22	3.38	2.66	2.56	1.72
ability	Average inventory turnover days	108	95	94	100.35	97.55	152
	Property, Plant and Equipment Turnover (Times)	4.13	4.81	5.38	2.94	3.50	2.52
	Total assets turnover (times)	1.28	1.27	1.14	1.00	1.02	0.75
	Return on assets (%)	0.86	0.97	3.78	2.12	-2.94	4.40
	Return on equity (%)	0.16	-0.58	9.23	5.10	-10.42	14.30
Monetization ability	Net income before income tax to paid-in capital ratio (%)	0.60	5.88	23.59	16.04	-24.24	-12.68
	Net margin (%)	0.04	-0.14	2.48	1.70	-3.02	36.17
	Earnings per share (NT\$) (Note 1)	0.03	-0.12	2.05	1.12	-2.11	2.99
	Cash flow ratio (%)	8.75	13.26	29.97	8.47	0.67	-6.6
Amount Flow	Cash flow adequacy ratio (%)	78.95	100.97	236.35	251.40	48.75	33.92
	Cash flow reinvestment ratio (%)	6.04	20.01	36.03	6.09	-1.11	-10.51
Financial	Degree of operating leverage (DOL)	-22.09	16.85	4.56	4.62	-0.64	-0.08
Leverage	Financial leverage	0.39	-1.64	1.14	1.24	0.93	0.95

Reasons for changes in financial ratios in the most recent two years (Analysis is not required if the change is within 20%).

The decrease in the interest coverage ratio compared with the previous period is mainly due to the decrease in bank financing in 2021, the decrease in accrued interest expense and the loss of profit before tax in the current period.

The decrease in the return on assets compared with the previous period was mainly due to the erosion of gross profit at the cost of raw materials in 2021, and the loss of profit before tax in the current period.

The decrease in the net profit margin compared with the previous period is mainly due to the erosion of raw material costs and gross profit in 2021. The profit before tax in the current period is due to loss.

The decrease in earnings per share compared to the previous period was mainly due to the erosion of raw material costs and gross profit in 2021, and the profit before tax for the current period was caused by loss.

The decrease in the cash flow ratio compared with the previous period is mainly due to the significant decrease in cash inflows from operating activities in 2021.

The decrease in the cash flow allowance ratio compared with the previous period was mainly due to the significant decrease in cash inflows from operating activities in 2021.

The decrease in the cash reinvestment ratio compared with the previous period was mainly due to the significant decrease in cash inflows from operating activities in 2021.

Degree of Operating Leverage decreased compared to the previous period, mainly due to the significant increase in sales costs in 2021.

The decrease in financial leverage compared to the previous period is mainly due to the erosion of raw material costs and gross profit in 2021, and the profit before tax for the current period is due to losses.

- Note 1: Consolidated Financial Report for the years 2017 to 2021 verified by accountants.
- Note 2: The Financial Report for the first quarter of 2022 was reviewed by the accountants.
- Note 3: The following lists the formulas used for performing the financial analysis:
  - 1. Financial structure
    - (1) Debt ratio = Total liabilities / total assets.
    - (2) Ratio of Long-term Capital to Property, Plant and Equipment = (Total Equity + Non-current Liabilities)/Net Property, Plant and Equipment.
  - 2. Liquidity analysis
    - (1) Current ratio = Current assets / Current liabilities.
    - (2) Quick ratio = (Current assets Inventories Prepaid expenses) / Current liabilities.
    - (3) Times interest earned = Earnings before interests and taxes / Interest expenses over this period.
  - 3. Operating performance
    - (1) Average collection turnover (including accounts receivable and notes receivable resulting from business operations) = Net sales / Average receivable of the period (including accounts receivable and notes receivable resulting from business operations).
    - (2) Days sales outstanding = 365 / Average collection turnover.
    - (3) Inventory turnover = Cost of sales / Average inventories.
    - (4) Average payment turnover (including accounts payable and notes payable resulting from business operations) = Cost of sales / Average payable of the period (including accounts payable and notes payable resulting from business operations).
    - (5) Average inventory turnover days = 365 / Inventory turnover.
    - (6) Property, plant and equipment turnover = Net sale / Net property, factory and equipment.
    - (7) Total assets turnover = Net sales / Total assets.
  - 4. Profitability
    - (1) Return on assets = (Net income (loss) + Interest expenses \* (1 Tax rate)) / Average total assets.
    - (2) Return on equity = Net income (loss) / Average total equity.
    - (3) Net margin = Net income (loss) / Net sales.
    - (4) Earnings per share = (Net income Preferred stock dividend) / Weighted average number of shares outstanding.
  - 5. Cash flow
    - (1) Cash flow ratio = Net cash generated by operating activities / Current liabilities.
    - (2) Cash flow adequacy ratio = Net cash generated by operating activities in the most recent five years / (Capital expenditure + Inventory increase + Cash dividends) in the most recent five years.
    - (3) Cash flow reinvestment ratio = (Net cash generated by operating activities Cash dividends) / (Gross property, plant and equipment + Long-term investments + Other assets + Working capital).
  - 6. Leverage
    - (1) Operation leverage = (Net operating revenue Variable operating costs and expenses) / Operating income.
    - (2) Financial leverage = Operating income / (Operating income Interest expenses).
  - Note 5: Special attention shall be paid to the following matters when using the formula of earnings per share above:
    - 1. It shall be based on the weighted average number of common stocks rather than the number of outstanding shares at the end of the year.
    - 2. Where there is capital increase by cash or treasury share transaction, the circulation period shall be considered when calculating the weighted average number of shares.
    - 3. Where there is a capital increase from surplus or capital reserve, when calculating the earnings per share in previous years and half-years, retrospective adjustments should be made according to the capital increase ratio,
      - regardless of the issuance period of the capital increase.
    - 4. If the preferred shares are non-convertible cumulative preferred shares, the dividends for the current year (whether issued or not) should be deducted from the after-tax net profit
      - or increased by the after-tax net loss. If the preferred stock is of a non-cumulative nature, if there is a net profit after tax, the preferred stock dividend shall be deducted from the net profit after tax;

if it is a loss, there is no need to adjust it.

Note 6: Special attention shall be paid to the following matters for cash flow analysis:

- 1. Net cash generated by operating activities is the net cash inflow from operating activities in the statement of cash flows.
- 2. Capital expenditure is the annual cash outflow of capital investment.
- 3. The increase in inventories is included only when the ending balance is greater than the beginning balance. If the year-end inventory balance decreases, it is counted as zero.
- 4. Cash dividends include the cash dividends of common and preferred stocks.
- 5. Gross property, plant and equipment shall refer to the balance of property, plant and equipment before deducting accumulated depreciation.
- Note 7: The issuer should classify each operating cost and operating expense as fixed and variable according to the nature. If there is any estimation or subjective judgment involved, it should be noted that

It is rational and consistent.

#### III. Supervisors or Audit Committee's review reports of the most recent annual financial statements

#### **Consent Report by Audit Committee**

The 2021 consolidated financial statements of the Group have been consented by the Audit Committee and approved by the board of directors, and have been audited by KPMG Taiwan, which has issued a standard unqualified audit report.

The Audit Committee has the responsibility for overseeing the Company's financial reporting procedures.

The CPAs have certified the 2021 consolidated financial statements of the Group and communicated with the Audit Committee on the following matters:

- 1. There was no significant discovery concerning the audit by the CPAs within the planned audit scope and time period.
- 2. The CPAs have provided the Audit Committee with a statement providing that the personnel of the CPAs' accounting firm have complied with the independence provisions of the Code of Ethics for Accountants, and no other relationship or other matters that may be considered to affect the CPAs' independence.
- 3. In the communication with the CPAs regarding key audit items, the Audit Committee found no key audit items that have the need to be communicated in the audit report.

The Group's 2021 consolidated financial statements have been approved by the Audit Committee and the board of directors, and are in compliance with relevant laws and regulations, which are reported as above in accordance with Article 14-5 of the Company Act.

Best regards.

Sincerely,

2021 regular meeting of shareholders of AIRMATE (CAYMAN) INTERNATIONAL CO. LIMITED

Audit Committee Convener: Chi, Lai-Ping

March 21, 2021

- IV. The most recent Annual Financial Report, including the accountant's audit report, two-year balance sheet, Consolidated Income Statement, Statement of Changes in equity, Cash Flow Statement and notes or schedules: please refer to pages 121 to 220 of this annual report.
- V. The Individual Financial Report of the Company for the most recent year, verified by the accountant. But does not include a breakdown of significant accounting entries: not applicable.
- VI. As of the date of publication of the latest and latest annual reports of the Company and its affiliated enterprises, in the event of financial turnover difficulties, the impact on the financial position of the Company shall be shown as follows: None.

**Chapter 7 Review of Financial Conditions, Operating Results, and Risk Management** 

I. Analysis of Financial Status

Unit: NTD thousand

Voor 2021	2020	Diffe	rence
1 ear 2021	2020	Amount	%
6,476,330	5,465,514	1,010,816	18%
2,901,797	3,135,215	-233,418	-7%
5,556	7,749	-2,193	-28%
566,037	644,864	-78,827	-12%
9,949,720	9,253,342	696,378	8%
6,028,926	4,622,017	1,406,909	30%
1,163,870	1,492,409	-328,539	-22%
7,192,796	6,114,426	1,078,370	18%
1,455,445	1,395,876	59,569	4%
1,231,625	1,224,541	7,084	1%
331,035	779,988	-448,953	-58%
(261,181)	(261,489)	308	0%
-	-	-	_
-	-	-	_
2,756,924	3,138,916	-381,992	-12%
	2,901,797 5,556 566,037 9,949,720 6,028,926 1,163,870 7,192,796 1,455,445 1,231,625 331,035 (261,181)	Year 2021       2020         6,476,330       5,465,514         2,901,797       3,135,215         5,556       7,749         566,037       644,864         9,949,720       9,253,342         6,028,926       4,622,017         1,163,870       1,492,409         7,192,796       6,114,426         1,455,445       1,395,876         1,231,625       1,224,541         331,035       779,988         (261,181)       (261,489)         -       -         -       -	Year 2021         2020         Amount           6,476,330         5,465,514         1,010,816           2,901,797         3,135,215         -233,418           5,556         7,749         -2,193           566,037         644,864         -78,827           9,949,720         9,253,342         696,378           6,028,926         4,622,017         1,406,909           1,163,870         1,492,409         -328,539           7,192,796         6,114,426         1,078,370           1,455,445         1,395,876         59,569           1,231,625         1,224,541         7,084           331,035         779,988         -448,953           (261,181)         (261,489)         308           -         -         -           -         -         -

Explanation of the difference between the changes in assets, liabilities and shareholders' equity of more than 20% and the amount of NT \$99 million in the last two years (about 1% of the total assets):

- 1. Current liabilities: mainly due to the increase in the price of raw materials in 2021 and the high season of reserve production at the end of the year, plus 2021
  - The pandemic was more moderate, production rhythm returned to normal and accounts payable increased. In addition, the third unsecured convertible corporate bonds issued in 2019 were converted from non-current liabilities to corporate bonds payable due within one year.
- Non-current liabilities: The third unsecured convertible corporate bonds issued in 2019 resulted from the conversion of non-current liabilities into corporate bonds payable due within the year.
- Retained surplus: mainly due to the increase in the cost of goods sold in the current period, resulting in a sharp drop in gross profit margin compared to the same period last year, resulting in a loss in
  - net profit before tax for the current period.

#### **II. Financial Performance**

Material changes over the most recent 2 fiscal years in operating revenue, operating income, and income before tax; forecast the company's expected sales volume and provide the basis for the forecast; and describe the possible impact of such changes upon the company's financial and business affairs, and how the company plans to respond

(I) Reasons for any material changes over the most recent 2 fiscal years in operating revenue, operating income, and income before tax

#### 1. Comparison Table for Operating Results

Unit: NTD thousand

Year	Van 2021	2020	Diffe	erence
Item	Year 2021	2020	Amount	%
Net Operating Revenue	10,156,591	9,207,346	949,245	10.31%
Operating cost	9,039,549	7,641,207	1,398,342	18.30%
Gross profit	1,122,400	1,570,488	-448,088	-28.53%
Operating Expenses	1,487,914	1,349,582	138,332	10.25%
Operating Profit	(365,514)	220,906	-586,420	-265.46%
Non-Operating Income and Expenses	12,685	2,973	9,712	326.67%
Net Profit Before Tax	(352,829)	223,879	-576,708	-257.60%
Income tax expense	(45,602)	67,640	-113,242	-167.42%
Net income	(307,227)	156,239	-463,466	-296.64%
Other Comprehensive Net Income After Tax	676	100,606	-99,930	-99.33%
Total Comprehensive Income	(306,551)	256,845	-563,396	-219.35%
Net profit attributable to owners of the parent	(307,227)	156,239	-463,466	-296.64%
Total comprehensive income attributable to owners of the parent	(306,551)	256,845	-563,396	-219.35%

Changes in the ratio of increase or decrease exceeding 20% and amounting to NT \$99 million (about 1% of total assets), the analysis explanation is as follows:

- 1. Gross operating profit and operating profit decreased compared with last year: Gross operating profit decreased: Mainly related to the significant increase in the cost of sales in 2021, the operating revenue increased by about 10.31% compared with last year, but the increase was less than the cost, leading to the erosion of gross profit, and the increase in operating expenses was mainly sales expenses. This is the investment of private brands in the Chinese market, and the increase in expenditure with the increase in sales is still reasonable. The above mentioned result is that the gross operating profit and operating profit decreased compared with last year.
- 2. Net profit before tax, net profit for the current period decreased compared with last year: please refer to the explanation of item 1.
- 3. Total other comprehensive income for the current period and total comprehensive income for the current period decreased as compared with the previous year: mainly due to the decrease in exchange differences in the translation of the financial statements of foreign operating institutions in 2021.
- 4. Net income attributable to owner of the parent company decreased compared with last year: please refer to the description in item 1.
- 5. Consolidated profit and Loss attributable to owners of the parent company increased over the previous year: please refer to the explanation in item 3.
- 2. Forecast of the expected sales volume and the basis for the forecast

The recurring shock affected by the pandemic slowed slightly in the opening year of 2022.

However, the domestic demand market and the main outbound customer market in the Mainland China gradually recovered, and the Company expects the number of unexpected annual sales to increase compared to last year.

3. Possible impact of such changes upon the company's financial and business affairs, and how the company plans to respond

In 2022, the global and mainland Chinese domestic and international economic challenges still have many trials. In the face of the quality, quantitative changes in the rapid consumption market and the fierce competition in the small appliance industry, the Company will continue to steadily expand the Group's operating scale, and strengthen the operation management, cost rational control and overall synergy end effect of each company. The Company will actively explore the blue sea market and deepen the whole-process service of customers, closely cooperate with key customers and grow to build an enterprise with competitiveness and core values and sustainable development.

#### III. Cash Flow

- (I) Liquidity Analysis for the Most Recent Two Years
  - 1. Cash Flow Analysis for the Current Year

Unit: NTD thousand

Year			Difference		
Item	Year 2021	2020	Increases (decreases)	Variance %	
Net cash flow from operating activities:	40,181	391,665	-351,484	-90%	
Net cash flow from investment:	(305,805)	(56,179)	-249,626	444%	
Net cash flow from financing activities	342,468	(379,485)	721,953	-190%	

Analysis of financial ratio change:

- 1. Cash flow from operating activities: mainly due to the decrease in the company's pre-tax profit and loss in 2021 compared with the previous year, the extension of the accounts receivable due to the macro environment affected by the new crown epidemic, and the increase in inventories due to production ahead of schedule in response to supply chain bottlenecks. Cash flow from investing activities: Mainly due to the decrease in the guarantee amount of CB2 due corporate bonds and the increase in land use rights paid by Jiujiang Company in 2019 but not in 2020.
- 2. Cash flow from investing activities: Mainly due to the increase in the annual deposit of CB3 corporate bonds and the use of the deposit in the bank, as well as the increase in investment in production equipment and prepaid equipment.
- 3. Cash flow from financing activities: due to the increase in bank borrowings and the need to repay corporate bonds(the corporate bonds that were due in the previous year) that are not due.
- 1. Improvement Plan for Insufficient Liquidity: The Company does not suffer from insufficient liquidity.

2. Liquidity Analysis for the Coming Year:

Estimated	Estimated Net Cash	Estimated Cas	h Outflow (3)	Cash Surplus	Remedy	for Cash
Cash and	Flow from Operating			(Deficit) $(1) + (2)$	Inadequacy	
Cash	Activities (2)	Investment	Financing	- (3)	Investment	Financing
Equivalents,		activities	activities:		activities	activity
Beginning						
of Year (1)						
449,654	330,858	(205,805)	(138,069)	436,638	None	None

- 1. Cash Flow Analysis for the Coming Year:
- (1) Operating activities: Mainly refer to the net cash inflow from the Company's operations.
- (2) Investment activities: mainly related to the expected net cash outflow from the purchase of equipment and molds for operation.
- (3) Financing activities: mainly related to the repayment of the third corporate bond due and the net cash outflow arising from the repayment of bank loans.
- Remedy for Cash Deficit and Liquidity Analysis: Not applicable.

### IV. Impact of Major Capital Expenditures on Corporate Finances and Business for the Most Recent Year

The net amount of fixed assets acquired by the Company from 2017 to 2021 was NT \$421,150 thousand, NT \$401,667 thousand, NT \$247,465 thousand, NT \$166,584 thousand and NT \$180,826 thousand, respectively, due to the continuous expansion and replacement of old and new production capacity equipment by the Company in response to market demand. Comparative statement of the turnover of fixed assets and total assets of the Company from 2017 to 2021 is as follows, showing that the Company did not have any effect on the financial business condition of the Company due to the increase in capital expenditure.

Turnover	2017	2018	Year 2019	2020	2021
Property, Plant and Equipment Turnover (Times)	4.13	4.81	5.38	2.94	3.50
Total assets turnover (times)	1.28	1.27	1.14	1.00	1.02

### V. Investment Policy in the Last Year, Main Causes for Profits or Losses, Improvement Plans and Investment Plans for the Coming Year

1. Investment Policy in the Last Year

Besides complying with the investment cycle regulations from the internal control systems, the Company's investment management follows the Guidelines for Business and Financial Operations for the Group, Specific Companies and Related Parties, Operational Procedures for the Supervision of Subsidiaries" and the Operational Procedures for the Management of Subsidiaries' Operations while taking into account the local laws and regulations of each invested company and the actual operating conditions and assisting each invested company in establishing an appropriate internal control system. In terms of organizational structure, the directors of the invested companies shall be elected in accordance with local laws and regulations, and appointed by the parent company. In addition, regarding the management of each invested company (with more than 50% of the shareholding), the Presidents shall be appointed by the parent company, and the invested companies shall be authorized to appoint or recruit other managers. For the financial manager however, it does not have to be reported to the parent company for approval or appointment. In addition, the Company regularly obtains financial statements, operational reports and financial statements audited by CPAs from the invested companies for the analysis of the operations and profitability. The Company's internal auditing unit shall also conduct regular audits of the subsidiaries, as well as formulating relevant auditing plans and submitting audit reports to track the flaws and improvement of the internal control systems.

2. Main Causes for the Profits or Losses from Investment in the Most Recent Year

2. Wain Causes for the Fronts of Losses from investment in the Wost Recent Tear				
Investment	Profits or Losses from Investment in the	Description		
	Most Recent Year			
Airmate International Holding Limited	(350,267)	Mainly due to the recognition of investment losses of Aimeite Electric Appliance (China) Limited and Waon Development Limited.		
Aimeite Electric Appliance (China) Limited	(350,215)	Mainly due to the recognition of the investment losses of Airmate Electric (Shenzhen) Co., Ltd. and Vion Development Co., Ltd.		
Waon Development Limited	, ,	Mainly due to the recognition of investment losses and operating losses of Airmate Electric (Jiujiang) Co., Ltd. and Airmate Electric (Shenzhen) Co., Ltd.		
Airmate Electric Appliances (Shenzhen) Co Limited	(105,455)	Mainly due to the increase in raw materials and labor costs, resulting in the erosion of the gross profit margin, resulting in no profit in 2021.		
Zhejiang Airmate Electrical Sales Limited	(1,177)	Mainly due to the increase in raw materials and labor costs, resulting in the erosion of the gross profit margin, resulting in no profit in 2021.		
Airmate Electric Appliances (Jiujiang) Co Limited	(248,092)	Mainly due to the increase in raw materials and labor costs, resulting in the erosion of the gross profit margin, resulting in no profit in 2021.		
Airmate Technology (Shenzhen) Co. Limited		appliances has increased and sales have increased, so it has achieved profitability		
Emmett e-commerce (Shenzhen) Co., Ltd.	3,231	There are profits mainly due to the low preliminary operating costs for operating small home appliances online.		

3. Investment Plans for the Coming Year: None.

### VI. Analysis of Risk Management for the Most Recent Year up to the Printing Date of the Annual Report

(I) Effects of Changes in Interest Rates, Foreign Exchange Rates and Inflation on Corporate Finance, and Future Response Measures

#### 1. Interest Rate

The Company's net interest expense for 2021 and 2020 was NTD 29,285 thousand and NTD 42,740 thousand, respectively, which accounted for 0.29% and 0.46% of the net operating income, respectively, which was insignificant. Therefore, the effect of the change on the Company was not significant. Although the interest rate at the currency market has been slowly climbing in recent years, it is still on the low end, so there has been no material change in the Company's loan interest rate. If the interest rate trend sees material fluctuations in the future and the Company has continuous needs for loans, apart from adopting other capital market financing tools to raise funds, the Company will also observe the interest rate trend and choose to borrow at a fixed rate or a floating rate to avoid the risk of interest rate fluctuations.

#### 2. Exchange Rate

Since 52% of the company's sales areas in recent years have come from China and are denominated in RMB, and about 48% are mainly from Europe, America, Japan and South Korea, which are mainly denominated in US dollars and Japanese currencies; and the purchased part is mainly denominated in RMB, so In addition to the natural hedging of RMB due to the offset of purchases and sales,the exchange rate changes of different currencies still have an offsetting effect, in addition to using natural hedging, the company also uses forward foreign exchange transactions to avoid hedging. The exchange losses of the Company in 2021 and 2020 were (32,953) thousand yuan and (39,558) thousand yuan respectively, which accounted for 0.32% and 0.43% of the net operating income in the current period. The impact ratio was extremely low, and there was no significant exchange risk overall. However, with future growth of operations, the holding position of foreign currencies by the Company will continue to increase. Moreover, both the domestic financing and future distribution of dividends to domestic investors will also need to be converted in USD. Therefore, exchange rate risks of USD to NTD will arise. The Company will strengthen control over foreign exchange position, and the possible measures are as follows:

- A. Continue to strengthen the concept of exchange hedging among the financial staff, make judgement regarding the exchange rate trend through online real-time system over exchange rates and close contact with financial institutions as the basis for reference.
- B. Use the sales revenue in the same currency as much as possible to support the expenditures for procurement and so on to achieve natural hedging.
- C. Decide whether to adopt derivatives for hedging to avoid exchange rate risks according to the Company's operational status.

#### 3. Inflation/Deflation

With the 2008 financial crisis and the recent European debt crisis, the global economic activities have been slowing down. However, the pressure of inflation has been eased with the governments maintaining order of the financial market order and price stability. The Company will continue to maintain close interactions with its suppliers and customers in order to make timely adjustments of the procurement and sales strategies, as well as staying abreast of market price fluctuations and upstream material prices to mitigate the impact of inflation on the Company's profit and loss. There has been no significant change in the financial market and prices in the most recent year up to the publication date of this annual report, nor has there been any significant impact on the Company's profit and loss.

(II) Policies, Main Causes of Gain or Loss and Future Response Measures with Respect to High-risk, High-leveraged Investments, Lending or Endorsement Guarantees, and Derivatives Transactions The Company has always focused on growing the business without engaging in high-risk and high-leveraged investments and transactions. The priority of the financial policy is staying prudent. Therefore, relevant risks are limited. The Company's policies and procedures for handling loans to other parties, endorsements and guarantees and derivative transactions are conducted in accordance with the Company's Operational Procedures for Acquisition or Disposal of Assets, Operational Procedures for Loaning Funds and Making Endorsements and Guarantees for Others and Operational Procedures for the Supervision of Subsidiaries.

As of the date of printing, all endorsements, guarantees and loans have stayed between the Company and its subsidiaries or among subsidiaries. The above-mentioned endorsements and guarantees and capital loans are handled in accordance with the relevant operational procedures. In general, they have no significant impact on the consolidated profit and loss. Moreover, the Company has always focused on growing the business without engaging in high-risk and high-leveraged investments and transactions. The priority of the financial policy is staying prudent. Therefore, relevant risks are limited.

(III) Future R&D plans and estimated R&D expenses

The future R&D plans are focused on continuous innovation of the technologies related to small household appliances. The Company actively works towards developing energy-saving and smart home appliances, as well as becoming the world's top enterprise for green solutions that provides customers with diverse product design, applications and technologies. With rapid response to the market trend, we will strive to improve the production process capability, strengthen product functionality and reduce costs, as well as jointly developing products that meet the market demand and achieve mature production technologies.

The research and development expenses of the Company in 2021 and 2020 were NTD 119,531 thousand and NTD 107,717 thousand respectively, which accounted for 1.17% and 1.17% of the total revenue, respectively. In the future, the Company will continue to invest R&D resources depending on the product development plan, and it is estimated that the total R&D expenditure will be NTD 170 million. In addition to developing new products and core technologies, the Company will continue to make improvement and advancement as well as developing new products in accordance with the customer and market demands to become a supplier with sustainable operations.

(IV) Impact of important domestic and foreign policies and legal changes on the Company's financial business and response measures

The Company is registered in the Cayman Islands with the main operations in China and Hong Kong. The Cayman Islands' principal economic activity is financial service, and China is one of the world's major economies. The Company's business activities are conducted in accordance with the important domestic and foreign policies, laws and regulations. The Company shall always pay attention to the development trends and changes in domestic and foreign policies, laws and regulations. in case of changes, the Company's lawyers and accounts will be consulted or engaged in the evaluation and planning of measures to make appropriate responses in a timely manner. In the most recent year up to the publication date of this annual report, the Company has not experienced any significant impact on its financial operations due to changes in major local policies and laws in the Cayman Islands, China or Hong Kong.

(5) Technology and industry changes that has an impact on this company's finances and response measures.

With the continuous improvement in the technology, appearance and build of small household appliances as well as the carbon reduction attempt all over the world, the Company has stayed updated with market trends and evaluated the impact on the Company's operations. The Company has had a close cooperation with many export customers who are leaders in small electronics products all over the world, and the Company is also a well-known brand in China. In the most recent year up to the publication date of this annual report, the Company has not experienced any significant adverse impact on its financial operations due to changes in technology or the industry.

(VI) The Impact of Changes in Corporate Image on Corporate Risk Management, and the Company's Response Measures

The Company has always been committed to the business philosophy of honesty, integrity, fairness and diligence since its establishment, the Company has continued to actively strengthen its internal management and quality management capabilities to build the company's brand image in order to further increase the customer trust. Therefore, there has been no impact of changes in corporate image.

(VII) Expected Benefits from, Risks Relating to and Response to Merger and Acquisition Plans

There has been no plan for merger and acquisition in the most recent year and up to the publication date of the prospectus.

(VIII) Expected Benefits from, Risks Relating to and Response to Factory Expansion Plans

There has been no factory expansion plans in the most recent year and up to the publication date

of the prospectus.

(IX) Risks Relating to and Response to Excessive Concentration of Purchasing Sources and Excessive Customer Concentration

#### 1. Purchases

The Company has thousands of raw materials. The main procurement items include plastic materials, copper wires, power cords, silicon sheets, printed circuit boards (PCB), paint, weight plates and carton packaging materials. For the procurement of major raw materials, the principle is purchasing from multiple suppliers to disperse the risks and ensure sufficient supply for production. Price inquiries and negotiations are conducted according to procurement and payment procedures. For the most recent year up to the publication date of the annual report, there has been no single supplier accounting for more than 10% of the total purchase amount; therefore, there is no risk of excessive concentration of purchases as a whole.

#### 2. Sales

The Company employs internal/external merchandising sales strategies, with its own branded products focused on the domestic market, while external sales are dominated by ODM/OEM. Currently, there are more than 10,000 domestic sales networks in the whole China, spread over 31 provinces, autonomous regions and municipalities. There are 240 existing distributors, and foreign customers in 89 countries around the world. There are nearly 200 international customers and most of them are well-known factories. Recently, as of the date of publication of the annual report, there are no cases where the total sales volume of a single customer exceeds 15%. There is no risk of sales customer concentration. However, the Company will continue to pay attention to and assess the credit risk of customers and the time response.

- (X) Effects of, Risks Relating to and Response to Large Share Transfers or Changes in Shareholdings by Directors, Supervisors, or Shareholders with Shareholdings of over 10% In the most recent year up to the publication date of this annual report, the Company has not experienced any m
- Impact of changes in operating rights on the company, risks and response measures
  In the most recent year up to the date of publication of this annual report, the Company has not changed its management rights. However, in order to enhance corporate governance, the Company has introduced the systems of independent directors and the Audit Committee to protect the shareholders' interests. On the other hand, with the exception of independent directors, the Company's current directors and employees are mostly long-term partners that agree with the Company's development and directions. Therefore, the Company has maintained good operating performance in recent years. In the future, the Company will adhere to its business philosophy and good management ethics to create growth in the Company's operations and profits, in order to win the approval of all shareholders of the management team. In short, the Company's operations are stable and well-approved, so there is no risk of changes in management rights.
- (XII) In the case of litigation or non-litigation events, the company and its directors, supervisors, general manager, substantive responsible person, shareholders holding more than 10% of the shares and affiliated companies who have been adjudicated or are currently in a major litigation, non-litigation or political litigation event, the result of which may have a significant impact on the shareholders' equity or the price of the securities of the company, shall disclose the disputed facts, the targeted amount, the date of commencement of the litigation, the main parties involved in the litigation and the disposition as of the date of publication of the annual report: None

#### (XIII) Other material risks and responding measures:

Information Security Risk

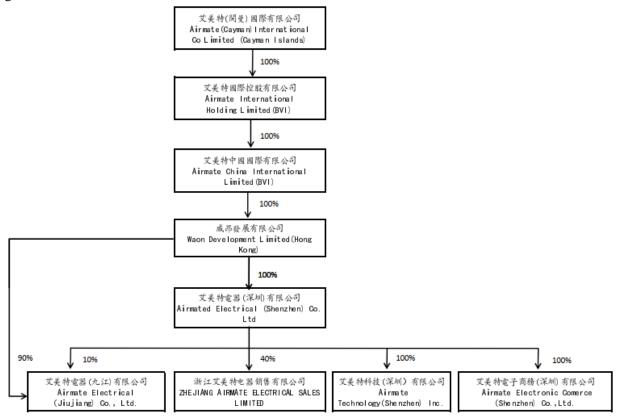
The Company has established an internal control system for information management operations and personal data protection management operations to control network and information security, but it still cannot guarantee that the network and computer systems can completely avoid attacks from third parties. For the Company's internal information security, the Company has set up a full-time information section to check the safety of information system operations, control the usage, set daily backups of important data, and promote relevant information security concepts and correct operation methods.

#### VII. Other Important Matters: None.

#### **Chapter 8 Special Disclosures**

#### I. Affiliated Companies:

- (1) Consolidated Business Report of Affiliated Enterprises for the Most Recent Year
  - 1. Organization chart of associates



#### 2. Basic information of affiliates

As of December 31, 2021; Unit: NTD (foreign currency) thousand

	Date of		Actual pa	id-in capital	W. O
Name	Incorporatio n	Address	Currenc	Amount	Main Operations
AIRMATE (CAYMAN) INTERNATIONAL CO LIMITED	2004.3	Cayman	NTD	1,455,445	Controlling company
Airmate (Cayman) International Co Limited, Taiwan Branch	2017.10	Taiwan	-	-	Trading company
Airmate International Holding Limited	1998.12	B.V.I	USD	63,974	Controlling company
Aimeite Electric Appliance (China) Limited	1997.10	B.V.I	USD	69,761	Controlling company
Waon Development Limited	1990.10	Н. К.	HKD	820,298	Trading company
Waon Development Limited (Hong Kong), Taiwan Branch	1998.8	Taiwan	-	-	Trading company
Airmate Electric Appliances (Shenzhen) Co Limited	1991.5	China	USD	32,000	Household appliances production and sales
Airmate Electric Appliances (Jiujiang) Co Limited	2014.1	China	USD	72,800	Household appliances production and sales
Airmate Technology (Shenzhen) Co. Limited	2015.12	China	RMB	10,000	Research and development and sales of kitchen appliances
Emmett e-commerce (Shenzhen) Co., Ltd.	2020.6	China	RMB	10,000	Sales of home appliances

- 3. For companies defined as holding company and its subordinate, relevant Information on shareholders shall be listed: None.
- 4. Operational Highlight of Affiliated Companies

Unit: NTD thousand

Name	Capital (Note 1)	Total Assets (Note 1)	Total Liabilities (Note 1)	Net Worth (Note 1)	Operating Revenue (Note 2)	Operating Profit (Note 2)	Current Profit and Loss (Note 2)	Earni ngs Per Share (NT\$)
AIRMATE (CAYMAN) INTERNATIONAL CO LIMITED	1,455,445	9,949,720	7,192,796	2,756,924	10,156,591	(365,514)	(307,227)	(2.11)
Airmate (Cayman) International Co Limited, Taiwan Branch	-	184	3	181	-	-	-	-
Airmate International Holding Limited	1,770,814	3,828,618	430	3,828,188	-	(64)	(350,267)	-
Aimeite Electric Appliance (China) Limited	1,930,991	3,828,974	404	3,828,570	-	(64)	(350,215)	-
Waon Development Limited	2,911,238	6,197,613	2,950,965	3,246,648	4,829,609	(36,582)	(342,109)	-
Waon Development Limited (Hong Kong), Taiwan Branch	-	2,083	2,584	(501)	14,505	(587)	9	-
Airmate Electric Appliances (Shenzhen) Co Limited	885,760	5,270,745	3,139,922	2,130,823	5,169,096	(318,190)	(105,455)	-
Airmate Electric Appliances (Jiujiang) Co Limited	2,015,104	6,967,462	4,987,362	1,980,100	5,619,557	(275,769)	(248,092)	-
Airmate Technology (Shenzhen) Co. Limited	43,409	90,862	49,861	41,001	208,854	4,739	6,285	-
Airmate E-commerce (Shenzhen) Co., Ltd.	43,409	71,706	24,689	47,017	67,264	2,074	3,231	

Note 1: If the affiliate company is a foreign company, the liabilities in foreign currency shall be converted into NTD at the exchange rate at the reporting date. (CNY:HKD=1.2231; HKD:NTD=3.5490)

Note 2: Associated enterprises are foreign companies, and their external gains and losses are translated into NTD using the average exchange rate in 2021. (CNY:HKD=1.2048;

HKD:NTD = 3.6031)

5. Overall business scope of affiliated businesses

The business operations of the Company and its affiliates focus on the manufacturing and sales of household appliances. A small number of affiliated companies are engaged in investment. Overall, the division of labor between the companies is based on mutual support of technology, production capacity, marketing and services to create maximum synergy.

6. Directors, Supervisors and Presidents of Affiliated Companies

Unit: Thousand Shares; %

			Jiiii. Tiiousaiiu Sii	
			Shareholding/In	
Name	Title	Name or Representative		Shareholdi
			shares	ng ratio
AIRMATE (CAYMAN)	Chairman	Shih, Jui-Pin	1,050	0.72
INTERNATIONAL CO	Director	Cai, Zheng-fu	4,170	2.86
LIMITED	Director	Cheng-Li-Ping	3,283	2.26
	Director	Pearl Place Holdings Limited	27,146	18.65
	Director	Representative: Shili Yu-zhu	·	
		Entrusted Custody for Special Investment	2,440	1.68
	Director	Account Representative of Chinatrust	17	0.01
	Independent	Commercial Bank of Tuck Giant Enterprise		-
	Director	Ltd.: Huang Qing-shu	_	_
	Independent	Chen Yanfu	_	_
	Director	Chen, Ming-zhang		_
	Independent	Chi,Lai-Ping		
	Director			
Airmate International		Lin Zhi-Long	110062 074 000	100
	Director	Shih, Jui Pin (Representative of Airmate	US\$63,974,000	100
Holding Limited		(Cayman) International Co Limited)	****	100
Aimeite Electric Appliance	Director	Shih, Jui Pin (Representative of Airmate	US\$69,761,000	100
(China) Limited		International Holding Limited)		
Waon Development	Chairman	Shih, Jui Pin (Representative of Airmate	HK\$820,298,000	100
Limited	Director	China International Limited)	HK\$820,298,000	100
	Director	Cheng, Li-Ping (Representative of Airmate	HK\$820,298,000	100
	Director	China International Limited)	HK\$820,298,000	100
		Tsai, Cheng-Fu (Representative of Airmate		
		China International Limited)		
		Shih Li, Chueh-Chu (Representative of		
		Airmate China International Limited)		
Waon Development	_	-	-	_
Limited				
Taiwan Branch				
Airmate Electric	Chairman	Shih, Jui Pin (Representative of Waon	US\$32,000,000	100
Appliances (Shenzhen) Co	Director	Development Limited (Hong Kong))	US\$32,000,000 US\$32,000,000	100
Limited	Director	Tsai, Cheng-Fu (Representative of Waon	US\$32,000,000 US\$32,000,000	100
Limited	Director	Development Limited (Hong Kong))	US\$32,000,000 US\$32,000,000	100
	2 11 0 0 0 0 1			
	Director	Ho, Mei-Hsiu (Representative of Waon	US\$32,000,000	100
		Development Limited)		
		Shih, Jui-Lin (Representative of Waon		
		Development Limited (Hong Kong))		
		Tseng, Chao-Ting (Representative of Waon		
		Development Limited (Hong Kong))		
Airmate Electric		Tsai, Cheng-Fu (Representative of Waon	US\$72,800,000	100
Appliances (Jiujiang) Co	the Board	Development Limited (Hong Kong))	US\$72,800,000	100
Limited	Director	Shih, Jui Pin (Representative of Waon	US\$72,800,000	100
	Director	Development Limited (Hong Kong))	US\$72,800,000	100
	Director	Shih, Jui-Lin (Representative of Waon	US\$72,800,000	100
	Director	Development Limited (Hong Kong))		
		Chao Ting Tseng (Representative of Waon		
		Development Limited (Hong Kong))		
		Huang, Ching-Tien (Representative of		
		Waon Development Limited (Hong Kong))		
Airmate Technology	Executive	Tsai, Cheng-Fu (Representative of Airmate	RMB 10,000	100
(Shenzhen) Co., Ltd.	Directors	Electrical (Shenzhen) Limited)	thousand	100
(Silenzii) Co., Liu.	Supervisor	Ho, Mei Hsiu (Representative of Airmate	RMB 10,000	100
	Super visor	Electrical (Shenzhen) Limited)	thousand	
	1	Licenteal (Shenzhen) Linnieu)	uiousaiiu	

Airmate E-commerce	Executive	Shih, Jui Pin (Representative of Airmate	RMB 10,000	100
(Shenzhen) Co., Ltd.	Directors	Electrical (Shenzhen) Limited)	thousand	100
	Supervisor	Ho, Mei Hsiu (Representative of Airmate	RMB 10,000	
		Electrical (Shenzhen) Limited)	thousand	

(2) Consolidated Financial Statements of Associated Enterprises: Please refer to pages 121 to 220 for details.

(III) Consolidated Statements of Affiliated Companies:

Airmate (Cayman) International Co Limited

Declaration on the Consolidated Financial Statements of Affiliated Enterprises

The entities that are required to be included in the Consolidated Financial Statements of the Company

for the year of 2021 (from January 1, 2021 to December 31, 2021) pursuant to the "Criteria Governing

Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of

Affiliated Enterprises" are the same as those included in the Consolidated Financial Statements of the Parent

and Subsidiary Companies in accordance with International Financial Reporting Standards No. 10. The

relevant information which are required to be disclosed in the Consolidated Financial Statements of the

Affliates Enterprises has been disclosed in the aforementioned Consolidated Financial Statements of the

Parent and Subsidiary Companies, hence, separate Consolidated Financial Statements of the Affliates

Enterprises will not be prepared separately.

Hereby declared by

Company Name: Airmate (Cayman) International Co

Limited

Responsible person: Rui-Bin, Shih

March 21, 2022

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#### (IV) Affiliation Report: Not applicable.

- II. As of the date of publication of the latest annual and annual reports, the status of the handling of private placement securities: None.
- III. As of the printing date of the latest annual and annual reports, the subsidiary held or disposed of the company's shares: None.
- IV. Other necessary additional clarifications: None.
- V. As of the date of publication of the most recent annual report and as of the end of the previous year, matters as prescribed in Article 36 (2) (2) of the Securities and Exchange Act that have a material impact on shareholders' equity or the price of securities: None.
- VI. Significant differences from our shareholders' equity protection regulations:

In accordance with the proposal of the Board of Directors of the Company at its meeting of March 15, 2021, without amending the Articles of Association, and without violating the provisions of Cayman law, the Company has stipulated in the Articles of Association the specific contents for safeguarding the exercise of the rights and interests of the shareholders in accordance with the shareholder's rights and interests protection checklist prescribed by the Taiwan Stock Exchange (hereinafter referred to as the "Shareholder's Rights Protection Matters").

The matters concerning the protection of shareholders' equities regarding the Supervisor's relevant powers and obligations are not applicable to the supervisor because the Company already has independent directors. In addition, because the following matters are inconsistent with the laws of Cayman, they cannot be eastablished according to important matters for the protection of shareholders 'equities:

Important Matters Related to Protection of Shareholders' Equity	Companies Laws of the Cayman Islands and description thereof	The Provisions Contained in the Articles of Association and Differences
For the following motions that relate to key rights of the shareholders, the motion may be adopted by a majority vote at a shareholders' meeting, wherein the meeting is attended by shareholders representing two-thirds or more of the total number of its outstanding shares. In the event the total number of shares represented by the shareholders present at a shareholders' meeting of the Company is less than the percentage of the total shareholdings required in the preceding paragraph, the resolution may be adopted by at least two-thirds of the voting rights exercised by the shareholders present at the shareholders' meeting who represent a majority of the outstanding shares of the Company.  1. To form, change or terminate contracts related to leasing of the entire operation, commissioning others to manage, or forming of a long term joint management with others; Transfer the whole or principal part of the business or property; To accept the whole business or property given by others, which causing a significant influence over the operations of the Company  2. Amendments to the Articles of Association  3. Where amendments to the Articles of Association will damage the rights of shareholders holding preferred shareholders' meeting must be convened  4. New shares issuance shall be used to allocate the whole or part of share dividends or bonuses  5. Resolutions for corporate dissolution, merger, or demerger	Article 60 of the Cayman Company Act provides that "Special Resolution" a resolution voted at a meeting of shareholders by voting, unless the Articles of Association provides for a higher number of votes, requiring the consent of not less than two thirds of the voting rights of shareholders who are entitled to exercise the voting rights at the shareholders' meeting in person or by proxy (if such shareholders' meeting allows the use of a proxy). According to Article 10 and Article 24 of the Cayman Company Act, amendments to the articles of association and the memorandum of the Company must be approved by a "special resolution"; According to Article 90 of the Cayman Company Act, the resolution to dissolve the Company must be passed by a "special resolution". According to the Cayman Companies Law, the matters that should be subject to special resolutions must be adopted by the shareholders in accordance with the Articles of Association as "Special Resolutions". Resolutions made under the voting threshold for "Special Resolutions" under the Companies Law shall be invalid under the Cayman Company Law.	In principle, the Cayman Companies Law voting rights requirements for "special resolutions" are not lower than the requirements stipulated in Company Law of the Republic of China and Shareholders' Equities Protection Important Matters. Therefore, the Company's Articles of Association should have no adverse effect on shareholders' equities.
If the Company transfers the shares to employees at a price lower than the average price of the shares actually repurchased, it shall be agreed by the latest shareholders' meeting attended by shareholders representing more than half of the outstanding shares and approved by more than two-thirds of the voting rights of the shareholders attending the meeting, and the following items shall be listed and stated in the convening purpose of the shareholders' meeting and shall not be proposed by provisional motion:  1. The exercise price, the valuation percentage, the bases of calculations, and the reasonableness thereof.  2. The number of shares to be transferred, the purpose, and the reasonableness thereof.  3. Qualification requirements for	Pursuant to Article 37 of the amended Cayman Company Act on April 27, 2011, a Cayman company can repurchase or redeem the outstanding shares of the company through a resolution of the board of directors authorized by its articles of association.  Until the outstanding shares are repurchased or redeemed, they shall be regarded as treasury shares.	The Cayman Islands has not made detailed regulations on the Company's purchase of treasury stock and its transfer to employees. The detailed provisions regarding the transfer of repurchased treasury shares to the Company 's employees shall be stipulated in the Company 's Articles of Association and shall have no adverse effect on shareholders 'equities.

warrant subscribers, and the number		
of shares they are allowed to		
subscribe for.		
Matters affecting shareholders'		
equity: the amount of possible		
expense and the dilution of the		
Company's earnings per share;		
description of the financial burden		
on the Company caused by the		
transfer of shares to employees at		
a price lower than the average		
repurchase price of the shares.		
For all successive instances where		
share transfers to employees as		
provided for in the preceding		
paragraph have been approved by		
shareholders' meetings and the shares		
have been transferred, the cumulative		
number of shares thus transferred		
may not exceed 5% of the total issued		
shares of the company, and the		
cumulative number of shares thus		
subscribed by any single employee		
may not exceed 0.5% of the total		
issued shares of the Company.		
With respect to resolutions of		
shareholders' meetings, the number of shares held by a shareholder with		
no voting rights shall not be		
calculated as part of the total number		
of issued shares. For the resolutions at		
the shareholders' meeting, the number		
of shares of shareholders with no		
voting power shall not be included		
into the total number of issued shares.		
	1	

Appendix

#### Certified Public Accountant's Audit Report

(22) Financial-Audit No. 21003611

Airmate (Cayman) International Co Limited:

#### **Audit Opinion**

We, the Certified Public Accountant, have audited the Consolidated Balance Sheets of Airmate (Cayman) International Co Limited and its Subsidiaries (hereinafter referred to as the "Airmate Group") as of December 31, 2021, the Consolidated Statements of Comprehensive Income, the Consolidated Statements of Changes in Equity, the Consolidated Statements of Cash Flows, and the Notes to the Consolidated Financial Statements (including the Summary of Material Accounting Policies) for the period from January 1 to December 31, 2021.

In our opinion, the aforesaid Consolidated Financial statements have been prepared in all material respects in accordance with the International Financial Reporting Standards, International Accounting Standards, and Interpretations developed by the International Financial Reporting Interpretations Committee or the former Standing Interpretations Committee, which are approved by the Financial Supervisory Committee and the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and are sufficient to fairly represent the consolidated financial position of the Airmate Group as of December 31, 2021 and the consolidated financial performance and consolidated cash flows for the period from January 1 to December 31, 2021.

#### **Basis of Audit Opinion**

The Certified Public Accountant has carried out the audit in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and the Generally Accepted Auditing Standards of the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. Our firm is independent of the Airmate (Cayman) International Co Limited and Subsidiaries in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China and we have fulfilled our other ethical responsibilities in accordance with these requirements. The Certified Public Accountant believes that sufficient and appropriate evidences for the audit have been obtained as the basis for expressing opinion.

#### **Key Audit Matters**

Key audit matters refer to those matters that, in the professional judgment of the Certified Public Accountant, are of the utmost significance for the audit of the 2021 Consolidated Financial Statements of the Airmate Group. These matters have been addressed in the process of our audit on the overall Consolidated Financial Statements, and in forming our opinion thereon. Hence, we will not provide a separate opinion on these matters.

The Key Audit Matters of the 2021 Consolidated Financial Statements of the Airmate Group are as follows:

#### The Existence of the Recognition of Revenue from the Top Ten Sales Customers

#### Description of the Key Audit Matter

For details on the accounting policy on revenue recognition, please refer to Note 4 (32) of the Consolidated Financial Statements. For details on the accounting items of operating income, please refer to Note 6 (25) of the Consolidated Financial Statements.

The operating income of the Airmate Group is derived from customer contract revenue. The Company principally engaged in the manufacture and sale of household appliances. The operating income is one of the main indicators for the evaluation of business performance of Management and is a matter of concern to users or recipients of reports. Therefore, the existence of recognition of revenue from the top ten customers is listed as one of the key items to be audited in the current year by the Certified Public Accountant.

#### Corresponding audit procedures

The main corresponding procedures executed by the Certified Public Accountant on the above-mentioned Key Audit Matter are summarized as follows:

- 1. Understand, evaluate and test the design and implementation of internal control procedures for the recognition of sales revenue from the top ten customers.
- 2. Obtain the details of the sales revenue from the top ten customers, and sample customer orders, delivery documents, sales invoices, and collection records.
- 3. Review the details of any sales returns and discounts of the top ten customers that occurred after the specific period and relevant supporting documents.
- 4. In respect of the balances of accounts receivable of the top ten customers at the end of the period, sample the letters issued, and reconcile or alternatively review the reply letters and non-responded letters.

#### **Estimation on the Impairment of Accounts Receivable**

#### Description of the Key Audit Matter

For details on the accounting policy for accounts receivable, please refer to Note 4 (10) of the Consolidated Financial Statements. For details on the accounting estimates for impairment losses on accounts receivable and the explanation on the uncertainty of assumptions, please refer to Note 5 of the Consolidated Financial Statements. For details on the information on the credit risk of accounts receivable, please refer to Note 12 (2) of the Consolidated Financial Statements.

The Airmate Group makes provision for expected credit losses in accordance with the established policy on accounts receivable allowance for doubtful debts. The valuation method includes the customer's credit risk and historical credit loss experience and a reasonable estimate of the customer's future economic conditions. Since the aforementioned valuation method involves the subjective judgment of the Management, it has a significant impact on the measurement of expected credit losses from accounts receivable. Therefore, the Certified Public Accountant has included the impairment assessment of accounts receivable as one of the Key Audit Matters for the year.

#### Corresponding audit procedures

The main corresponding procedures executed by the Certified Public Accountant on the above-mentioned Key Audit Matter are summarized as follows:

- 1. Based on the understanding on the operation and sales counterparties of the Airmate Group, assess the reasonableness of the policies and procedures on the provision for losses on accounts receivable, including the identification of individual major customers, the differentiation of similar credit risk groups, and objective evidence in the determination of expected credit losses.
- 2. Understand the design and the effectiveness of implementation of internal control procedures for the credit management of the Airmate Group and the assessment of expected credit losses during the subsistence period of the creditor's rights.
- 3. Evaluate the reasonableness of Management's assessment of the amounts of individually recognized significant expected credit losses and expected credit losses based on similar credit risk groups.
- 4. Test the collection of accounts receivable after the execution period for expected credit losses that occur only in response to the time value of currency to assess the reasonableness of expected credit losses.

#### **Provision for Inventory Falling Price Loss**

#### Description of the Key Audit Matter

For details on the accounting policy for inventory valuation, please refer to Note 4 (13) of the Consolidated Financial Statements; for the accounting estimates for inventory valuation and the explanation of the uncertainty of assumptions, please refer to Note 5 of the Consolidated Financial Statements; and for the explanation of important accounting items for inventory, please refer to Note 6 (7) of the Consolidated Financial Statements.

The Airmate Group measures the value of the inventory by the lower of cost and net realizable value. Due to the large number and type of inventory items in the Airmate Group and the fact that the net realizable value used in the individual recognition of obsolescence or damage and its valuation often involves subjective judgment, hence, there is uncertainty in the estimation. Therefore, the Certified Public Accountant has included inventory valuation as one of the Key Audit Matters for the year.

#### Corresponding audit procedures

The main corresponding procedures executed by the Certified Public Accountant on the above-mentioned Key Audit Matter are summarized as follows:

- Based on the understanding on the nature of the operations and industry of the Airmate Group, assess the reasonableness of the policies and procedures adopted for the provision for inventory valuation loss, including the degree of inventory depreciation, the reasonableness of the assessment of obsolete and outdated inventory items, and the consistency of accounting estimation methods.
- 2. Verify that the information in the inventory valuation loss statement used by the Airmate Group is consistent with its policy; randomly check the individual inventory item numbers to verify the degree of inventory devaluation, and then evaluate the appropriateness of the Airmate Group's provision for valuation loss.

#### Other matters – Audit by other Certified Public Accountants in the preceding periods

The Consolidated Financial Statements of the Airmate Group for the year 2020 were audited by other Certified Public Accountant and an unqualified audit report was issued on March 15, 2021.

### Responsibilities of Management and the Governing Body for the Consolidated Financial Statements

The responsibilities of Management are to prepare an appropriately represented Consolidated Financial Report in accordance with Regulations Governing the Preparation of Financial Reports by Securities Issuers and International Financial Reporting Standards, International Accounting Standards, and standing interpretation recognized and published by the Financial Supervisory Commission, and maintain the necessary internal controls related to the preparation of the Consolidated Financial Statements to ensure that the Consolidated Financial Statements does not contain significant misrepresentation due to fraud or error.

In preparing the Consolidated Financial Statements, the Management's responsibilities also include assessing the ability of the Airmate Group to continue operating as a going concern, disclosing related matters, and continuing to adopt the going concern accounting basis, unless the Management intends to liquidate the Airmate Group or cease operations, or there is no practicable alternative other than liquidation or cessation of operation.

The governing bodies of the Airmate Group (including the Audit Committee) are responsible to oversee the financial reporting procedures.

### The Certified Public Accountant' Responsibilities in the Audit of the Consolidated Financial Statements

The objective of the audit on the Consolidated Financial Statements is to attain a reasonable assurance as to whether the Consolidated Financial Statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an Audit Report that includes our opinion. Reasonable assurance is a high level of assurance, but the audit carried out in accordance with the Generally Accepted Auditing Standards of the Republic of China cannot guarantee that material misstatements in the Consolidated Financial Statements can be detected. Misstatement may be caused by fraud or error. If it could be reasonably anticipated that the misstated individual amounts or aggregated sums could reasonably have influence on the economic decisions made by the users of the Consolidated Financial Statements, they shall be deemed as material.

The Certified Public Accountant uses professional judgment and maintains professional suspicion when carrying out the audit in accordance with the Generally Accepted Auditing Standards of the Republic of China. The Certified Public Accountant will also perform the following duties:

- 1. Identify and evaluate the risk of material misstatements in the Consolidated Financial Statements due to fraud or error; design and carry out appropriate countermeasures on the evaluated risk; and obtain sufficient and appropriate evidence as the basis for the audit opinion. The risk of not being able to detect a misstatement that is caused by fraud is higher than that caused by mistakes because fraud may involve conspiracy, forgery, intentional omission, false statement or overstepping internal control.
- 2. Understanding internal control relevant to the audit in order to design audit procedures that are appropriate in that particular circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Airmate Group.
- 3. Evaluating the appropriateness of the accounting policy adopted by the Management and the reasonableness of the accounting estimates and related disclosures made accordingly.
- 4. Concluding on the appropriateness of the Management's use of going concern basis of accounting, and determining whether there existed events or circumstances that might cast significant uncertainty over Airmate Group's ability to continue operation as a going concern based on the audit evidence obtained. If the Certified Public Accountant is of the opinion that a material uncertainty exists, the users of the Consolidated Financial Statements should be reminded to pay attention to the relevant disclosures in the Consolidated Financial Statements, or modify the audit opinion when the disclosures are inappropriate. The Certified Public Accountant's conclusions are based on the audit evidence obtained as of the date of the audit report. However, future events or circumstances may cause Airmate Group to no longer have the capacity to operate as a going concern.
- 5. Assessing the overall presentation, structure and content of the Consolidated Financial Statements (including the related Notes) and whether the Consolidated Financial Statements appropriately represented the related transactions and events.
- 6. Obtaining adequate and appropriate audit evidence of the financial information of the Group's constituent entities so as to express an opinion on the Consolidated Financial Statements. The Certified Public Accountant is responsible for the guidance, supervision, and execution of the audit on the Airmate Group and is responsible for forming audit opinions on the Airmate Group.

The matters communicated with the governing bodies includes the planned scope and timing of the audit, as well as the significant audit findings (including any significant deficiencies in internal control identified during the audit).

The Certified Public Accountant has also provided the governing bodies with a declaration on the independence of the accounting firm's personnel in compliance with the Code of Ethics of Accountants in the Republic of China and has communicated with the governing bodies on all relationships and other matters (including relevant safeguards) that may be deemed to affect the independence of the Certified Public Accountant.

From the matters communicated with the governing bodies, the Certified Public Accountant has determined the Key Audit Matters of the 2021 Consolidated Financial Statements of the Airmate Group. The accountant has stated those items in the audit report unless the law does not allow public disclosure of certain matters, or under extreme rare cases, the accountant decided not to communicate specific matters in the audit report because it can reasonably assume the negative impact of communication is greater than the promoted public interest.

PricewaterhouseCoopers Taiwan

Guo-hua, Wang

Certified Public Accountant

Zi-Meng, Liu

Former Ministry of Finance Securities and Futures Commission Approval Certificate No.: (87) Taiwan-Finance-Certificate (VI) No. 68790

Former Ministry of Finance Securities Regulatory Commission Approval Certificate No.: (84) Taiwan-Finance-Certificate (VI) No. 29174

March 21, 2022

Unit: Thousand NTD

	Assets	Note	December 31, 2021 Amount	%	December 31, 2020 Amount	%
	Current Assets					
1100	Cash and Cash Equivalents	6(1)	\$ 449,654	5	\$ 443,712	5
1110	Financial Assets at Fair Value	6(2)				
	through Profit or Loss -					
	Current		4,477	-	72,010	1
1136	Financial Assets at Amortized	6(3) and 8				
	Cost - Current		440,290	4	223,214	2
1150	Net Amount of Notes	6(4), 7 and 8				
	Receivable		1,322,860	13	621,196	7
1170	Net Amount of Accounts	6(4) and 7				
	Receivable		1,165,669	12	1,562,302	17
1200	Other Receivables	6(5) and (6)	29,055	-	32,149	-
130X	Inventories	5 and 6(7)	2,704,450	27	2,127,184	23
1410	Advance Payment	6(8)	258,719	3	220,103	2
1479	Other Current Assets - Others	6(2)	35,890	-	59,623	1
1481	Rights of Pending Returning	6(25)				
	Products - Current		65,266	1	104,021	1
11XX	<b>Total Current Assets</b>		6,476,330	65	5,465,514	59
	Non-current Assets					
1510	Financial Assets at Fair Value	6(2) and (19)				
	through Profit or Loss - Non-					
	current		36	-	150	-
1535	Financial Assets at Amortized	6(3) and 8				
	Cost - Non-current		-	-	106,396	1
1550	Investments Accounted for	6(9)				
	Using the Equity Method		31,342	-	27,258	-
1600	Property, Plant and Equipment	6(10) and 8	2,901,797	29	3,135,215	34
1755	Right-of-use Assets	6(11)	204,682	2	210,874	2

Unit: Thousand NTD 1780 Intangible Assets 7,749 6(12) 5,556 1840 Deferred Income Tax Assets 233,231 3 177,912 2 6(31) 1990 Other Non-current Assets -6(13) and 8 Others 96,746 1 122,274 2 3,473,390 35 3,787,828 15XX **Total Non-current Assets** 41 9,949,720 100 9,253,342 100 1XXX **Total Assets** \$

(Continued on the next page)

Unit: Thousand NTD

			December 31, 2021			December 31, 2020	
	Liabilities and Equities	Note	Amount		%	Amount	%
	Current Liabilities						
2100	Short-term loans	6(14) and 8	\$ 75	9,392	8	\$ 315,302	3
2120	Financial Liabilities at Fair	6(2)					
	Value through Profit or Loss -						
	Current			-	-	178	-
2130	Contract Liabilities - Current	6(25)	25	2,743	2	309,422	3
2150	Notes Payable	6(15) and 8	1,79	5,376	18	1,774,409	19
2170	Accounts Payable	7	2,24	7,637	23	1,251,435	14
2200	Other Payables	6(16) and 7	54	8,801	5	669,542	7
2230	Current Income Tax Liabilities			293	-	117,788	1
2250	Provision - Current	6(17)	2	7,975	-	42,265	1
2320	Long-term Liabilities Due	6(18), (19) and					
	within One Year or One	8					
	Operating Cycle		29	8,402	3	-	-
2365	Refund Liabilities - Current	6(25)	9	4,350	1	141,676	2
2399	Other Current Liabilities -						
	Others			3,957	-	-	-
21XX	<b>Total Current Liabilities</b>		6,02	8,926	60	4,622,017	50
	Non-current Liabilities						
2530	Corporate Bonds Payable	6(19) and 8	34	8,814	4	679,997	8
2540	Long-term Loans	6(18)		8,030	-	-	-
2640	Net Defined Benefit Liabilities	6(20)					
	- Non-current		3	4,716	-	32,625	-
2645	Security Deposits Received		11	0,870	1	111,485	1
2670	Other Non-current Liabilities -	6(21) and 12					
	Others		66	1,440	7	668,302	7
25XX	<b>Total Non-current</b>			<del></del> -			
	Liabilities		1,16	3,870	12	1,492,409	16
2XXX	Total Liabilities		7,19	2,796	72	6,114,426	66
	<b>Equities Attributable to</b>			<del></del> -			
	Owners of Parent Company						
	Share Capital	6(22)					
3110	Common Stock		1,45	5,445	15	1,395,876	15
	Capital Surplus	6(23)					
3200	Capital Surplus		1,23	1,625	12	1,224,541	13
	Retained Earnings	6(24)					
3310	Legal Reserve	•	17	9,704	2	164,618	2
3320	Special Reserve			1,489	3	363,822	4
	-					•	

Please refer to the accompanying Notes to the Consolidated Financial Statements which are part of the consolidated financial report.

Chairman of the Board: Rui-Bin, Shih Manager: Rui-Bin, Shih Accounting Supervisor: Mei-Hsiu, Ho

Unit: Thousand NTD

3350 Undistributed Earnings		(	110,158) (	1)		251,548	3
Other Equities							
3400 Other Equities		(	261,181) (	3)	(	261,489) (	3)
3XXX Total Equities			2,756,924	28		3,138,916	34
Significant Contingent	9						
Liabilities and Unrecognized							
Contractual Commitments							
Significant Events after the	11						
Balance Sheet Date							
3X2X Total Liabilities and Equities	8	\$	9,949,720	100	\$	9,253,342	100

Please refer to the accompanying Notes to the Consolidated Financial Statements which are part of the consolidated financial report.

Unit: Thousand NTD (Except for the Earnings (Loss) per share in NTD)

Item				2021			2020		
Solition		Item		Amou		%	Amount		
Company				\$	10,156,591	100	\$	9,207,346	100
Spin   Unrealized Sales Profit   6(9)   33,0,159   -   13,285   -   13,285   -				(	9,039,549) (	89)	(	7,641,207) (	83)
September   Sept	5900	Gross Profit	, ,	`		11	`		
Net Operating Profit	5910	Unrealized Sales Profit	6(9)	(	24,801)	-	(	8,936)	-
Operating Expenses	5920	Realized Sales Profit	6(9)		30,159	-		13,285	-
Comparison   Com	5950	Net Operating Profit			1,122,400	11		1,570,488	17
Administrative Expenses   ( 284,693) ( 3) ( 342,834) ( 3)		Operating Expenses	(29), (30)						
Research and Development   Expense   (   119,531) (   1) (   107,717) (   1)				(	1,037,332) (			897,510) (	10)
Expected Credit Loss   Cardina   C		Research and Development		(	284,693) (	3)	(		3)
Total Operating Expenses				(		1)	(		1)
Operating Profit (Loss) Non-operating Income and Expenses   September   Sept		*		(			(		
Non-operating Income and Expenses   18,023   - 34,079   - 7010   Other Incomes   6(26)   63,126   - 70,495   1   7020   Other Gains and Losses   6(27) and   12   ( 38,051)   - ( 56,119) ( 1)   7050   Finance Costs   6(28)   ( 29,285)   - ( 42,740)   - 7060   Share of Profit or Loss of   6(9)   Associates and Joint Ventures   Recognized under Equity   Method   ( 1,128)   - ( 2,742)   - 7000   Total Non-operating   Income and Expenses   12,685   - 2,973   - 7000   Net Profit (Loss) Before Tax   ( 352,829)   3)   223,879   3   7950   Income Tax Profit (Expense)   6(31)   45,602   - ( 67,640) ( 1)   8200   Net Profit (Loss)   (\$ 307,227)   3)   156,239   2   2   7   7   7   7   7   7   7   7				(			(		
Expenses	6900			(	365,514) (	3)		220,906	3
Other Incomes		Expenses			40.000				
Other Gains and Losses						-		,	-
12					63,126	-		70,495	1
Finance Costs   6(28)   (29,285)   - (42,740)   -	7020	Other Gains and Losses		,	20.051)		,	<b>5</b> 6.110) (	1)
Share of Profit or Loss of Associates and Joint Ventures Recognized under Equity Method	7050	E' C '		(		-	(		1)
Associates and Joint Ventures Recognized under Equity Method  Total Non-operating Income and Expenses  7900 Net Profit (Loss) Before Tax  7901 Net Profit (Expense)  Net Profit (Loss)  Net Profit (Loss)				(	29,285)	-	(	42,740)	-
Recognized under Equity   Method   (   1,128)   - (   2,742)   -	7060								
Method   1,128   - ( 2,742   - 2,742   - 2,700   Total Non-operating   Income and Expenses   12,685   - 2,973   - 2,973   - 2,975   Income Tax Profit (Loss) Before Tax   ( 352,829   3 ) 223,879   3   223,879   3   223,879   3   223,879   3   223,879   3   223,879   3   2   2   2   2   2   2   2   2   2									
Total Non-operating   Income and Expenses   12,685   - 2,973   - 2,973   - 2,970   Net Profit (Loss) Before Tax   (352,829) (3)   223,879   3   3   323,879   3   3   3   3   3   3   3   3   3				(	1 129)		(	2.742)	
Income and Expenses	7000			(	1,120)		(		
Net Profit (Loss) Before Tax   (   352,829) (   3 )   223,879   3   7950   Income Tax Profit (Expense)   6(31)   45,602   - (   67,640) (   1)   8200   Net Profit (Loss)   (\$   307,227) (   3 ) \$   156,239   2   2   Other Comprehensive Income   Items not Reclassified to   Profit or Loss:	7000				12 685			2 073	
Total   Translation of Financial   Translation of Financial   Total   Translation of Financial   Total   Translation of Financial   Total   Translation of Financial   Total   Total	7000			(		3)			
8200 Net Profit (Loss) Other Comprehensive Income Items not Reclassified to Profit or Loss:  8311 Re-measurements of 6(20) Defined Benefit Plans Items that may Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial			6(31)	(	. , ,	•	(	,	
Other Comprehensive Income Items not Reclassified to Profit or Loss:  8311 Re-measurements of 6(20) Defined Benefit Plans \$ 368 - (\$ 1,728) - Items that may Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial		` 1	0(31)	(\$		3)	\$		2
Items not Reclassified to Profit or Loss:  8311 Re-measurements of 6(20) Defined Benefit Plans \$ 368 - (\$ 1,728) - Items that may Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial	0200			(ψ	301,221)		Ψ	130,237	
Profit or Loss:  Re-measurements of 6(20)  Defined Benefit Plans \$ 368 - (\$ 1,728) - Items that may Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial		<u>-</u>							
Re-measurements of 6(20) Defined Benefit Plans \$ 368 - (\$ 1,728) - Items that may Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial									
Defined Benefit Plans \$ 368 - (\$ 1,728) - Items that may Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial	8311		6(20)						
Items that may Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial	0511		0(20)	\$	368	_	(\$	1.728)	_
Subsequently be Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial				Ψ	200		(4	1,720)	
Reclassified to Profit or Loss:  8361 Exchange Differences from Translation of Financial									
8361 Exchange Differences from Translation of Financial									
Translation of Financial									
Translation of Financial	8361								
Statements of Foreign         308         -         102,334         1									
		Statements of Foreign			308	_		102,334	1

Please refer to the accompanying Notes to the Consolidated Financial Statements which are part of the consolidated financial report.

Chairman of the Board: Rui-Bin, Shih Manager: Rui-Bin, Shih Accounting Supervisor: Mei-Hsiu, Ho

Unit: Thousand NTD (Except for the Earnings (Loss) per share in NTD)

Operating Entities					
Other Comprehensive Profit					
or Loss (Net)	\$	676 -	. \$	100,606	1
<b>Total Comprehensive Income</b>	(\$	306,551) (	\$	256,845	3
Net Profit (Loss) attributable to:			<u></u>	_	
Owners of Parent Company	(\$	307,227) ( 3	) \$	156,239	2
Total Comprehensive Income			<u> </u>		
Attributable to:					
Owners of Parent Company	(\$	306,551) (3	) \$	256,845	3
Earnings (Loss) Per Share 6(32)					
Basic	(\$	2.11	) \$		1.08
Diluted	(\$	2.11	) \$		1.07
	Other Comprehensive Profit or Loss (Net) Total Comprehensive Income Net Profit (Loss) attributable to: Owners of Parent Company Total Comprehensive Income Attributable to: Owners of Parent Company  Earnings (Loss) Per Share Basic  6(32)	Other Comprehensive Profit or Loss (Net)  Total Comprehensive Income Net Profit (Loss) attributable to: Owners of Parent Company Total Comprehensive Income Attributable to: Owners of Parent Company (\$  Earnings (Loss) Per Share Basic (\$  (\$	Other Comprehensive Profit or Loss (Net)  Total Comprehensive Income Net Profit (Loss) attributable to: Owners of Parent Company Total Comprehensive Income Attributable to: Owners of Parent Company  Earnings (Loss) Per Share Basic  (\$ 306,551) ( 3  307,227) ( 3  307,2	Other Comprehensive Profit or Loss (Net)  Total Comprehensive Income Net Profit (Loss) attributable to: Owners of Parent Company Total Comprehensive Income Attributable to: Owners of Parent Company  Total Comprehensive Income Attributable to: Owners of Parent Company  Earnings (Loss) Per Share Basic  (\$ 2.11) \$	Other Comprehensive Profit or Loss (Net)         \$ 676 - \$ 100,606           Total Comprehensive Income         (\$ 306,551)         3) \$ 256,845           Net Profit (Loss) attributable to:             Owners of Parent Company         (\$ 307,227)         3) \$ 156,239           Total Comprehensive Income         Attributable to:             Owners of Parent Company         (\$ 306,551)         3) \$ 256,845           Earnings (Loss) Per Share Basic         6(32)         306,551)         3         256,845

Please refer to the accompanying Notes to the Consolidated Financial Statements which are part of the consolidated financial report.

Chairman of the Board: Rui-Bin, Shih Manager: Rui-Bin, Shih Accounting Supervisor: Mei-Hsiu, Ho

Unit: Thousand NTD

			Equities Attributa	able to Owners of	Parent Company								
					Retained Earnin	gs					_		
		Note	Common Stock	Capital Surplus	Legal Reserve	Special Reserve	Undistributed Earnings	Foreign Operating Entities Financial Statement Currency Translation Differences	Treasury Shares	Total	Non- controlling Interests	Total Equity	
<u>2020</u>													
Balance as of January 1, 2020		s	\$	\$	s	s	( \$	) \$		\$	\$	\$	
Net Profit of the Current Period		<del></del>				156,239			-	156,239		156,239	,
Other Comprehensive Income of the													
Current Period			<u> </u>			( 1,728	) 102,334	_	<u>-</u>	100,606		100,606	
Total Comprehensive Income						154,511	102,334	<u> </u>	-	256,845		256,845	
Appropriation and Distribution of 2019 Retained Earnings:													
Setting Aside Legal Reserve		-	-	25,192	-	( 25,192	)	•	-	-	-	-	
Setting Aside Special Reserve		-	-	-	1,413	( 1,413	)		-	-	-	-	
Cash Dividends for Ordinary Shares	6(24)	-	-	-	-	( 109,480	)		- (	109,480 )	-	( 109,480	. )
Share Dividend for Ordinary Shares	6(22) and (24)	27,370	-	-	-	( 27,370	)		-	-	-	-	
Issuance of Convertible Corporate Bonds	6(19) and (23)	-	12,365	-	-	-	•	•	-	12,365	-	12,365	
Redemption of Convertible Corporate Bonds	6(19) and (23)	-	( 10,959 )	-	-	-			- (	10,959 )	-	( 10,959	)
Difference between the Price Received from Acquisition or Disposal of Interest in Subsidiaries and the Book Value	6(33)	-	-	-	-	( 3,660	) .	-	- (	3,660 )	15,28	( 18,948	
Balance as of December 31, 2020		s	\$	\$	s	\$	( \$	) \$		s	\$	s	_
2021													_
Balance as of January 1, 2021		s	\$	\$	s	S	( \$	) \$		S	\$	\$	
Net Loss of the Current Period		-	-	-	-	( 307,227	)		- (	307,227 )	-	( 307,227	7 )
Other Comprehensive Income of the Current Period		-	-	-	-	368	308	3	-	676	-	676	j
Total Comprehensive Income		-	-	-		( 306,859	) 308	3	- (	306,551 )	-	( 306,551	. )
Appropriation and Distribution of 2020 Retained Earnings:													_
Setting Aside Legal Reserve		-	-	15,086	-	( 15,086	)		-	-	-	-	
Reversal of Special Reserve		-	-	-	( 102,333 )	102,333			-	-	-	-	
Cash Dividends for Ordinary Shares	6(24)	-	-	-	-	( 83,753	)	•	- (	83,753 )	-	( 83,753	3 )
Share Dividend for Ordinary Shares	6(22) and (24)	55,835	-	-	-	( 55,835	)		-	-	-	-	
Conversion of Convertible Corporate Bonds	6(19), (22) and (23)	13,704	22,022	-	-	-			-	35,726	-	35,726	i
Redemption of Convertible Corporate Bonds	6(19) and (23)	-	( 152 )	-	-	-			- (	152 )	-	( 152	2 )
Repurchase of Treasury Shares	6(22)	-	-	_	-	_		. (	26 2 ) (	27,262 )	_	( 27,262	2 )
Write-off of Treasury Shares	6(22) and (23)	( 9,970 )	( 14,786 )	<u></u> _	<u> </u>	( 2,506	)	27,					
Balance as of December 31, 2021		s	\$	\$	\$	( \$	) ( \$	) \$		\$	\$	\$	

Please refer to the accompanying Notes to the Consolidated Financial Statements which are part of the consolidated financial report.

Chairman of the Board: Rui-Bin, Shih

Manager: Rui-Bin, Shih

Accounting Supervisor: Mei-Hsiu, Ho

Unit: Thousand NTD

	Note	2021		2020	0
Cash Flows from Operating Activities					
Net Profit (Loss) Before Tax for the Current					
Period		(\$	352,829)	\$	223,879
Adjustment Items:		(Ψ	332,027)	Ψ	223,077
Revenue and Expense Items					
Expected Credit Loss	12		46,358		1,521
Depreciation Expense	6(10), (11),		40,330		1,321
Depreciation Expense	and (29)		410,642		340,639
Amortization Expense	6(12)		410,042		540,057
Amortization Expense	and (29)		4,993		5,663
Interest Expense	6(28)		29,285		42,740
Interest Income	0(20)	(	18,023)	(	34,079)
Share of Profit or Loss of Associates and	6(9)	(	10,023 )	(	34,077)
Joint Ventures Recognized under Equity	0())				
Method			1,128		2,742
Net Loss (Gain) on Financial Assets and	6(27)		1,120		2,742
Liabilities Measured at Fair Value	0(27)				
through Profit or Loss		(	4,588)		554
Loss (Gain) on Disposal of Property,	6(27)	(	4,500 )		334
Plant and Equipment	0(27)	(	775)		7,663
Expenses for Transfer and	6(10)	(	113)		7,003
Reclassification of Property, Plant and	0(10)				
Equipment			25,437		33,149
Gain on Redemption of Convertible	6(19) and		23,737		33,147
Corporate Bonds	(27)	(	297)	(	10,959)
Unrealized Sales Profit	6(9)	(	24,801	(	8,936
Realized Sales Profit	6(9)	(	30,159)	(	13,285)
Unrealized Foreign Currency Exchange	0())	(	30,137)	(	13,203 )
Loss		(	579)		3,170
Amortization of Long-term Deferred	6(26)	(	317)		3,170
Income	0(20)	(	3,267)	(	3,222)
Changes in Assets/Liabilities related to		(	3,207)	(	3,222)
Operating Activities					
Net Changes in Assets related to					
Operating Activities					
Financial Assets at Fair Value through					
Profit or Loss			71,626	(	70,519)
Notes Receivable		(	705,044)	(	105,307)
Accounts Receivable			332,921	(	342,238)
Other Receivables			3,446	`	-
Inventories		(	587,482)	(	52,691)
Advance Payment		Ì	40,768)	`	-
Other Current Assets			60,348	(	36,762)
Net Changes in Liabilities related to			,	`	, ,
Operating Activities					
Contract Liabilities		(	53,170)		88,451
Notes Payable		•	20,967		166,334
Accounts Payable			1,004,062		122,993
•			, , -		, -

Unit: Thousand NTD

	Note	2021		2020
Other Payables		(	109,951) (	2,185)
Provision - Current		(	14,064)	21,709
Refund Liabilities - Current		(	46,566)	44,405
Other Current Liabilities - Others			3,957	-
Net Defined Benefit Liabilities - Non-				
current			2,459	2,180
Cash Inflow Generated from Operations			74,868	445,481
Interest Received			17,945	34,079
Interest Paid		(	29,083) (	45,360)
Income Tax Paid		(	23,549) (	42,535)
Net Cash Inflow from Operating				
Activities			40,181	391,665

(Continued on the next page)

Unit: Thousand NTD

	Note		2021	-		2020		
Cash Flows from Investment Activities								
Acquisition of Financial Assets at								
Amortized Cost		( \$	1,313,195	)	\$	_		
Disposal of Financial Assets at								
Amortized Cost			1,198,742			151,551		
Acquisition of Property, Plant and	6(10)							
Equipment		(	180,826	)	(	166,584	)	
Disposal of Property, Plant, and								
Equipment			31,198			54,553		
Acquisition of Intangible Assets	6(12)	(	2,207	)	(	1,627	)	
Acquisition of Right-of-use Assets	6(11)		-		(	84,008	)	
Increase in Advance Payments for								
Equipment		(	41,304	)		-		
Other Non-current Assets - Other								
Decrease (Increase)			1,787		(	10,064	)	
Net Cash Outflow from				-				
Investment Activities		(	305,805	)	(	56,179	)	
Cash Flows from Financing Activities				-			•	
Proceeds from Short-term Loans	6(35)		2,779,632			1,770,858		
Repayment of Short-term Loans	6(35)	(	2,330,118	)	(	1,993,948	)	
Proceeds from Long-term Loans	6(35)		8,683			-		
Repayment of Long-term Loans	6(35)	(	132	)	(	42,730	)	
Issuance of Convertible Corporate	6(35)							
Bonds			-			396,572		
Redemption of Convertible Corporate	6(19) and							
Bonds	(35)	(	4,567	)	(	443,200	)	

Please refer to the accompanying Notes to the Consolidated Financial Statements which are part of the consolidated financial report.

Chairman of the Board: Rui-Bin, Shih Manager: Rui-Bin, Shih Accounting Supervisor: Mei-Hsiu,

Но

Unit: Thousand NTD

	Note		2021	-		2020	
Increase (Decrease) in Security	6(35)						
Deposits Received		(	15	)		15,517	
Other Non-current Liabilities - Other	6(35)						
Increase			-			45,874	
Repurchase of Treasury Shares	6(22)	(	27,262	)		-	
Cash Dividends Paid	6(24)	(	83,753	)	(	109,480	)
Acquisition of Non-controlling	6(33)						
Interests			-		(	18,948	)
Net Cash Inflow (Outflow)				-			•
from Financing Activities			342,468		(	379,485	)
Effect of Exchange Rate Changes on				-			•
Cash and Cash Equivalents		(	70,902	)		74,772	
Increase in Cash and Cash Equivalents				-	-		•
in the Current Period			5,942			30,773	
Cash and Cash Equivalents at Beginning	6(1)						
of the Current Period			443,712			412,939	
Cash and Cash Equivalents at End of the	6(1)			-	-		•
Current Period		\$	449,654		\$	443,712	
				-			

Please refer to the accompanying Notes to the Consolidated Financial Statements which are part of the consolidated financial report.

Chairman of the Board: Rui-Bin, Shih

Manager: Rui-Bin, Shih

Accounting Supervisor: Mei-Hsiu,

Airmate (Cayman) International Co Limited and Subsidiaries

Notes to the Consolidated Financial Statements

Financial Years of 2021 and 2020

**Unit: Thousand NTD** (Unless otherwise specified)

Effective Date

January 1, 2021

January 1, 2021

April 1, 2021 (Note)

Announced by the International Accounting Standards Board

1, **Company History** 

Airmate (Cayman) International Co Limited (hereinafter referred to as the "Company") is an overseas

holding company incorporated in the British Cayman Islands in March 2004. The main business of the

Company and its subsidiaries (hereinafter collectively referred to as the "Group") is the manufacture of

household appliances and precision mold treatment. The shares of the Company were officially listed and

traded on the Taiwan Stock Exchange since March 21, 2013.

2, Date and Procedures for the Approval of Financial Statements

This Consolidated Financial Report were issued upon approval by the Board of Directors on March 21, 2022.

3、 Application of Newly Issued and Revised Standards and Interpretations

Impact of adopting the new and amended International Financial Reporting Standards approved by the

Financial Supervisory Commission (hereinafter referred to as the "FSC")

The following table summarizes the Standards and Interpretations for New Issuance, Amendments and

Revisions to the International Financial Reporting Standards applicable in 2021, as approved by the

FSC:

New, Revised and Amended Standards or Interpretations

Amendment to IFRS 4 (Extension of the Temporary Exemption from Applying IFRS

Phase 2 Amendments to IFRS 9, IAS 39, IFRS 7,

and IFRS 16 (Interest Rate Benchmark Reform)

Amendment to IFRS 16 (Covid-19-

Note: The Financial Supervisory Commission allows early application commencing January 1, 2021.

Related Rent Concessions)

The Group has assessed that the above Standards and Interpretations have no material impact on the financial position and financial performance of the Group.

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## (2) <u>Impact of Yet to Adopt Newly Issued and Revised IFRSs approved by FSC</u>

The following table summarizes the Standards and Interpretations for New Issuance, Amendments and Revisions to the International Financial Reporting Standards applicable in 2022, as approved by the FSC:

Effective Date
Announced by the
International Accounting
Standards Board

New, Revised and Amended Standards or Interpretations

Amendment to IFRS 3 (Reference to the Conceptual Framework)

January 1, 2022

Amendment to IAS 16 (Property, Plant and Equipment: Proceeds before Intended

January 1, 2022

Use)

Amendment to IAS 37 (Onerous Contracts — Cost of Fulfilling a

Contract)

January 1, 2022

Annual Improvements to IFRSs 2018-2020 Cycle

January 1, 2022

The Group has assessed that the above Standards and Interpretations have no material impact on the financial position and financial performance of the Group.

# (3) Impact of International Financial Reporting Standards issued by the International Accounting Standards Board ("IASB") but Yet to be Approved by the FSC

The following table summarizes the Standards and Interpretations for New Issuance, Amendments and Revisions to the International Financial Reporting Standards issued by the IASB but yet to be approved by the FSC:

New, Revised and Amended Standards or Interpretations Amendments to IFRS 10 and IAS 28 (Sale or Investment of Assets between an Investors and its Associate or Joint Venture)  IERS 17 (Insurance Contracts)	Effective Date Announced by the International Accounting Standards Board To be determined by the International Accounting Standards Board Innuary 1, 2023
IFRS 17 (Insurance Contracts)	January 1, 2023
Amendments to IFRS 17 (Insurance Contracts)	January 1, 2023
Amendment to IFRS 17 (Initial Application of IFRS 17 and IFRS 9 — Comparative Information)	January 1, 2023
Amendment to IAS 1 (Classification of Liabilities as Current or Non-Current)	January 1, 2023
Amendment to IAS 1 (Disclosure of Accounting Policies)	January 1, 2023
Amendment to IAS 8 (Definition of Accounting Estimates)	January 1, 2023
Amendment to IAS 12 (Deferred Tax related to Assets and Liabilities arising from a Single Transaction)	January 1, 2023

The Group has assessed that the above Standards and Interpretations have no material impact on the financial position and financial performance of the Group.

# 4. Summary Description of Material Accounting Policies

The material accounting policies used in the preparation of this Consolidated Financial Report are set out below. Unless otherwise stated, these policies apply consistently throughout the reporting period.

## (1) Compliance Declaration

The Consolidated Financial Statements are prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, Interpretations developed by the International Financial Reporting Interpretations Committee or the former Standing Interpretations Committee (hereinafter referred to as "IFRSs"), as approved by FSC.

#### (2) <u>Basis of Preparation</u>

- 1. Save for the following important items, this Consolidated Financial Report is prepared on the basis of historical cost:
  - (1) Financial assets and liabilities (including derivatives) measured at fair value through profit or loss.
  - (2) Financial assets measured at fair value through other comprehensive income.
  - (3) Defined benefit liabilities recognized based on the net amount of pension fund assets less the present value of defined benefit obligations.
- 2. The preparation of financial statements in accordance with the International Financial Reporting Standards, International Accounting Standards, Interpretations developed by the International Financial Reporting Interpretations Committee or the former Standing Interpretations Committee (hereinafter referred to as "IFRSs"), as approved by FSC requires the use of a number of significant accounting estimates and the Management's judgement in the application of the Group's accounting policies, and involve a high degree of judgement or complex items, or items involving material assumptions and estimates in the Consolidated Financial Statements, as detailed in Note 5.

#### (3) Basis of Consolidation

- 1. Preparation Principle of Consolidated Financial Report
  - (1) The Group includes all its subsidiaries as the subjects of the Consolidated Financial Report. Subsidiary means an entity controlled by the Group. When the Group is exposed to the variable returns from the participation of the entity or has a right on such variable returns, and has the ability to influence such returns through its power over such entity, the Group is

- controlling that entity. Subsidiaries are included in the Consolidated Financial Report from the date when the Group acquires control and cease from consolidation from the date when control is lost.
- (2) Intercompany transactions, balances and unrealized gains and losses between Group companies have been eliminated. The accounting policies of the subsidiaries have been adjusted as necessary to conform to those adopted by the Group.
- (3) The components of profit or loss and other comprehensive income are attributable to the owners of the Parent Company and non-controlling interests; the total comprehensive profit or loss is also attributable to the owners of the Parent Company and non-controlling interests, even if this results in deficit balance in the non-controlling interests.
- (4) Changes in the holding of shares in subsidiaries that do not result in a loss of control (transactions with non-controlling interests) are treated as equity transactions, i.e. transactions with the owners. The difference between the adjusted amount of the non-controlling interest and the fair value of the consideration paid or received is recognized directly in equity.
- 2. Subsidiaries included in the Consolidated Financial Report:

			Shareholding		
<u>Name</u>			December 31,	December 31,	
of Investment	Name of	Nature of	<u>2021</u>	<u>2020</u>	
Company	<u>Subsidiary</u>	<u>Business</u>			Description
The Company	Airmate	Overseas	100%	100%	-
	International	holding			
	Holdings	company			
	Limited				
	(abbreviated as				
	"Airmate				
	International")				
Airmate Internation	alAirmate China	Overseas	100%	100%	-
	International	holding			
	Limited	company			
	(abbreviated as				
	"Airmate China")				
Airmate China		Trade business	100%	100%	-
	Waon				
	Development				
	Company Limited				
	(abbreviated as				
	"Waon Company"	)			

		Shareholding		
<u>Name</u>		December 31,	December 31,	
of Investment		<u>2021</u>	<u>2020</u>	
Company Name of Subsidiary	Nature of Business			<b>Description</b>
Waon Company Airmate Electrical	Production and sale of	100%	100%	-
(Shenzhen) Limited	household appliances			
(abbreviated as	and processing of			
"Shenzhen Airmate")	precision mold			
Waon Company/ Emmett Electrical	Production and sale of	100%	100%	Note 1
Shenzhen AirmateAppliances (Jiujiang)	household appliances			
Co., Limited	and processing of			
(abbreviated as	precision mold			
"Jiujiang Airmate")				
Shenzhen Airmate Airmate Technology	Sales, research and	100%	100%	Note 2
(Shenzhen)	development of			
Co., Limited	household appliances			
(abbreviated as				
"Airmate Technology")				
Shenzhen Airmate Airmate e-Commerce	Sales of household	100%	100%	-
(Shenzhen) Co., Ltd.	appliances			
(abbreviated as				
"Airmate e-				
Commerce")				

- Note 1: Waon Company and Shenzhen Airmate respectively reinvested in Jiujiang Airmate, holding 90% and 10% of equity interests.
- Note 2: On January 6, 2020, Shenzhen Airmate has completed the acquisition of the remaining 49% equity interest in Airmate Technology (formerly known as Airmate Technology Co., Limited) and has completed the change of company name to Airmate Technology (Shenzhen) Co., Limited.
- 3. Subsidiaries not included in the Consolidated Financial Report: Nil.
- 4. Different accounting adjustment and treatment by subsidiaries during the accounting period: Nil.
- 5. Significant limitations: Nil.
- 6. Non-controlling interests in subsidiaries that are material to the Group: Nil.

#### (4) Foreign Currency Translation

The items presented in the financial statements of each individual entity within the Group are measured in the currency of the primary economic environment in which the individual entity operates (i.e. the functional currency). The Consolidated Financial Report are presented in the functional currency of the Company, "NTD" (presentation currency).

- 1. Foreign currency transactions and balances
  - (1) Transactions in foreign currencies are translated into functional currencies using exchange rates on the date of the transaction or valuation. The translation differences resulting from the translation of such transactions are recognized in profit or loss for the current period.

- (2) The balance of foreign currency monetary assets and liabilities is adjusted based on the currency exchange rate on the balance sheet date. The translation difference resulting from the adjustment is recognized in profit or loss for the current period.
- (3) For the balance of foreign currency non-monetary assets and liabilities, if the balance is measured at fair value through profit or loss, it is adjusted based on the exchange rate on the balance sheet date and the translation differences arising from the adjustment are recognized in the profit or loss for the current period; if the balance is measured at fair value through other comprehensive income, it is adjusted based on the exchange rate on the balance sheet date and the translation differences arising from the adjustment are recognized in other comprehensive income or loss. For those not measured at fair value, the balances are measured at the historical exchange rate on the initial trading date.
- (4) All exchange gains and losses are presented in "Other Gains and Losses" in the Statement of Comprehensive Income.

#### 2. Translation of Foreign Operating Entities

- (1) For Group entities, Associates and Joint Ventures whose functional currencies differ from the presentation currency, the operating performance and financial position are translated into the presentation currency in the following manner:
  - A. The assets and liabilities presented in each Balance Sheet are translated at the closing exchange rate on the balance sheet date;
  - B. The gains and losses expressed in each Statement of Comprehensive Income are translated at the prevailing average exchange rate; and
  - C. All translation differences arising from translation are recognized as other comprehensive income.
- (2) Where the foreign operating entity partly disposed or sold is an Associate or Joint Venture, the translation difference under other comprehensive income is reclassified proportionately to the profit or loss for the current period as part of the profit or loss on sale. However, even if the Group retains some interest in the former Associate or Joint Venture, but it has lost significant influence over the foreign operating entity associate or lost joint control over the foreign operating entity joint venture, it shall be treated as disposal of the entire interest in the foreign operating entity.
- (3) When the partially disposed or sold foreign operating entity is a subsidiary, the cumulative translation difference that will be recognized proportionately as other comprehensive profit or income is attributed to the non-controlling interest of the foreign operating entity. However, even if the Group retains some interest in the former Subsidiary, but it has lost control over the foreign operating entity subsidiary, it shall be treated as disposal of the entire interest in the foreign operating entity.

#### (5) Classification Criteria of Current and Non-current Assets and Liabilities

- 1. Assets that meet any of the following conditions are classified as current asset:
  - (1) It is anticipated that the asset will be realized in the ordinary course of business, or it is intended to be sold or consumed.
  - (2) It is held primarily for trading purposes.
  - (3) It is anticipated to be realized within twelve months after the balance sheet date.
  - (4) Cash or cash equivalents, but shall not include those restricted for exchange or settlement of liabilities at least twelve months after the balance sheet date.

The Group classifies all assets that do not meet the above conditions as non-current.

- 2. Liabilities that meet any of the following conditions are classified as current liability:
  - (1) It is anticipated to be settled in the ordinary course of business.
  - (2) It is held primarily for trading purposes.
  - (3) It is anticipated to mature within 12 months after the balance sheet date.
  - (4) Its repayment period cannot be extended unconditionally to at least twelve months after the balance sheet date. Where the terms of a liability includes an option granted to the counterparty to liquidate by issuing equity instrument, its classification shall not be affected.

The Group classifies all liabilities that do not meet the above conditions as non-current.

# (6) <u>Cash equivalents</u>

Approximate cash equivalents are short-term and highly liquid investments that can be converted at any time into certain amount of cash with minimal risk of change in value.

#### (7) Financial Assets at Fair Value through Profit or Loss

- 1. Refers to financial assets that are not measured at amortized cost or at fair value through other comprehensive income.
- 2. The Group uses trading day accounting for financial assets measured at fair value through profit or loss in accordance with established trade practice.
- 3. The initial recognition of the Group is measured at fair value and the related transaction cost is recognized in profit or loss, and subsequently measured in fair value and its gains or losses is recognized in profit or loss.

#### (8) Financial Assets at Fair Value through Other Comprehensive Income

- 1. Debt instrument investments that also meet the following conditions:
  - (1) The financial assets are held under an operating model with the purpose of receiving contractual cash flows and disposals.

- (2) The contractual terms of the financial asset generate cash flows at a specified date, which are exclusively for the payment of principal and interest on the outstanding principal amount.
- 2. The Group uses trading day accounting for financial assets measured at fair value through other comprehensive income in accordance with trading practices.
- 3. The initial recognition of the Group is measured at fair value plus transaction costs and subsequently at fair value. Changes in fair value of debt instruments are recognized in other comprehensive income. The impairment losses, interest income and gains and losses on foreign currency exchange are recognized in profit or loss before the derecognition. At the time of the derecognition, the cumulative gains or losses previously recognized in other comprehensive income will be reclassified from equity to profit or loss.

## (9) Financial Assets at Amortized Cost

- 1. Refers to those which meet the following conditions at the same time:
  - (1) The financial assets are held under an operating model with the purpose of receiving contractual cash flows.
  - (2) The contractual terms of the financial asset generate cash flows at a specified date, which are exclusively for the payment of principal and interest on the outstanding principal amount.
- 2. The Group uses trading day accounting for financial assets measured at amortized cost in accordance with trading practices.
- 3. The initial recognition of the Group is measured at fair value plus transaction costs and subsequently the interest income and impairment losses during the circulation period are recognized using the effective interest method in accordance with the amortization procedures. At the time of the derecognition, the gains or losses are recognized in profit or loss.
- 4. Where the Group holds time deposits that do not meet the requirements for cash equivalents, due to the short holding period, the impact of discounting is insignificant and therefore is measured by the amount of investment.

#### (10) Accounts and Notes Receivable

- 1. Refers to the unconditional collection of accounts and notes for the consideration amount obtained from the transfer of commodities or labor in accordance with the contract.
- 2. For short-term accounts and notes receivable with unpaid interest, due to the impact of discounting is not significant, the Group thereby measure by the original invoice amount.
- 3. Where the operating model of the Group anticipates the sale of accounts receivable for the purpose of collecting contractual cash flows and sale, it shall be subsequently measured at fair value and the changes are recognized in other comprehensive income.

## (11) <u>Impairment of Financial Assets</u>

At each balance sheet date, the Group makes allowance for 12 months' expected credit loss for debt instrument investments measured at fair value through other comprehensive income and financial assets measured at amortized cost, where the credit risk has not significantly increased since initial recognition, taking into account all reasonable and proven information (including forward-looking information); where the credit risk has significantly increased since initial recognition, the allowance shall be measured according to the expected credit loss for the period of existence; but shall not include accounts receivable or contractual assets forming part of the significant financial component, which allowance is measured according to the expected credit loss for the period of existence.

#### (12) Derecognition of Financial Assets

The Group will derecognize the financial assets when one of the following conditions is met:

- 1. The contractual right to receive cash flows from the financial assets expires.
- 2. The contractual right to receive cash flows from the financial assets have been transferred, and almost all the risks and rewards of ownership of financial assets have been transferred.
- 3. The contractual right to receive cash flows from the financial assets have been transferred, but not retaining control over the financial assets.

#### (13) Inventories

Inventories are measured at the lower of cost and net realizable value, and costs are determined by the weighted average method. The cost of manufactured goods and work in progress includes raw materials, direct labor, other direct costs and manufacturing costs related to production which are divided according to actual production capacity, but excludes borrowing costs. When comparing the cost and net realizable value whichever is lower, the comparison is made by comparing each items. The net realizable value is the balance after deducting the estimated cost to be invested and the related variable selling expenses from the estimated selling price in the ordinary course of business.

# (14) <u>Investments using the Equity Method — Associates</u>

- 1. Associates are all entities which the Group has significant influence but no control over, and the Group generally holds more than 20% of their voting shares directly or indirectly. The Group uses the equity method for investments in associates, which is recognized at cost during acquisition.
- 2. The Group's share of the profit or loss after the acquisition of the Associates is recognized in profit or loss for the current period, and its share of other comprehensive income after the acquisition is recognized in other comprehensive income. The Group does not recognise further losses if the Group's share of the loss to any Associates is equal to or greater than its interest in

- the Associates (including any other unsecured receivables), unless the Group has a legal obligation, a constructive obligation or has paid on its behalf in respect of the Associates.
- 3. When there is any changes in equity in the Associates which is not due to profit or loss and other comprehensive income and the shareholding ratio of the Associates is not affected, the Group will recognize the changes in equity attributable to the Group under the share of the Associates as a "Capital Surplus" based on the shareholding ratio.
- 4. The unrealised gains and losses arising from the Group's transactions with the Associates have been eliminated in proportion to the equity interests in the Associates; unrealised losses shall also be eliminated unless the evidence shows that the assets transferred under that transaction have been impaired. The accounting policies of the Associates have been adjusted as necessary to conform to the policies adopted by the Group.
- 5. When the Group disposes of an Associate, if the significant influence on that Associate has lost, all amounts previously recognized in other comprehensive income in relation to the Associates are accounted for on the same basis as if the Group were to directly dispose of the relevant asset or liability, i.e., if the gain or loss previously recognized in other comprehensive income, it shall be reclassified to profit or loss at the time of the disposal of the relevant asset or liability, when the significant influence on the Associate has lost, the gain or loss is reclassified from equity to profit or loss. If the Group still has a significant influence on the Associate, only the proportionate amounts previously recognized in other comprehensive income will be transferred out in accordance with the abovementioned method.

#### (15) Property, Plant and Equipment

- 1. Property, plant and equipment are accounted for on the basis of acquisition cost, and the related interest during the acquisition period will be capitalized.
- 2. Subsequent costs are included in the carrying amount of an asset or are recognized as a separate asset only if there is a substantial likelihood that future economic benefits associated with the item will flow to the Group and the cost of the item can be reliably measured. The carrying amount of the portion to be replaced shall be excluded. All other repair costs are recognized in profit or loss when incurred.
- 3. Property, plant and equipment is subsequently measured by cost, and depreciated using the straight-line method based on the estimated useful life. If the composition of property, plant and equipment is material, the depreciation is to be presented separately.
- 4. At the end of each financial year, the Group reviews the residual value, useful life and depreciation method of each asset. If the expected residual value and useful life differs from the previous estimates, or if there has been a material change in the expected consumption pattern of

the assets considering the future economic benefits, the change in accounting estimates will be treated in accordance with IAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors" from the date of the change. The useful life of each class of assets is as follows:

Houses and Buildings	10	~	50	Years
Machinery and Equipment			10	Years
Transportation Facilities			6	Years
Office Equipment			5	Years
Other Equipment			5	Years

# (16) Lease Transactions of Lessee - Right-of-use Assets/Lease Liabilities

- 1. Leased assets are recognized as right-of-use assets and lease liabilities on the date when they are available for use by the Group. For short-term lease or a low-value lease subject, the lease payment is recognized as an expense during the lease term using the straight-line method.
- 2. Lease liabilities are recognized at the present value of the outstanding lease payments from the commencement date of the lease, after discounting at the Group's incremental borrowing interest rate. Lease payments include:
  - (1) fixed payments less any lease incentives that may be received;
  - (2) variable lease payments depending on an index or rate;
  - (3) amount expected to be paid by the Group under the residual value guarantee; and
  - (4) the exercise price of the purchase option, if the Lessee can reasonably exercise that option; and
  - (5) the penalty payable for termination of the lease, if the term of the lease reflects the Lessee's option to terminate the lease.

Subsequent interest is measured by the amortized cost method, and interest expense is provisioned during the lease period. When non-contractual amendments result in changes in the lease term or lease payments, the lease liability is revalued and the right-of-use asset is adjusted by re-measurement.

- 3. The right-of-use assets are recognized at cost on the commencement date of the lease, including:
  - (1) the initial measurement of lease liabilities;
  - (2) any lease payments made on or before the lease commencement date;
  - (3) any initial direct costs incurred; and

(4) The estimated cost of dismantling, removing the asset and restoring the premises where it is located, or restoring the asset to the condition required by the terms and conditions of the lease.

Subsequent measurement is by cost models and make provision for depreciation when the useful life of the right-of-use asset expires or the lease term expires, whichever is earlier. When a lease liability is revalued, the right-of-use asset will adjust the remeasurement value of the lease liability.

4. For lease modifications that reduce the scope of the lease, the lessee will reduce the carrying amount of the right-of-use asset to reflect the partial or full termination of the lease and will recognise the difference between it and the remeasurement amount of the lease liability in profit or loss.

#### (17) Intangible Assets

Where the intangible assets are computer software and network engineering and golf licenses, it shall be recognized by acquisition cost, and amortize over an estimated useful life of 5 to 10 years using the straight-line method.

# (18) Impairment of Non-financial Assets

For assets showing signs of impairment on the balance sheet date, the Group estimates its recoverable amount and recognises the impairment loss when the recoverable amount is lower than its carrying amount. The recoverable amount is the fair value of an asset less the cost of disposal or the value of its use, whichever is higher. When the impairment of an asset recognized in the previous year does not exist or decreases, the impairment loss is to be reversed, but the carrying amount of the asset increased by reversing the impairment loss does not exceed the carrying amount of the asset less depreciation or amortization when the impairment loss is not recognized.

#### (19) Loans

Refers to the long and short-term borrowings from the banks. The Group measured the loan at its fair value less transaction costs at the time of initial recognition and subsequently recognize interest expense in profit or loss for the period using the effective interest method in accordance with the amortization procedure in respect of any difference between the price after deduction of transaction costs and the redemption value.

#### (20) Accounts and Notes Payable

1. Refers to debts arising from the purchase of raw materials, goods or services and notes payable arising from operations and non-operating activities.

2. Outstanding short-term accounts and notes payable and notes are measured at the amount of the original invoice due to the insignificant effect of the discount.

#### (21) Financial Liabilities at Fair Value Through Profit or Loss

- Refers to financial liabilities incurred primarily for the purpose of repurchase in the shortterm and held for trading other than derivatives designated as hedging instruments under hedge accounting.
- 2. The Group recognize the financial liabilities at fair value at the time of initial recognition, and the related transaction costs are recognized in profit or loss at fair value. Subsequently, the financial liabilities are measured at fair value and its gains or losses are recognized in profit or loss.

# (22) Convertible Corporate Bonds Payable

Convertible corporate bonds payable issued by the Group are embedded with conversion rights (i.e. the right of the holder to elect to convert to ordinary shares of the Group where a fixed amount will be converted into a fixed amount of shares), put-back and buy-back rights. At the time of the initial issue, the issue price is divided into financial assets, financial liabilities or equity according to the terms of issue, which are treated as follows:

- 1. Embedded put-back and buy-back rights: At the time of initial recognition, the net book value of the financial assets or liabilities measured at fair value through profit or loss is recorded; subsequently valued at fair value on the balance sheet date, and the difference is recognized as the gain or loss on financial assets (liabilities) measured at fair value through profit or loss.
- 2. Main covenants for corporate bonds: The difference between the fair value at the time of initial recognition and the redemption value is recognized as a discount on corporate bonds payable. Subsequently, the effective interest method is adopted and recognized in profit or loss during the circulation period under the amortization procedure as an adjustment to the financial cost.
- 3. Embedded conversion rights (consistent with the definition of equity): At the time of initial recognition, the issuance amount is deducted from the financial assets or liabilities measured at fair value through profit or loss and corporate bonds payable, and the remaining value is recorded under capital surplus stock options and is not remeasured thereafter.
- 4. Any transaction costs directly attributable to the issuance shall be distributed to the components of each liability and equity in proportion to the initial carrying amount of each of the aforementioned components.
- 5. When the holder converts, the book value of the liability component (including corporate bonds payable and financial assets or liabilities measured at fair value through profit or loss)

is treated according to its subsequent measurement method, and the book value of the aforementioned liability components plus the book value of the capital surplus - stock option is used as the issuance cost of the ordinary shares.

#### (23) Derecognition of Financial Liabilities

The Group derecognizes financial liabilities when the contract obligations have been performed, cancelled or expired.

#### (24) Offsetting Financial Assets and Liabilities

Financial assets and financial liabilities are only offset when the Group has a legally enforceable right and the intention for netting settlement or realization of assets and liabilities clearing happen at the same time, and the net amount is represented in the balance sheet.

# (25) Non-hedging Derivatives and Embedded Derivatives

- Non-hedging derivative instruments are measured at fair value at the date of the contract at
  the time of initial recognition, and recorded under financial assets or liabilities measured at
  fair value through profit or loss. Subsequently, it is measured at fair value and the gains or
  losses are recognized in profit or loss.
- 2. For financial assets hybrid contract embedded with derivative instruments, it is classified based on the contract terms as financial assets measured at fair value through profit or loss, financial assets measured at fair value through other comprehensive income and financial assets measured at amortized cost at the time of initial recognition.
- 3. For non-financial assets hybrid contract embedded with derivative instrument, it shall be determined at the time of initial recognition, whether the embedded derivatives are closely related to the economic characteristics and risks of the main contract to determine whether they should be administered separately. If it is closely related, the overall hybrid instrument is to be administered according to appropriate criteria depending on its nature. If it is not closely related, the derivative instrument is separated from the main contract and is treated as a derivative, while the main contract is treated by appropriate criteria according to its nature; or designated as a financial liability at fair value through profit or loss as a whole at the time of initial recognition.

#### (26) Provision

Provision (including warranties) represent current legal or constructive obligations arising from past events and are likely to require the release of economically effective resources to satisfy such obligations and the amount of such obligations can be reliably estimated and recognized. Provision are measured at the best estimated present value of expenses required to meet the obligation at the balance sheet date. The discount rate uses a pre-tax discount rate that reflects the current market assessment of the time value of money and the specific risk of the liability.

The amortization of the discount is recognized as an interest expense. Future operating losses may not be recognized under the Provision.

# (27) Employee benefits

#### 1. Short-term employee benefits

Short-term employee benefits are measured at the non-discounted amount expected to be paid and recognized as an expense when the relevant services are provided.

#### 2. Pension

#### (1) Defined contribution plan

For defined contribution plan, the amount of the pension fund to be contributed is recognized as the pension cost for the current period on an accrual basis. Advance contributions are recognized as assets to the extent that they are refundable in cash or are reduced in future payments.

#### (2) Defined benefit plan

- A. The net benefit obligation under the defined benefit plan is calculated by discounting the amount of future benefits earned by the employee in the current or past service and subtract the fair value of the plan assets from the present value of the defined benefit obligation at the balance sheet date. The net defined benefit obligation is calculated annually by the actuary using the projected unit benefit method. The discount rate is the market interest rate of government bonds that is consistent with the currency and period of the defined benefit plan at the balance sheet date.
- B. The remeasurement of the defined benefit plan is recognized in other comprehensive income in the period in which the remeasurement occurs and is presented under retained earnings.
- C. The expenses associated with prior period service costs are recognized immediately in profit or loss.

#### 3. Termination benefits

Termination benefits are benefits provided when an employee's employment with the Company is terminated before the normal retirement date or the benefits provided when the employee decides to accept an offer of benefits from the Company in exchange for the termination of employment. The Group recognises expenses when the offer for termination benefits can no longer be revoked or when the relevant restructuring costs are recognized, whichever is earlier. Benefits that are not expected to be fully settled in the 12 months following the balance sheet date should be discounted.

#### 4. Employee' remuneration and directors' remuneration

Employee' remuneration and directors' remuneration are recognized as expenses and liabilities when it is legally or presumptively obligatory and the amount can reasonably be estimated. After the resolution, if there is a difference between the actual amount allocated and the estimated amount, it is treated as a change in accounting estimates. In addition, if the

employee remuneration is distributed in the form of shares, the closing price of the day before the date of the resolution of the Board of Directors shall be used as the basis for calculating the number of shares.

#### (28) Income Tax

- Income tax expenses include current and deferred income tax. Except for income tax related
  to items included in other comprehensive income or directly included in equity, which shall
  be recorded under other comprehensive income or directly in equity, income tax is
  recognized in profit or loss.
- 2. The Group calculates its income tax for the current period based on the tax rates enacted under the legislation or substantive legislation of the countries in which it operates and generates taxable income as at the balance sheet date. The Management periodically assesses the status of income tax returns filing in relation to applicable income tax regulations and, where applicable, estimates income tax liabilities based on the taxes expected to be paid to tax authorities.
- 3. Deferred income tax adopts the balance sheet method, and is recognized based on the tax base of assets and liabilities and the temporary differences arising from their carrying amount in the Consolidated Balance Sheet. In the case of temporary differences arising from Investment Subsidiaries and Associates, the Group may control the point in time at which the temporary differences reversal occurs, and the temporary differences will not be recognized if it is probable that it will not reverse in the foreseeable future. Deferred income tax adopts the tax rates (and tax laws) that have been legislated or substantively legislated at the balance sheet date and are expected to apply when the relevant deferred income tax assets are realised or the deferred income tax liabilities are settled.
- 4. Deferred tax assets are recognized to the extent that temporary differences are likely to be used to offset future taxable income, and are revalued at each balance sheet date for unrecognized and recognized deferred tax assets.
- 5. The current income tax assets and current income tax liabilities shall only be offset when there is a statutory power of execution to offset the recognized amount of current income tax assets and liabilities against each other and there is an intention to settle or simultaneously realize the assets and liabilities on a net basis. The deferred income tax assets and liabilities shall only be offset when there is a statutory power of execution to offset the current income tax assets and current income tax liabilities, and the tax authorities intend to settle or simultaneously realize the assets and liabilities on a net basis, by the same tax-paying entity subject to the same or different taxing authorities.

#### (29) Share Capital

When the Company repurchases the issued shares, the consideration paid, including any directly attributable incremental costs is to be recognized as a net post-tax decrease in shareholders' equity. During subsequent issue of the repurchased shares, the difference between the consideration received, net of any directly attributable incremental costs and the effect of income tax, and the book value is recognized as an adjustment to shareholders' equity.

#### (30) Dividend distribution

The dividends distributed to the shareholders of the Company are recognized in the financial report at the time of the distribution of dividends is resolved by the Board of Shareholders of the Company, and the distribution in cash dividends are recognized as liabilities. The shares dividends are recognized as dividends held for distribution and classified as ordinary shares on the base date of issuance of new shares.

#### (31) Government subsidy

Government subsidies are recognized at fair value when there is a reasonable confidence that the company fulfills the conditions attached to the government subsidy and that such subsidy is receivable. If the nature of the government subsidy is to compensate the Group for expenses incurred, the government subsidy shall be recognized in profit or loss in the current period in accordance with the basis of the system during the period in which the relevant expenses were incurred. Government subsidies relating to property, plant and equipment are recognized as non-current liabilities and are recognized in profit or loss on a straight-line basis over the estimated useful life of the underlying assets.

#### (32) Recognition of income - sale of products

- 1. The Group manufactures and sells household appliances and mold-related products. Sales revenue is recognized when control of the products is transferred to the customer, that is, when the product is delivered to the customer in accordance with the agreed conditions, the customer has discretion over the use of the product, and the Group has no outstanding performance obligations. Delivery of products occurs when the product is shipped to the specified location, the risk of obsolescence and loss is transferred to the customer, and the customer accepts the products based on the sales contract, or there is objective evidence that all terms of acceptance have been complied with.
- 2. Revenue from the sale of products is recognized at the contract price, net of estimated sales returns and discounts. The Group recognizes the products expected to be returned as refund liabilities and the rights to the products to be returned respectively. Estimated sales returns are estimated at the point of sale based on historical experience using the expected value method for such returns. Sales discounts given to customers are generally calculated on the basis of cumulative sales volume over a year, and the Group estimates sales discounts based

on historical experience using expected values. The Group has not adjusted the transaction price to reflect the monetary time value because the interval between the delivery of the promised products or services to the customer and the customer's payment has not exceeded one year.

- 3. The Group provides standard warranties for products sold, is obliged to refund for product defects, and the provision for warranty liabilities is recognized at the time of sale.
- 4. Accounts receivable are recognized when the products are delivered to the customer. Since then the Group has an unconditional right to the contract price from that point onwards, it can then collect the consideration from the customer after the passage of time.

# (33) Operations Department

The information of the Group's operation departments are reported in a consistent manner by internal management reports to key operational decision makers. The key operational decision makers are responsible to allocate resources to operation departments and evaluate their performance.

# 5 Primary Sources of Uncertainties in Material Accounting Judgments, Estimates, and Assumptions

At the time of preparation of the Group's Consolidated Financial Report, the Management has used its judgement to determine the accounting policies to be adopted and to make accounting estimates and assumptions based on the circumstances as at the balance sheet date and reasonable expectations of future events. The significant accounting estimates and assumptions made may differ from the actual results, and historical experience and other factors will be taken into account for the ongoing evaluation and adjustment. These estimates and assumptions carry the risk of material adjustment to the carrying amount of the assets and liabilities in the next financial year. Please find below a description of significant accounting judgments, estimates and assumptions uncertainty:

#### (1) Significant judgments on the adoption of accounting policies

Nil.

#### (2) Significant accounting estimates and assumptions

#### 1. Provision for loss on accounts receivable

The Group's provision for impairment losses on accounts receivable is estimated on the basis of the assumptions upon default risk and expected loss rate. The Group determines upon the adoption of assumption and selection of input in calculating impairment by considering historical experience, current market status and prospective estimate on each reporting date. Please refer to Note 12(2) for a detailed explanation of the relevant assumptions and input.

#### 2. Inventory valuation

As inventory shall be measured based on the cost or realizable value, whichever is lower; if on the consolidated company's evaluation report date, the inventory is obsolete, outdated or has no market value, the inventory cost shall be offset to net realizable value. The assessment of this inventory valuation is mainly based on the product requirements within a specific future period. Hence, it may have significant changes. For details on inventory valuation, please refer to Note 6(7).

#### 6. Explanation on Important Accounting Items

# (1) Cash and Cash Equivalents

	Decer	mber 31, 2021	Decem	ber 31, 2020
Cash On Hand	\$	1,439	\$	1,227
Cheques and Demand Deposits		448,215		442,485
	\$	449,654	\$	443,712

- 1. The financial institutions with which the Group engages has good credit quality, and the Group engages in transactions with a number of financial institutions to diversify credit risk. The likelihood of default is very low.
- 2. The Group does not provide cash and cash equivalents as pledge guarantee.

#### (2) Financial assets and liabilities at fair value through profit or loss

<u>Items</u>	Decemb	per 31, 2021	Decem	ber 31, 2020
Financial assets mandatorily measured				
at Fair Value Through Profit or Loss -				
Current:				
Structured deposits	\$	-	\$	72,010
Non-hedging derivatives -				
forward foreign exchange contracts		4,477		_
	\$	4,477	\$	72,010
Financial assets mandatorily measured				
at Fair Value Through Profit or Loss - Non-				
current:				
Corporate bond repurchase and redemption	_\$	36	_\$	150
rights				
<u>Items</u>	Decembe	r 31, 2021	Decemb	er 31, 2020
Financial liabilities held for transaction -				

#### current

Non-hedging derivatives - forward foreign exchange contracts	\$ -	\$ 171
Non-hedging derivatives - option contracts	 <u>-</u>	 7
	\$ <u> </u>	\$ 178

- 1. Please refer to Note 6(27) Other gains and losses for the amount of financial assets and liabilities at fair value through profit or loss recognized in profit or loss.
- 2. The transactions and contractual information of derivative financial assets and liabilities not subject to hedge accounting undertaken by the Group are as follows:

<u>Items</u>	December 3	1, 2021	December 3	31, 2020
Financial liabilities held for transaction -				
current				
Non-hedging derivatives -				
forward foreign exchange contracts	\$	-	\$	171
Non-hedging derivatives -				
option contracts		<u>-</u>	-	7
	\$	<u>-</u>	\$	178

#### (1) Forward foreign exchange contracts and option transactions

The forward foreign exchange transactions and option contracts entered into by the Group to avoid the exchange rate risk and the risk of price changes in the raw materials market which the operating activities are exposed to, hence hedge accounting is not applied.

As at December 31, 2020, the margin balance retained in the futures account was NTD 56,287 (reported under Other current assets - other), of which the excess margin balance was NTD 0.

There was no such incident on December 31, 2021.

# (2) Structured deposits

The structured products entered into by the Group with financial institutions are principal-guaranteed hybrid financial instruments.

- 3. The Group does not provide any financial assets measured at fair value through profit or loss as pledge guarantee.
- 4. Please refer to Note 12(2) for information on the credit risk of financial assets measured at fair value through profit or loss.

# (3) Financial Assets at Amortized Cost

	December 31, 2021		Decen	nber 31, 2020
Current items:	Ф	440.200	ф	202.560
Reimbursement accounts and	\$	440,290	\$	203,568
pledged time deposits Restricted deposits (Note)		_		19,646
restricted deposits (110te)	-	440,290	-	223,214
Non-current items:		·		
Pledged time deposit		<u> </u>		106,396
	\$	440,290	\$	329,610

- Note: Bank deposits which were frozen due to the arbitration in respect of payment of goods between Airmate Electric Appliances (Jiujiang) Co., Limited., a subsidiary of the Group, and the suppliers were settled in April 2021. No additional losses were incurred and the relevant deposits were unfrozen.
- 1. Interest income recognized on financial assets measured at amortized cost is recorded under interest income.
- 2. Without taking into account the collateral or other credit enhancements held, the financial assets at amortized cost that best represents the Group at the maximum exposure to credit risk were NTD 440,290 and NTD 329,610 as at December 31, 2021 and 2020 respectively.
- 3. The Group's financial assets measured at amortized cost are provided as pledge guarantee for the issuance of guarantee lines for corporate bonds, bank loans and notes payable. Please refer to Note 8 for details.
- 4. Please refer to Note 12(2) for information on the credit risk of financial assets measured at amortized cost.

#### (4) Notes receivable and accounts receivable

	Dece	ember 31, 2021	Dec	ember 31, 2020
Notes Receivable	\$	1,898,891	\$	1,363,829
Less: Discount on notes receivable		-	(	153,045)
Notes receivable transfer	(	578,246)	(	596,243)
Allowance loss		<u> </u>		<u>-</u>
Notes receivable (net)		1,320,645		614,541
Notes receivable - related parties		2,215		6,655
	\$	1,322,860	\$	621,196
Accounts Receivable	\$	1,233,028	\$	1,583,021
Less: Provision	(	74,594)	(	31,884)
Net Amount of Accounts Receivable		1,158,434		1,551,137
Accounts receivable - related parties	-	7,235		11,165
	\$	1,165,669	\$	1,562,302

1. The aging analysis of accounts receivable and notes receivable are as follows:

	December 31, 202	<u>21</u>		De	cember 31, 202	<u>20</u>	
	Notes Receivable	Ac	counts Receivable	No	tes Receivable	A	ccounts Receivable
Not Overdue	\$ 1,322,860	\$	693,447	\$	621,196	\$	1,298,165
Due date: Within 30 days	-		224,960		-		172,231

31-60 days	-	163,684	-	39,780
61-90 days	-	351	-	13,260
91-180 days	-	70,014	-	29,560
181-270 days	-	66,364	-	19,091
271-365 days	-	11,295	-	11,293
More than 366 days	<del>-</del>	10,148	<del>-</del>	10,806
-	\$ 1,322,860	\$ 1,240,263	\$ 621,196	\$ 1,594,186

The above aging analysis is based on the number of days overdue.

- 2. The balances of accounts and notes receivable as of December 31, 2021 and 2020 were generated from customer contracts, and the balance of accounts receivable under customer contracts as of January 1, 2020 was NTD 1,809,607.
- 3. The bills receivable transferred by the Group are all bank acceptance bills given by the customer. According to a FAQ issued by Securities and Futures Bureau on December 26, 2018, "Whether the transfer of notes receivable in Mainland China can be derecognized?", assess the credit rating of the accepting bank that received the banker's acceptance. Banker's acceptances with a higher credit rating of the accepting bank usually have less credit risk and late payment risk. The main risk associated with a banker's acceptance is interest rate risk, and interest rate risk has been transferred with an endorsement of notes. It is able to judge that almost all risks and rewards of ownership of banker's acceptances have been transferred. Therefore, the endorsement of the banker's acceptance transferred to the supplier is eligible for derecognition. The discounted and transferred notes are reported as a deduction for notes receivable.
- 4. Without taking into account the collateral or other credit enhancements held, the accounts and notes receivable that best represents the Group at the maximum exposure to credit risk were NTD 2,488,529 and NTD 2,183,498 as at December 31, 2021 and 2020 respectively.
- 5. As at December 31, 2021 and 2020, the Group had financial assets measured at fair value through other comprehensive income in projected sales receivables of NTD 18,410 and NTD 51,879 respectively.
- 6. For information on the transfer of financial assets, please refer to Note 6(5) for details.
- 7. For aging analysis and credit risk information of accounts and notes receivable, please refer to Note 12(2) and (3).
- 8. The Group provides notes and accounts receivable as pledge guarantee. Please refer to the explanation in Note 8.

#### (5) <u>Transfer of financial assets</u>

The Group has entered into contracts with financial institutions for the sale of accounts receivable. According to the contract, the Group is not required to bear the risk of irrecoverability of these transferred accounts receivable, but is only required to bear the losses caused by commercial disputes. The Group does not have any further involvement in these transferred accounts receivable. Therefore, the Group excludes the accounts receivable transferred, and the relevant information of those which have not yet matured are as follows:

# December 31, 2021

						Advanced amour	ıt
Amount of accounts receivable	Underwriting	Derecog	gnized	Adva	inced	Interest Rate	
sold	<u>limit</u>	<u>amount</u>		amou	<u>nt</u>	Range	
USD 190,578	USD 1,000,000	\$	5,249	\$	-	-	
		(USD 1	90,578)				

#### December 31, 2020

						Advanced amount
Amount of accounts receivable	<u>Underwriting</u>	Derecog	gnized	Adv	anced	Interest Rate
sold	<u>limit</u>	<u>amount</u>		<u>amoi</u>	<u>ınt</u>	Range
USD 21,371	USD 1,000,000	\$	615	\$	-	-
		(USD 2	1,371)			

The above amount of accounts receivable sold has been removed from accounts receivable and transferred to "other receivables". Please refer to Note 6(6) for details.

#### (6) Other Receivables

	December 31, 2021		December 31, 2021		Decem	ber 31, 2020
Claims receivable sold	\$	5,249	\$	615		
Other receivables - collections		86,741		90,640		
Other receivables - others		23,806		31,534		
		115,796		122,789		
Less: Provision	(	86,741)	(	90,640)		
	\$	29,055	\$	32,149		

#### (7) Inventories

Raw materials	<u>Cost</u> \$ 777,849	Provision for loss on valuation (\$ 40,308)	Book Amount \$ 737,541
Work-in-process Finished product	413,737 1,768,697	( 36,629) ( 178,896)	377,108 1,589,801
Timshed product	\$ 2,960,283	<u>(\$ 255,833)</u>	\$ 2,704,450
	December 31, 2	<u>2020</u>	
Raw materials Work-in-process Finished product	Cost \$ 478,306 368,532 1,492,703	Provision for loss on valuation (\$ 32,102) ( 29,495) ( 150,760)	Book Amount \$ 446,204 339,037 1,341,943
	\$ 2,339,541	<u>(\$ 212,357)</u>	\$ 2,127,184

1. Inventory cost recognized as expenses by the Group in the current period:

	2021		2020	
Cost of inventories sold	\$	8,945,597	\$	7,590,249
Loss on Inventory Shortage		44,621		36,749
Others		49,331		14,209
	\$	9,039,549	\$	7,641,207

<sup>2.</sup> The Group does not provide inventory as pledge guarantee.

# (8) Advance Payment

	December	Decen	December 31, 2020		
Prepayment	\$	35,478	\$	42,760	
Prepaid Expenses		34,861		37,707	
Retained tax amount		188,380		139,636	
	\$	258,719	\$	220,103	

# (9) <u>Investments Accounted for Using the Equity Method</u>

Associates in which the Group adopts equity method are individual non-material ones, whose financial information was as follows:

	December 31, 2021	December 31, 2020
The book amount of equity at the end		
of the current period of individual non-	\$ 31,342	\$ 27,258

#### material associates

	2021		2020	
Share attributable to the Consolidated				
Company:				
Total comprehensive revenue amount				
of continuous operation units	<u>(\$</u>	1,128)	(\$	2,742)

- 1. The Group holds a 40% equity interest in Zhejiang Airmate Electric Appliance Sales Co., Limited. (abbreviated as "Zhejiang Airmate Company"). As the other single major shareholder (Non-related party) holds 60% of the equity shares, thereby indicates that the Group has no actual ability to lead the relevant activities, it is determined that the Group has no control over the company and has only a significant impact.
- 2. The realized (unrealized) gross profit from the sidestream transactions of the Group in 2021 and 2020 arising from the sales to the associates company Zhejiang Airmate Company are as follows:

	2021		2020	
Unrealized gross profit from	(\$	24,801)	(\$	8,936)
sidestream sales				
Realized gross profit from				
sidestream sales		30,159		13,285
	\$	5,358	\$	4,349

3. The Group does not provide any investment using the equity method as pledge guarantee.

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# (10) Property, Plant and Equipment

	Houses and Buildings	Machinery and Equipment	<u>Transportation</u> <u>Facilities</u>	Office Equipment	Other Equipment	Construction in Process and equipment to be tested	<u>Total</u>
<u>January 1, 2021</u>							
Cost	\$ 2,552,225	\$ 1,037,345	\$ 52,734	\$ 241,643	\$ 2,614,064	\$ 47,784	\$ 6,545,795
Accumulated depreciation and	( 252.010)	( (97.444)	( 42 142)	( 205 264)	( 2 121 620)		( 2 410 590)
impairment	( 353,010) \$ 2,100,215	<u>( 687,444)</u>	( 43,142)	( 205,364)	( 2,121,620) \$ 402,444	<u>-</u> \$ 47,784	( 3,410,580)
	\$ 2,199,215	\$ 349,901	<u>\$ 9,592</u>	\$ 36,279	\$ 492,444	\$ 47,784	\$ 3,135,215
<u>2021</u>							
1 January	\$ 2,199,215	\$ 349,901	\$ 9,592	\$ 36,279	\$ 492,444	\$ 47,784	\$ 3,135,215
Additions	133	27,875	3,314	8,655	25,775	115,074	180,826
Reclassification	-	2,545	916	400	139,198	( 78,675)	64,384
Transfer Expenses	-	-	-	-	-	( 25,437)	( 25,437)
Depreciation Expenses	( 67,257)	( 84,468)	( 3,935)	( 14,963)	( 235,197)	-	( 405,820)
Disposal – Cost	( 2,938)	( 25,114)	( 7,079)	( 8,846)	( 35,822)	( 25,845)	( 105,644)
Disposal – Accumulated Depreciation	1,389	22,780	6,776	8,667	35,609	-	75,221
Net exchange differences	( 11,905)	( 1,879)	( 51)	( 216)	( 2,638)	( 259)	( 16,948)
31 December	\$ 2,118,637	\$ 291,640	\$ 9,533	\$ 29,976	\$ 419,369	\$ 32,642	\$ 2,901,797
<u>December 31, 2021</u>							
Cost	\$ 2,535,554	\$ 1,004,492	\$ 49,559	\$ 239,054	\$ 2,699,013	\$ 32,642	\$ 6,560,314
Accumulated depreciation and impairment	( 416,917)	( 712,852)	( 40,026) 165	( 209,078)	( 2,279,644)	<del></del>	( 3,658,517)

	\$ 2,118,637	\$ 291,640	\$ 9,533	\$ 29,976	\$ 419,369	\$ 32,642	\$ 2,901,797
L	Houses and Buildings	Machinery and Equipment	Transportation Facilities	Office Equipment	Other Equipment	Construction in Process and equipment to be tested	<u>Total</u>
January 1, 2020	Φ 1 0 C 7 0 0 A	Ф 1 212 040	Φ 55.262	Φ 242.051	Φ 2 5 47 222	Φ 50.704	Φ.5.105.003
Cost Accumulated depreciation and	\$ 1,065,804	\$ 1,213,048	\$ 55,362	\$ 243,851	\$ 2,547,223	\$ 59,794	\$ 5,185,082
impairment	( 313,326)	( 759,205)	( 42,005)	( 203,268)	(1,980,443)	<del>_</del>	( 3,298,247)
•	\$ 752,478	\$ 453,843	\$ 13,357	\$ 40,583	\$ 566,780	\$ 59,794	\$ 1,886,835
<u>2020</u>							
1 January	\$ 752,478	\$ 453,843	\$ 13,357	\$ 40,583	\$ 566,780	\$ 59,794	\$ 1,886,835
Additions	-	5,018	915	11,657	56,202	92,792	166,584
Reclassification	1,473,467	-	-	-	90,945	( 73,606)	1,490,806
Transfer Expenses	-	-	-	-	-	( 33,149)	( 33,149)
Depreciation Expenses	( 37,440)	( 74,706)	( 4,673)	( 16,181)	( 205,546)	-	( 338,546)
Disposal – Cost	( 499)	( 160,223)	( 3,603)	( 15,925)	( 19,159)	-	( 199,409)
Disposal – Accumulated Depreciation	187	120,678	3,452	15,671	( 2,795)	-	137,193
Net exchange differences	11,022	5,291	144	474	6,017	1,953	24,901
31 December	\$ 2,199,215	\$ 349,901	\$ 9,592	\$ 36,279	\$ 492,444	\$ 47,784	\$ 3,135,215
December 31, 2020							
Cost	\$ 2,552,225	\$ 1,037,345	\$ 52,734	\$ 241,643	\$ 2,614,064	\$ 47,784	\$ 6,545,795
Accumulated depreciation and							
impairment	( 353,010)	( 687,444)	( 43,142)	( 205,364)	( 2,121,620)	<del></del>	( 3,410,580)
	<u>\$ 2,199,215</u>	<u>\$ 349,901</u>	<u>\$ 9,592</u>	\$ 36,279	<u>\$ 492,444</u>	<u>\$ 47,784</u>	\$ 3,135,215

- 1. There is no capitalisation of borrowing cost for the Group's property, plant and equipment in 2021 and 2020.
- 2. The significant components of the Group's houses and buildings include the building and its ancillary works. The buildings are depreciated on a 35-year and 50-year basis respectively while the ancillary works are depreciated on a 10-year and 35-year basis respectively.
- 3. The Group's property, plant and equipment are not available for lease.
- 4. The Group transferred the right-of-use assets houses to Property, Plant and Equipment in 2020. Please refer to Note 6(11) for details.
- 5. For information on the Group providing property, plant and equipment as security for short-term loans and financing lines, please refer to the explanation in Note 8.

#### (11) <u>Lease Transaction - Lessee</u>

1. The Group has signed contracts with Shenzhen Land Resources Bureau and Administrative Bureau of House Property Baoan Branch respectively to acquire land in the Huangfengling Industrial Zone for the construction of plants and employee dormitories. The term of the lease contract commence from year 2001 to 2051 for a total of 50 years. Also, the land obtained from the local Hong Kong Land Registry and used as office space is at the Fortress Tower on King's Road, North Point, Hong Kong. The term of the lease contract commence from year 1976 to 2051 for a total of 75 years.

The Group and Jiujiang Economic Development Zone signed an investment project contract, met the contract terms, and paid in full with the contract price worth CNY 360 million (equivalent to NTD 1,571,133) on December 27, 2019. On August 27, 2020, the Group obtained the state-owned land-use rights at an auction price of CNY 480 million (equivalent to NTD 2,094,844). Due to the contract condition that if the initial selling price of the transfer exceeds the contract price of CNY 360 million (equivalent to NTD 1,571,133), Jiujiang Economical Development Zone shall unconditionally pay the Group CNY 120 million (equivalent to NTD 523,711) as compensation. The Group recognizes the subsidy received as an asset deduction. After obtaining the state-owned land use right certificate, the land use right and housing cost were recognized based on the contract price, which were CNY 36,129,000 (equivalent to NTD 157,676) and CNY 341,594,000 (equivalent to NTD 1,490,806) respectively. And according to the 50-year amortization of the land use right certificate, the house is transferred to be under Property, Plant and Equipment.

3. Changes in the Group's right-of-use assets in 2021 and 2020 are as follows:

	Land use right			
	2021		2020	
1 January	\$	210,874	\$	1,595,241
Additions		-		84,008
Reclassification		-	(	1,490,806)
Depreciation Expenses	(	4,822)	(	2,093)
Net exchange differences	(	1,370)		24,524
31 December	\$	204,682	\$	210,874

4. The information on the profit and loss items in relation to lease contracts are as follows:

	2021		2020	
Items that affect the profit and loss of the current period	<u>d</u>			
Expenses attributable to short-term lease contracts	\$	38,471	\$	41,123
Expenses attributable to the lease of low-value assets		289		243
	\$	38,760	\$	41,366

5. The Group's total lease cash outflows during year 2021 and 2020 were NTD 38,760 and NTD 41,366 respectively.

# 6. The Group does not provide any right-of-use assets as pledge guarantee.

# (12) <u>Intangible Assets</u>

<u>2021</u>	
Computer	software

	Computer software		
	and network engineering	Golf license	<u>Total</u>
1 January Cost Accumulated amortization and	\$ 125,662	\$ 18,700	\$ 144,362
impairment	( 118,477)	( 18,136)	( 136,613)
	\$ 7,185	\$ 564	\$ 7,749
1 January Additions	\$ 7,185 2,207	\$ 564	\$ 7,749 2,207
Reclassification	634	-	634
Amortization Expenses	( 4,722)	( 271)	( 4,993)
Net exchange differences	( 38)	( 3)	( 41)
31 December	\$ 5,266	\$ 290	\$ 5,556
31 December Cost Accumulated amortization and impairment	\$ 127,825 ( 122,559) <u>\$ 5,266</u>	\$ 18,599 ( 18,309) \$ 290	\$ 146,424 ( 140,868) \$ 5,556
	2020 Computer software		
1 Ionuory		Golf license	<u>Total</u>
1 January Cost Accumulated amortization and	Computer software	Golf license \$ 18,410	<u>Total</u> \$ 140,523
Cost	Computer software and network engineering		
Cost Accumulated amortization and	Computer software  and network engineering  \$ 122,113	\$ 18,410	\$ 140,523
Cost Accumulated amortization and impairment  1 January	Computer software  and network engineering  \$ 122,113  ( 111,457)  \$ 10,656  \$ 10,656	\$ 18,410 ( 17,369)	\$ 140,523 ( 128,826) \$ 11,697 \$ 11,697
Cost Accumulated amortization and impairment  1 January Additions	Computer software  and network engineering  \$ 122,113  ( 111,457)  \$ 10,656  \$ 10,656  1,627	\$ 18,410 ( 17,369) <u>\$ 1,041</u> \$ 1,041	\$ 140,523 ( 128,826) \$ 11,697 \$ 11,627
Cost Accumulated amortization and impairment  1 January Additions Amortization Expenses	Computer software  and network engineering  \$ 122,113  ( 111,457)  \$ 10,656  \$ 10,656	\$ 18,410 ( 17,369) \$ 1,041 \$ 1,041	\$ 140,523 ( 128,826) \$ 11,697 \$ 11,697
Cost Accumulated amortization and impairment  1 January Additions Amortization Expenses Net exchange differences	Computer software  and network engineering  \$ 122,113  ( 111,457)  \$ 10,656  \$ 10,656  1,627 ( 5,177)  79	\$ 18,410 ( 17,369) \$ 1,041 \$ 1,041 - ( 486) 9	\$ 140,523 ( 128,826) \$ 11,697 \$ 11,697 1,627 ( 5,663) 88
Cost Accumulated amortization and impairment  1 January Additions Amortization Expenses Net exchange differences 31 December	Computer software  and network engineering  \$ 122,113  ( 111,457)  \$ 10,656  \$ 10,656  1,627  ( 5,177)	\$ 18,410 ( 17,369) \$ 1,041 \$ 1,041 - ( 486)	\$ 140,523 ( 128,826) \$ 11,697 \$ 11,697 1,627 ( 5,663)
Cost Accumulated amortization and impairment  1 January Additions Amortization Expenses Net exchange differences 31 December 31 December Cost	Computer software  and network engineering  \$ 122,113  ( 111,457)  \$ 10,656  \$ 10,656  1,627 ( 5,177)  79	\$ 18,410 ( 17,369) \$ 1,041 \$ 1,041 - ( 486) 9	\$ 140,523 ( 128,826) \$ 11,697 \$ 11,697 1,627 ( 5,663) 88
Cost Accumulated amortization and impairment  1 January Additions Amortization Expenses Net exchange differences 31 December 31 December	Computer software  and network engineering  \$ 122,113  ( 111,457)  \$ 10,656  \$ 10,656  1,627 ( 5,177)  79  \$ 7,185	\$ 18,410 ( 17,369) \$ 1,041 \$ 1,041 - ( 486) 9 \$ 564	\$ 140,523 ( 128,826) \$ 11,697 \$ 11,697 1,627 ( 5,663) 88 \$ 7,749

1. Details on the amortization of intangible assets are as follows:

	2021		2020	
Operating Costs	\$	1,539	\$	1,861
Operating cost-various amortization		3,454		3,802
	\$	4,993	\$	5,663

2. The Group does not provide any intangible asset as pledge guarantee.

# (13) Other non-current assets

	<u>December 31, 2021</u>		Decem	ber 31, 2020
Advance payment for equipment	\$	31,872	\$	55,250
Refundable Deposits		63,969		66,266
Others		905		758
	\$	96,746	\$	122,274

For details on payment of security deposits as pledge guarantee, please refer to Note 8.

# (14) Short-term loans

	December 31, 2021		December 31, 2020	
Bank loans				
Unsecured loans	\$	644,758	\$	314,060
Secured loans		114,634		1,242
	\$	759,392	\$	315,302
Unutilised line of credit	\$	1,319,116	\$	1,536,196
Interest Rate Range	0.86%	<u>~4.79%</u>	0.83%	~5.22%

- 1. Interest expense recognized in profit or loss in 2021 and 2020 were NTD 22,037 and NTD 35,359 respectively.
- 2. Please refer to Note 8 for details on the collaterals for bank loans.

# (15) Notes Payable

- 1. As at December 31, 2021 and 2020, the Group's notes payable with guarantees or commitments from financial institutions were NTD 1,788,547 and NTD 1,772,256 respectively.
- 2. Please refer to Note 8 for details on the collaterals for notes payable.

# (16) Other Payables

	Decer	mber 31, 2021	Decemb	per 31, 2020
Salaries and Wages Payable	\$	198,028	\$	198,963

Employees' compensation and directors' and supervisors'	-	16,851
remuneration payable		
Payable contribution expense	241,336	257,787
Payable transportation expense	5,621	31,607
Payable vacation payment	2,739	14,872
Payable tax	13,684	4,710
Other expenses payable	72,573	109,791
Other Payables	14,820	34,961
	\$ 548,801	\$ 669,542

# (17) Provision - Current (Warranty liabilities)

	2021		2020	
Balance on January 1	\$	42,265	\$	20,556
Additional provisions made in the current period		94,748		96,361
Provision amounts used during the current period	(	108,811)	(	74,975)
Net exchange differences	(	227)		323
Balance on December 31	\$	27,975	\$	42,265

The Group's provision for warranty liabilities is mainly related to the sale of electronic appliances by distributors in Mainland China and the export of home appliances, and is estimated based on historical warranty information for similar product transactions. The Group anticipates that most of these liabilities will incur in the year following the sale.

# (18) Long-term Loans

Nature of loan	Interest Rate		
	Loan period and repayment method Range	Decen	nber 31, 2021
Long-term bank loans			
Secured loans	From September 2021 to September 4.30% ~4.35% 2023, the interest shall be paid monthly, the principal shall be repaid monthly at a fixed rate of 0.5%, and the balance shall be settled upon maturity.	\$	8,551
•	ue within one year or one operating	,	<b>501</b> \
cycle		(	521)
		\$	8.030

- 1. Interest expense recognized in profit or loss in 2021 and 2020 is NTD 101 and NTD 495 respectively.
- 2. Please refer to Note 8 for the details of collateral for long-term bank loans.
- 3. There was no such incident on December 31, 2020.

# (19) Corporate Bonds Payable

	December 31, 2021	December 31, 2020
Secured convertible bonds	\$ 300,000	\$ 300,000
Unsecured convertible bonds	358,100	400,000
Less: Discount on corporate bonds payable	( 11,405)	( 20,003)
Pag meet	646,695	679,997
Less: Corporate bonds due within one year or one operating cycle Payable corporate bond balance at the end of the current period	( 297,881) \$ 348,814 December 31, 2021	
Embedded derivatives instruments - repurchase and redemption rights (recognized under "financial assets measured at fair value through profi or loss")		(\$ 150)
Equity component - conversion rights (recognized under capital surplus - subscription right)	\$ 13,969 2021	\$ 15,264 2020
Embedded derivative instruments - gain on valuation of repurchase/redemption rights (recognized under gain or loss on financial liabilities measured at fair value through profit or loss) Interest expenses	\$ 105 \$ 7,147	\$ 344 \$ 6,886

(1) The following is the Company's issuance conditions for the second secured convertible bonds issued domestically in the Republic of China:

- (1) Issuance period: 3 years, from September 30, 2017 to September 30, 2020.
- (2) The total amount of the issuance is NTD 500,000, with a nominal value of NTD 100 each, issued in nominal value. A total of 5,000 copies were issued.
- (3) The coupon rate is 0%, and the effective interest rate is 0.1090%.

#### (4) Conversion period:

From the day following 3 months after the date of issue of the convertible corporate bonds (January 1, 2018) until the maturity date (September 30, 2020).

#### (5) Redemption method:

From the next day following three months after issuance of convertible corporate bonds (January 1, 2018) to forty days before expiry of the issuance period (August 21, 2020), if the closing price of common stock of the Company at the Taipei Exchange goes over 30% (included) over the conversion price of convertible corporate bonds at the time for over 30 business days continuously, or the outstanding balance of convertible corporate bonds is lower than 10% of the total amount of issuance, redemption right will be exercised according to the provisions of the conversion method. If the Company executes the redemption request, the convertible corporate bonds shall be redeemed from the bondholders with cash according to face value within five business days after the bond's redemption record date.

#### (6) Reverse repurchase method:

Two years after issuance of convertible corporate bonds (September 30, 2019) is the reverse repurchase record date for creditors' reverse repurchase of convertible corporate bonds in advance Creditors may require the Company for the redemption of held convertible bonds according to face amount plus interest compensation, and the interest compensation for two years is 101.0025% face amount (reverse repurchase right yield rate 0.50%). If the Company executes the redemption request, the convertible corporate bonds shall be redeemed from the bondholders with cash according to face value within five business days after the bond's redemption record date.

#### (7) Conversion price and adjustment:

- 1 The conversion price at the time of issuance was NTD 28.30.
- ② If the number of issued common stock increases after issuance of convertible bonds, the Company has to adjust the conversion price according to the formula listed in the prospectus. The Convertible Bonds has matured on September 30, 2020. The conversion price upon expiration of the conversion is NTD 26.7.

#### (8) Conversion status:

From the date of issuance of convertible bonds to September 30, 2020, bondholders have applied for the conversion of 2,007,000 ordinary shares of the Company, and the face amount of corporate bonds conversion is NTD 56,800. The decrease in capital reserve due to conversion was NTD 1,405. And in 2019, capital surplus generated by the premiums of new shares issuance from bond conversion was NTD 37,389. The share capital resulting from bond conversion was NTD 20,070.

#### (9) Status of redemption and repurchase:

The second secured convertible corporate bonds were due to redeem 4,432 corporate bonds on September 30, 2020. The redemption price was NTD 443,200, resulting a capital surplus reduction of NTD 10,959. The redemption gain arising from the foregoing is NTD 10,959, which is listed under "Other gains and losses"

- 2. The following is the Company's issuance conditions for the third secured convertible bonds issued domestically in the Republic of China:
  - (1) Issuance period: 3 years, from December 4, 2019 to December 4, 2022.
  - (2) The total amount of the issuance is NTD 300,000, with a nominal value of NTD 100 each, issued in nominal value. A total of 3,000 copies were issued.
  - (3) The coupon rate is 0%, and the effective interest rate is 0.0639%.
  - (4) Conversion period:

From the next day following three months after issuance of convertible bonds (March 5, 2020) to the maturity date (December 4, 2022)

#### (5) Redemption method:

From the next day following three months after issuance of convertible bonds (March 5, 2020) to forty days before the expiry of the issuance period (October 25, 2022), if the closing price of common stock of the Company at the Taipei Exchange goes over 30% (included) over the conversion price of convertible corporate bonds at the time for over 30 business days continuously, or the outstanding balance of convertible corporate bonds is lower than 10% of the total amount of issuance, redemption right will be exercised according to the provisions of the conversion method. If the Company executes the redemption request, the convertible corporate bonds shall be redeemed from the bondholders with cash according to face value within five business days after the bond's redemption record date.

- (6) Reverse repurchase method: Nil.
- (7) Conversion price and adjustment:
  - 1 The conversion price at the time of issuance was NTD 32.

② If the number of issued common stock increases after issuance of convertible bonds, the Company has to adjust the conversion price according to the formula listed in the prospectus. As of December 31, 2021, the conversion price was NTD 28.4.

#### (8) Conversion status:

There were no conversion as of December 31, 2021 and 2020.

(9) Status of redemption and repurchase:

As of December 31, 2021 and 2020, there were no repurchases and redemptions of the third secured convertible corporate bonds.

- 3. The following is the Company's issuance conditions for the fourth unsecured convertible bonds issued domestically in the Republic of China:
  - (1) Issuance period: 3 years, from December 10, 2020 to December 10, 2023.
  - (2) The total amount of the issuance is NTD 400,000, with a nominal value of NTD 100 each, issued in nominal value. A total of 4,000 copies were issued.
  - (3) The coupon rate is 0%, and the effective interest rate is 0.1128%.
  - (4) Conversion period:

From the next day following three months after issuance of convertible corporate bonds (March 11, 2021) to the maturity date (December 10, 2023).

(5) Redemption method:

From the next day following three months after issuance of convertible corporate bonds (March 11, 2021) to forty days before the expiry of the issuance period (October 31, 2023), if the closing price of common stock of the Company at the Taipei Exchange goes over 30% (included) over the conversion price of convertible corporate bonds at the time for 30 business days continuously, or the outstanding balance of convertible corporate bonds is lower than 10% of the total amount of issuance, redemption right will be exercised according to the provisions of the conversion method. If the Company executes the redemption request, the convertible corporate bonds shall be redeemed from the bondholders with cash according to face value within five business days after the bond's redemption record date.

- (6) Reverse repurchase method: Nil.
- (7) Conversion price and adjustment:
  - ① The conversion price at the time of issuance was NTD 27.
  - ② If the number of issued common stock increases after issuance of convertible bonds, the Company has to adjust the conversion price according to the formula listed in the prospectus. As of December 31, 2021, the conversion price was NTD 25.3.

#### (8) Conversion status:

From the date of issuance of convertible bonds to December 31, 2021, bondholders have applied for the conversion of 1,370,000 ordinary shares of the Company, and the face amount of corporate bonds conversion is NTD 37,000. The decrease in capital reserve due to conversion was NTD 1,143. And in 2021, capital surplus generated by the premiums of new shares issuance from bond conversion was NTD 23,165. The share capital resulting from bond conversion was NTD 13,704.

#### (9) Status of redemption and repurchase:

49 corporate bonds of the fourth unsecured convertible corporate bonds were redeemed in year 2021 at the redemption price of NTD 4,567, resulting a capital surplus reduction of NTD 152. The redemption gain arising from the foregoing is NTD 297, which is listed under "Other gains and losses"

4. For details of the Company's assets provided as a guarantee for the issuance of the Company's bonds, please refer to Note 8.

## (20) Pensions

### 1. Defined benefit plan

(1) In accordance with the provisions of the "Labor Standards Act", the Group's Waon Company and its Taiwan Branch company have established defined benefit of retirement pension that apply to the service years of all permanent employees before the implementation of the "Labour Pension Act" on July 1, 2005, as well as to the subsequent service years that continue to apply the Labor Standards Law after the implementation of the "Labour Pension Act". If an employee meets the retirement conditions, the payment of the retirement pension is calculated based on the service years and the average salary of the 6 months before retirement. For service years within 15 years (inclusive), two base amounts are given for each full year of service, and the service years beyond 15 years, one base amount is given for each full year of service, provided that the cumulative maximum is 45 base amounts. Waon Company and its Taiwan Branch allocate 2% of the total salary to the Retirement Fund on a monthly basis. The Fund is deposited with the Bank of Taiwan in the name of the Supervisory Committee of Labor Retirement Reserve. In addition, before the end of each year, Waon Company and its Taiwan branch shall estimate the balance of the designated account for the Labor Retirement Reserve mentioned in the preceding paragraph. If the balance falls short of the amount of the retirement pension calculated according to the foregoing calculation for the employees who meet the retirement conditions within the next year of payment, the differences shall be contributed in one payment before the end of March of the following year.

# (2) The amount recognized in the balance sheet is as follows:

	Decen	<u>nber 31, 2021</u>	<u>December 31, 2020</u>		
Present value of defined benefit obligations	\$	36,330	\$	34,171	
Fair value of plan assets	(	1,614)	(	1,546)	
Net liabilities of defined benefit	\$	34,716	\$	32,625	

# (3) Changes in net defined benefit liabilities are as follows:

1 January	2021 Present value of defined benefit obligations \$ 34,171	<u>Fair valu</u> assets (\$	e of plan 1,546)	Net 1 benef	iabilities of defined it 32,625
Current service cost	3,406		-		3,406
Interest income (expense)	<u>168</u>	(	7)		161
\ 1 /	<u>37,745</u>	(1	<u>,553)</u>	-	36,192
Remeasurement:					
	-	(	21)	(	21)
Return on plan assets (excluding amounts included in interest income or expenses)  Effect of changes in demographic assumptions	1,131		-		1,131
Experience adjustment	( 1,478)		<u>-</u>	(	1,478)
aajasment	<u>( 347)</u>	(	21)	(	368)
Contribution to retirement fund	-	(	40)	(	40)
Exchange differences	(1,068)		<u>-</u>		1,068)
31 December	\$ 36,330	<u>(\$ 1</u>	1,614)	\$	34,716

2	02	0
	$\cup$	v

	Define	ed benefit obligation	Fair	value of the Plan Assets	Net o	lefined benefit liabilities
1 January	\$	31, 569	(\$	2, 852)	\$	28, 717
Past service cost		3, 332		_		3, 332
Interest (income) expenses		294	(	<u>16</u> )		278
		35, 195	(	2, 868)		32, 327
Remeasurement:						
Return on Plan Assets		_	(	107)	(	107)
(excluding amounts						
included in interest						
income or expenses)						
Effect of changes in		1,807		_		1,807
financial assumptions						
Experience adjustments		28				28
		1,835	(	107)		1, 728
Provision for retirement funds		_	(	41)	(	41)
Pensions paid	(	1,470)		1, 470		_
Exchange differences	(	1, 389)			(	1, 389)
December 31	\$	34, 171	( <u>\$</u>	1,546)	\$	32, 625

- (4) The Company's defined benefit retirement plan Fund assets are entrusted to the Bank of Taiwan to operate in accordance with the proportion and amount of the entrusted operating projects specified in the annual investment and utilization plan of the Fund, in accordance with the provisions of Article 6 of the Regulations for Revenues, Expenditures, Safeguard and Utilization of the Labor Retirement Fund (that is, to deposit with domestic and foreign financial institutions, to invest in domestic and foreign listed or privately placed equity securities, and to invest in domestic and foreign real estate securitized commodities, etc.). The relevant operation is supervised by the Labor Retirement Fund Supervisory Board. The minimum income to be allocated to the annual accounts of the Fund shall not be lower than the income calculated based on the two-year time deposit interest rate of the local bank. If there is any deficiency, it shall be supplemented by the national treasury upon the approval by the competent authority. Since the Company does not have the rights to participate in the operation and management of the Fund, hence it is not possible to disclose the classification of the fair value of the assets of the Plan in accordance with paragraph 142 of IAS 19. For details on the fair value of the Fund's total assets as of December 31, 2021 and December 31, 2020, please refer to the annual report on the operation of the Labor Retirement Fund published by the Government.
- (5) The actuarial assumptions in relation to retirement benefits are summarized as follows:

	<u>2021</u>	2020
Discount Rate	0.50%	0.50%
Future salary increase rate	2.00%	2.00%

Future mortality assumptions for 2021 and 2020 are estimated based on the Sixth and Fifth Experience Life Table of Taiwan Life Insurance.

The analysis of the present value of defined benefit obligations affected by changes in the main actuarial assumptions used is as follows:

	Waon Company					
	Discount Rate		Future salary increase rate			
	Increase by 0.25%	Decrease by 0.25%	Increase by 0.25%	Decrease by 0.25%		
Impact on the present value of defined benefit obligations			<b>.</b>	(4		
December 31, 2021	<u>(\$ 878)</u>	<u>\$ 915</u>	<u>\$ 891</u>	<u>(\$ 860)</u>		
December 31, 2020	<u>(\$ 842)</u>	<u>\$ 878</u>	<u>\$ 855</u>	<u>(\$ 825)</u>		
	Waon Company	y Taiwan Branch				
	Discount Rate		Future salary in	crease rate		
	Increase by 0.25%	Decrease by 0.25%	Increase by 0.25%	Decrease by 0.25%		
Impact on the present value of defined benefit obligations						
December 31, 2021	<u>(\$ 92)</u>	<u>\$ 95</u>	<u>\$ 92</u>	<u>(\$ 90)</u>		
December 31, 2020						

\$ 101

(\$ 98)

The above sensitivity analysis is based on analyzing the influence of single assumption change with others remaining the same. In practice the change of many assumptions may be serial. Sensitivity analysis is conducted in the same method of calculating the net retirement fund liability in the balance sheet.

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95)

The method and assumptions used in preparing the sensitivity analysis for the period are the same as before.

- (6) The Group's anticipated contribution for retirement plans within the next one year is NTD 41.
- (7) As of December 31, 2021, the weighted average duration of the retirement plan was 9 to 15 years.

#### 2. Defined contribution plan

- (1) The Waon Company allocates pensions to designated account of the provident fund in accordance with the Mandatory Provident Fund Schemes Ordinance of Hong Kong.
- (2) The Taiwan Branch of Waon Company contributes 6% of the salary sum to the designated account for Labor Retirement Fund of the Bureau of Labour Insurance in accordance with the Labour Pension Act. The payment of the employee's retirement pension is based on the individual employee's retirement pension account and the amount of accumulated income by monthly payment or in a lump sum.
- (3) Airmate Shenzhen and Airmate Jiujiang shall allocate pension insurance premiums in accordance with the pension insurance system stipulated by the Government of the People's Republic of China at a fixed rate based on the total salary of local employees every month. Retirement benefits for each employee are managed and arranged by the Government, and the Group has no further obligations other than the monthly contribution.
- (4) In 2021 and 2020, the Group recognized pension costs of NTD 41,286 and NTD 55,556 respectively, under the abovementioned pension schemes.

#### (21) Other Non-current Liabilities

	Decer	nber 31, 2021	December 31, 2020		
Other compensation	\$	585,409	\$	588,575	
Long-term deferred income		76,031		79,727	
	\$	661,440	_\$	668,302	

- 1. Other compensation is the compensation received in advance for the land development plan of the old plant in Shenzhen Industrial Zone. Please refer to the explanation in Note 12(4).
- 2. Long-term deferred income is mainly the property purchase tax incentive provided by the Jiujiang Economic and Technological Development Zone Management Committee. It is amortized as other income based on the period of 5 to 50 years. The changes in the current period are as follows:

	2021		2020	
1 January	\$	79,727	\$	37,076
Current acquisition		-		45,344
Amortization in the current	(	3,267)	(	3,222)
period				
Net exchange differences	(	429)		529
31 December	\$	76,031	\$	79,727

The above long-term deferred income amortization table is listed under "other income". Please refer to Note 6(26).

#### (22) Share Capital

As of December 31, 2021, the Company had an authorized capital of NTD 2,162,500 divided into 216,250,000 shares. The paid-up capital is NTD 1,455,445 with a nominal value of NTD 10 per share. The issued shares capital of the Company have been received.

2. The adjustment of the number of the Company ordinary shares in circulation at the beginning and end of the period are as follows:

Unit: Thousand shares

	<u>2021</u>	2020
1 January	139,588	136,851
Distribution of share dividends	5,584	2,737
Conversion of Convertible Corporate Bonds	1,370	-
Retirement of treasury stock	( 997)	
31 December	145,545	139,588

3. On August 5, 2021, the Company resolved at the Ordinary Shareholders' Meeting to allocate share dividends of NTD 55,835 from the 2020 distributable earnings, increasing the capital by issue of 5,584,000 new shares, with a par value of NTD10 per share, and allocate 40 shares per 1000 shares free of charge according to the shareholding ratio of the shareholders recorded in the register of shareholders on the base date of issuance of the new shares.

The proposed capital increase was approved by the Financial Supervisory Commission and the Chairman was authorized by resolution of the Board of Directors to fix the base date for the capital increase as September 21, 2021.

4. On June 11, 2020, the Company resolved at the Ordinary Shareholders' Meeting to allocate share dividends of NTD 27,370 from the 2019 distributable earnings. The Company issued 2,737,000 new shares with a par value of NTD 10 each and 20 shares per 1000 shares to be distributed free of charge according to the shareholding ratio of the shareholders recorded in the register of shareholders on the base date of issuance of new shares.

The proposed capital increase was approved by the Financial Supervisory Commission and the base date for capital increase approved by resolution of the Board of Directors is July 27, 2020.

#### 5. Treasury shares

- (1) The Securities and Exchange Act provides that the number of shares bought back by the Company may not exceed ten percent of the total number of issued and outstanding shares of the Company. The total amount of the shares bought back may not exceed the amount of retained earnings plus premium on capital stock plus realized capital reserve.
- (2) In accordance with the Securities and Exchange Act, the treasury shares held by the Company may not be pledged or enjoy the rights of shareholders prior to being transferred.
- (3) Pursuant to the Securities and Exchange Act, the shares repurchased to protect the credit and shareholders' interests of the Company shall be registered for cancellation within six months from the date of repurchase.

- (4) In order to protect the Company's credit and shareholders' interests, the Company repurchased 997,000 shares of the Company between March 16 to May 15, 2021, with a total acquisition cost of NTD 27,262. On August 18, 2021, the Board of Directors resolved to cancel 997,000 shares of treasury shares, with a capital reduction amount of NTD 9,970. On August 25, 2021, Taiwan Stock Exchange Co., Ltd. agreed to the same on record. As of December 31, 2021, all treasury shares held by the Company have been written off.
- 6. For the conversion of convertible corporate bonds, please refer to Note 6(19).

## (23) Capital Surplus

In accordance with the Company Act, the capital surplus from the excess amount of the shares issued in excess of the par value and the capital surplus received from gifts shall be used to compensate for losses, and when the Company has no cumulative losses, it shall be distributed as new shares or cash in proportion to the original shareholding ratio of the shareholders. In addition, in accordance with the relevant provisions of the Securities and Exchange Act, when the above capital surplus is allocated to the capital, the total amount of the capital surplus shall not exceed 10% of the paid-up capital each year. The Company shall not use the capital surplus to make good its capital loss, unless the surplus reserve is insufficient to make good such loss.

The details of the Company's capital surplus are as follows:

	2021  Issuance	Treasury Stock	Employees stock option	Convertible corporate bonds	
1 January	premium \$ 1,195,688	Transaction \$ 6,164	Expired \$ 7,425	Share option \$ 15,264	<u>Total</u> \$ 1,224,541
Conversion of Convertible Corporate Bonds Redemption of	23,165	-	-	( 1,143)	22,022
Convertible Corporate Bonds Retirement of treasury	-	-	-	( 152)	( 152)
stock 31 December	( <u>8,622)</u> \$1,210,231	<u>( 6,164)</u> <u>\$ -</u>	<u>-</u> <u>\$ 7,425</u>	<u>-</u> <u>\$ 13,969</u>	( 14,786) \$ 1,231,625
	2020	Treasury	Employees stock	Convertible corporate	
	Issuance	Stock	option	bonds	
1 January	<u>premium</u> \$ 1,195,688	Transaction \$ 6,164	Expired \$ 7,425	Share option \$ 13,858	Total \$ 1,223,135
Issuance of Convertible Corporate Bonds Redemption of	-	-	-	12,365	12,365
Convertible Corporate Bonds			<del>_</del>	( 10,959)	( 10,959)

## (24) Retained Earnings

- 1. In accordance with the Articles of Incorporation of the Company, during the period when the Company's shares are listed for sale on a trading platform or are listed on the Stock Exchange, the Board of Directors shall, when proposing the distribution of surplus earnings, make provision for the following from the surplus earnings of each fiscal year:
  - (a) a provision for the payment of the relevant tax for the fiscal year;
  - (b) amount to offset past losses;
  - (c) Ten per cent surplus reserve;
- (d) Special Reserve as required by the securities supervisory authority in accordance with the rules on company with public issuance.

If there is remaining surplus, it shall be combined with cumulative undistributed surpluses over the previous years in part or whole and distribute to shareholders as dividend according to shareholding ratio, under the precondition of being in compliance with the Cayman Company Law, after setting aside the employees compensation and the amount to be distributed have been approved by the Board of Directors to be in line with the previously formulated dividend policy in line with the Articles of Incorporation. Dividends to be distributed to shareholders may be in the form of share dividends and cash dividends, provided that the cash dividend shall not be less than fifty percent of the dividend distributed to shareholders in accordance with the foregoing provision; unless otherwise decided by the Board of Directors and at the Shareholders' Meeting, any remaining profits shall be distributed as shareholders' dividends in accordance with the Cayman Company Law and the rules of the Public Offering Company, after taking into account financial, business and operational factors, and shall not be less than twenty-five percent of the profits after tax for the year.

## 2. Legal Reserve

In accordance with provisions of the Company Act, the Company shall contribute 10% of the net profit after tax as a legal reserve until the amount of the reserve is equivalent with the total amount of capital. When there is no loss in the Company, the legal reserve will be used to issue new shares or cash upon resolution at the Shareholders' Meeting, but shall be limited to the part of the reserve that has exceeded 25% of the paid-up capital.

#### 3. Special Reserve

The amount of interest arising out of retained earnings of cumulative translation adjustment generated due to financial statement translation of foreign operation under the item of shareholders equity by the Company when applying the exemption item in IFRS No.1 "First-time Adoption of International Financial Reporting Standards" was NTD185,271 thousand. Besides, in accordance with the provision of FSC Jin-Guan-Zheng-Fa-Zi No. 1010012865 on April 6, 2012, the same amount was recognized as a special reserve, and when relevant assets are used, handled, and re-classified, the earnings are distributed according to the ratio of the original recognized special reserve.

In accordance with the above provisions, in distributing distributable earnings by the Company, the difference between the net amount recognized of other shareholders equity deduction occurred in the current year and the special reserve balance mentioned above is set aside as special reserve from current year profit or loss and previous undistributed earnings; the cumulative other shareholders' equity deduction through previous cumulation is set aside as special reserve that could not be distributed from previous undistributed earnings. Afterward, if other shareholders' equity deduction has been reversed, the reversal shall be applicable to earnings distribution.

#### 4. Earnings Distribution

(1) On August 5, 2021 and June 11, 2020, the Shareholders' Meeting resolved the profit distribution plan for year 2020 and 2019. The details of the dividends distributed to owners of ordinary shares are as follows:

	202	<u>20</u>			201	<u>19</u>			
	Sha	ares allotment rate (NT	D) Am	<u>nount</u>	Sha	ares allotm	ent rate (NTD)	An	nount
Cash	\$	0.60	\$	83,753	\$	0.80		\$	109,480
Stock Dividend		0.40		55,835		0.20			27,370
			\$	139,588	3			\$	136,850

(2) On March 21, 2022, by the resolution of the Board of Directors, but yet to be reported at the Shareholders' Meeting, dividends will not be distributed due to the operation is at loss in year 2021.

## (25) Operating Income

1. The Group's operating income is derived from customer contract revenue mainly from the transfer of control over commodities to customers to meet performance obligations. Revenue can be broken down into the following geographical areas and main product lines:

С

	2021		2020	
Main regional markets				
China	\$	5,295,449	\$	4,910,633
Other countries		4,861,142		4,296,713
	\$	10,156,591	\$	9,207,346
Main products:				
Electric fan	\$	6,712,792	\$	5,892,496
Electric heater		1,790,037		1,936,989
Others		1,653,762		1,377,861
	\$	10,156,591	\$	9,207,346

#### 2. Contract Liabilities

The Group recognizes the contract liabilities related to the customer contract revenue as follows:

c

	De	cember 31, 2021	Dec	ember 31, 2020	Janı	uary 1, 2020
Contractual liabilities	\$	252,743	\$	309,422	\$	220,971

<u>Income Recognized in the Current Period from the Contract Liabilities at the Beginning of</u> the Period

From the opening balance of the Group's contract liabilities, the amounts of income recognized in 2021 and 2020 were NTD 309,422 and NTD 220,971, respectively.

#### 3. Refund liability

The Group gives the right to return the goods to some domestic distributors of electrical appliances in mainland China. When the products are transferred to the distributors, the anticipated return sum from part of the consideration received is recognized as a refund liability. The right to recover the goods when the distributors return the goods is recognized as a right to the products to be returned. As at December 31, 2021 and 2020, the balance of the Group's rights to products to be returned based on historical return information of similar

product transactions was NTD 65,266 and NTD 104,021, respectively, and the balance of the refund liabilities was NTD 94,350 and NTD 141,676, respectively.

# (26) Other Incomes

	2021		2020	
Government subsidy income (Note)	\$	31,671	\$	46,059
Amortization of long-term deferred income		3,267		3,222
Other income derived from security deposit received		2,663		2,877
System annual fee income		2,762		4,893
Others		22,763		13,444
	\$	63,126	\$	70,495

Note: Government subsidy income refers to the government compensation for acquisition of land and vocational training subsidies, etc.

# (27) Other Gains and Losses

	2021		2020	
Loss on foreign currency exchange	ge(\$	32,953)	(\$	39,558)
Net gain (loss) on financial assets and liabilities measured at fair value through profit or loss		4,588	(	554)
Bonds redemption gain		297		10,959
Gain (loss) on disposal of property, plant and equipment		775	(	7,663)
Miscellaneous Disbursements	(	10,758)	(	19,303)
	<u>(</u> \$	38,051)	<u>(\$</u>	56,119)

# (28) Finance Costs

	2021		2020	
Interest expense:				
Bank loans	\$	22,138	\$	35,854
Convertible bonds		7,147		6,886
	\$	29,285	\$	42,740

### (29) Additional Information on the Nature of the Expense

	2021		2020	
Employee Benefit Expenses	\$	1,457,441	\$	1,399,657
Depreciation expense of property, plant and equipment Depreciation expense of right-of-	_	405,820		338,546
use assets		4,822		2,093
Amortization expense for				
intangible assets		4,993		5,663
	\$	1,873,076	\$	1,745,959

## (30) Employee Benefits Expenses

	2021		<u>2020</u>
Salary Expenses	\$	1,358,574	\$ 1,292,204
Labor insurance expense (Note)		38,732	35,699
Retirement benefit Expenses		44,853	ŕ
Other personnel costs		15,282	59,166
outer personner costs	\$	1,457,441	12,588 <u>\$</u> 1,399,657

Note: including insurances like local medicare, unemployment, work injury and birth for subsidiaries in Mainland China.

- 1. In accordance with the provisions of the Articles of Incorporation of the Company, unless otherwise provided by the Cayman Company Law, the Rules on Public Offering Company or the Articles of Incorporation, if the Company is profitable at a particular fiscal year, the remuneration of employees and directors shall be allocated as follows:
  - (1) Five percent to Ten percent for the remuneration of employees, including employees of affiliated companies; and
  - (2) Not more than three percent for the remuneration of directors (not including independent directors).

Distribution of the employees' and directors' remuneration shall be resolved at Board of Directors' Meetings, with over two-thirds of directors in attendance and approved by over half of the directors present in the meeting, and reported at the Shareholder's Meeting. However, when the Company is at a cumulative loss, the make-up sum shall first be retained, and then allocate the employees' and directors' remunerations at the percentage mentioned above. The above

"profit" refers to the net profit before tax of the Company. For the avoidance of doubt, net profit before tax refers to the amount before payment of remunerations for employees and directors. Without violating the provisions of any applicable laws, the above-mentioned employees' remunerations shall be in the form of cash or shares.

2. The Company did not make provision for employees' and directors' remuneration due to losses incurred in year 2021. For year 2020, the estimated sum of employee compensation is NTD 12,036; the estimated sum of directors' compensation is NTD 4,815, which are included under Salary Expense.

The employees' and directors' remuneration for year 2020, as resolved by the Board of Directors, were NTD 12,036 and NTD 4,815 respectively, which is not different from the amount recognized in the 2020 Annual Financial Report.

Information on the remuneration of employees and directors passed by the Board of Directors of the Company can be found at the Market Observation Post System.

# (31) <u>Income Tax</u>

# 1. Income tax expense (gain)

# (1) Income tax expense (gain) component:

	2021	<u>_</u>	2020	<u>)</u>
Current income tax:				
Income tax generated from current income Underestimation of income tax in the previous year	\$	2,653	\$	71,094
		7,064		8,333
		9,717		79,427
Deferred income tax:				
Occurrence and reversal of temporary differences	(	55,319)	(	11,787)
Income tax (profit) expense	<u>(\$</u>	45,602)	\$	67,640

# (2) Relationship between income tax expense (gain) and accounting profit

	2021	<u>-</u>	2020	<u>)</u>
Current income tax:				
	\$	-	\$	-
Income tax calculated based on the domestic tax rate where the Company is				
located	,	106 745)		40.046
Impact of tax rate difference in foreign administrative areas	(	126,745)		49,846
Non-creditable expense		106		5,125
Changes in unrecognized temporary differences		57,924		131
Unrecognized deferred income tax asset from tax loss		20,039		-
Underestimation of income tax in the previous year		7,064		8,333
Others	(	3,990)		4,205
Income tax (profit) expense	<u>(\$</u>	45,602)	\$	67,640

# 2. Deferred income tax assets arising from temporary differences and tax losses are as follows:

	<u>2021</u>		
	1 January	Recognized in profit or loss	31 December
Deferred income tax assets:			
Temporary differences:			
Expected credit impairment losses	s 25,142	2 \$ 4,830	\$ 29,972
Loss on Inventory Shortag	e 42,978	7,488	50,466

Other compensation Others Levy duty loss		86,109 23,683	(	1,071) 1,821 42,251		85,038 25,504 42,251
	\$	177,912	\$	55,319	\$	233,231
	2020	<u>)</u>				
	1 Jai	<u>nuary</u>	Reco	ognized in profit or loss	31	<u>December</u>
Deferred income tax assets:						
Temporary differences:						
Expected credit impairment	\$	24,760	\$	382	\$	25,142
losses						
Loss on Inventory Shortage		37,697		5,281		42,978
Other compensation		84,775		1,334		86,109
Others		18,893		4,790		23,683
	\$	166,125	\$	11,787	\$	177,912

3. The expiration date of the Group's unused tax losses and the relevant amounts of unrecognized deferred income tax assets are as follows:

## December 31, 2021

			<u>Amo</u> ı	unt of	
			unrec	ognized	
	No. of		deferi	red	
Year of	Declarations/		incon	ne tax	
<b>RegionOccurrenc</b>	e No. of Approvals	Amount yet to	be offsetassets	<u>Las</u>	t Year of Deduction
China 2021	No. of declarations	\$ 338,855	\$	80,157 202	6

- 4. The applicable tax rates for each entity consolidated are as follows:
  - (1) For the Waon Company, in accordance with Hong Kong tax law, the income tax rates of 16.5% shall apply if the income is derived domestically in Hong Kong.
  - (2) In accordance with the tax laws of the Republic of China, the income tax rate of the profit-making business of the Waon Company Taiwan Branch is 20%.
  - (3) In accordance with the tax laws of Mainland China, the income tax rate applicable to Shenzhen Airmate and Airmate Technology is 25% if the tax preference is not applied.

On December 4, 2018, Jiujiang Airmate obtained the preferential tax treatment for high-tech enterprises, which is valid for three years and expires in 2020. Plus, in November 2021, Jiujiang Airmate once again obtained the preferential tax treatment for high-tech enterprises at the applicable tax rate of 15%, which is valid for three years and expires in 2023.

#### 5. Income Tax Audit

Jiujiang Airmate and Shenzhen Airmate's corporate income tax has been reported to the local tax authorities up to year 2020; Waon Company's corporate income tax has been reported to the local tax authorities and has been reviewed by the local tax authorities up to year 2020; Waon Company Taiwan Branch's profit-making business income tax return has been reviewed by the tax audit authority up to year 2019.

## (32) Earnings (Loss) Per Share

2021

Weighted average current

After-tax amount Number of foreign shares in thousand Loss per share (NTD)

Basic and diluted loss per share

Net loss in the current period

attributable to (\$\)30

(\$ 307,227) 145,743

(\$ 2.11)

shareholders

common

2020

Weighted average current

After-tax amount Number of foreign shares in thousand Earning Per Share (NTD)

Basic earnings

per share

Net profit in

the current

period

attributable to

common

shareholders \$ 156,239 145,156

\$ 1.08

**Diluted** 

earnings per

share

Net profit in

the current

period

attributable to

common

shareholders \$ 156,239 145,156

Influence of

potential

common stock

with diluting

effect

The above weighted average number of outstanding shares has been retrospectively adjusted based on the profit-to-capital ratio on September 21, 2021, and the basic earnings per share for year 2020 has been recalculated.

The inclusion of the dilutive employee remuneration and convertible corporate bonds in year 2021 resulted in anti-dilution effect, hence it is therefore not included in the calculation of diluted losses per share.

#### (33) Transactions with Non-controlling Interests

#### Acquisition of Additional Interests in Subsidiaries

The Group acquired 49% interest in Airmate Technology on January 6, 2020 in cash at the amount of RMB 4,410,000 (translated into NTD18,948,000), after which the Group held a 100% interest in Airmate Technology. The effect of changes in equity of Airmate Technology in year 2020 on the equity attributable to the owners of the Parent Company is as follows:

Book amount of non-controlling interests acquired	\$	15,288
Consideration paid to non-controlling interests	(	18,948)
Retained earnings - the difference between the price received from acquisition of a subsidiary and its book value	<u>(\$</u>	3,660)

The Group did not transact with non-controlling interests in 2021.

# (34) Supplementary Information on Cash Flow

# 1. Investment activities that do not affect cash flow:

	2021		2020	
Transfer of prepayments for equipment to property, plant and equipment	\$	64,384	\$	<u> </u>
Transfer of prepayments for equipment to intangible assets	\$	634	\$	<u>-</u>
	2021		2020	
Transfer of right-of-use assets to property, plant and equipment	\$	<u>-</u>	\$	1,490,806

# 2. Financing activities that do not affect cash flow:

	<u>2021</u>		2020	
Convertible corporate bonds converted into share capital and capital surplus	\$	35,726	\$	12,365

# (35) Changes in Liabilities due to Financing Activities

			Changes in Non-cash Items					
	Jaı	nuary 1, 2021	Ca	sh Flow	<u>/Ch</u>	anges in excha	nge rates De	cember 31, 2021
Short-term loans	\$	315,302	\$	449,514	(\$	5,424)	\$	759,392
		-		8,551		-		8,551
Long-term loans (including long-term liabilities due within one year)								
		679,997	(	4,567)	(	28,735)		646,695
Corporate bonds payable (including long-term liabilities due within one year)								
Security Deposits Received		111,485	(	15)	(	600)		110,870
Other Non-current Liabilities		668,302		<u> </u>	<u>(</u>	6,862)		661,440
Total liabilities from financing activities	\$	1,775,086	\$	453,483	<u>(\$</u> Cha	41,621) anges in Non-ca	<u>\$</u> ash Items	2,186,948
	Jaı	nuary 1, 2020	Ca	sh Flow	/Ch	anges in excha	nge rates De	cember 31, 2020
Short-term loans	\$	540,627	(\$	223,090)	(\$	2,235)	\$	315,302

Long-term loans (including long-term liabilities due within one year)	44,954	( 42,7	730) (	2,224)		-
<i>j j</i>	732,224	( 46,6	528) (	5,599)		679,997
Corporate bonds payable (including long-term liabilities due within one year)	,			, ,		,
Security Deposits Received	94,481	15,5	517	1,487		111,485
Other Non-current Liabilities	616,531	45,8	<u></u>	5,897	_	668,302
Total liabilities from financing activities	\$ 2,028,817	<u>(\$ 251.</u>	<u>,057) (\$</u>	2,674)	\$	1,775,086

## (36) Operation Seasonality

The primary products of the Group are electric fans and electric heaters, hence the operation is subject to seasonal fluctuation due to weather conditions. Among them, the sales of electric fan in the first quarter of each year is unfavorably influenced by winter weather conditions; downstream customers will order in advance in the second quarter to meet the demand of electric fan in summer and in the fourth quarter to meet the demand for electric heater in winter; in July it will depend on changes in the weather; while in August to September, the sale is stagnant. The Group tries to meet the supply demand for the period through flexible adjustment of the production of electric fans, electric heaters and other products according to the market adjustment, weather changes and customer demand, as well as inventory management satisfy the demand during these period to reduce the seasonal impact.

## 7. Related Party Transaction

## (1) The Names and Relationships of the Related Parties

Name of Related Party	Relationship with the Group
Zhejiang Airmate Electrical Appliance Sales Co., Ltd	. Associated Enterprises
Tung Fu Electric Co Limited	Other related party. The chairman of the Board of Directors of this company is the Chairman of the Board of Directors of the Company Chairman of the Board of Directors of the
Rui-Bin, Shih	Company
Zheng-Fu, Cai	Director of the Company
(2) <u>Significant Transactions with Related Parties</u>	

### 1. Operation Income

	2021		2020	
Merchandise sales:				
Other related party	\$	101,372	\$	79,107
Associated Enterprises		65,659		93,381
	\$	167,031	\$	172,488

The transaction price and payment terms for the sale of goods are agreed upon by both parties. No guarantee or interest is received for receivables from related parties, and no provision for losses has been made after assessment.

# 2. Purchases

	<u>2021</u>		<u>2020</u>	
Product Purchase:				
Other related party	\$	783	\$	<u>-</u>

The transaction price of the Company's purchase of goods from related parties are agreed upon by both parties, and the payment is to be settled within 30 days.

#### 3. Receivables from Related Parties

	December 31, 2021	December 31, 2020
Notes receivable:		
Associated Enterprises	\$ 2,215	\$ 6,655
Trade receivables:		
Other related party	7,235	3,510
Associated Enterprises	<del>_</del>	7,655
	7,235	11,165
	\$ 9,450	\$ 17,820

## 4. Expenses paid to Related Parties

The related expenses incurred by the Group for the services rendered by the related parties are as follows:

	<u>Transaction amount</u>			
	2021		2020	
Associated Enterprises	\$	3,732	\$	10,067
Other related party		548		68
	\$	4,280	\$	10,135

# Other payable payment to related party

	<u>December 31, 2021</u>		<u>December 31, 202</u>	
Associated Enterprises	\$	3,536	\$	3,446
Other related party		6		6
	\$	3,542	\$	3,452

The outstanding balance with this type of related party shall be settled with cash within three months from the reporting date, and for common expenses, the payment shall be made within the same month. There is no significant difference between the transaction price and those with non-related parties.

#### 5. Endorsement and Guarantee Provided by Related Parties

As at December 31, 2021 and 2020, some of the key Management of the Group act as joint guarantor for the Group's financing from financial institutions.

## (3) <u>Information on Remuneration of Key Management</u>

	2021		2020	
Short-term Employee Benefits	\$	34,277	\$	51,715
Post-employment Benefits		66		157
	\$	34,343	_\$	51,872

## 8. Pledged Assets

The details of the carrying value of the assets pledged and guaranteed by the Group are as follows:

Assets Financial assets measured at amortized cost – Current:	value mber 31,	<u>Dece:</u> 2020	mber 31,	Pledge guarantee object
Reimbursable account	\$ 5,535	\$	11,395	Short-term loan and financing limit
Reimbursable account	269,799		192,074	Notes payable
Pledged time deposits and reimbursable accounts	164,956		99	Corporate bonds guarantee limit
Restricted deposits	-		19,646	Provision of guarantee deposit for
Refundable security deposits paid (listed under "Other	-		56,287	litigation case Guarantee deposit for futures account
Current assets ")				
Financial assets measured at amortized cost – Non-current:				
Pledged time deposit	-		106,396	Corporate bonds guarantee limit
Property, Plant, and Equipment	242,098		254,905	Short-term loan and financing limit
Refundable security deposits paid (listed under "Other Non-current assets ")	63,969		66,266	Long-term loans and performance bond
	\$ 746,357	\$	707,068	

## 9. Significant Contingent Liabilities and Unrecognized Contractual Commitments

Nil.

### 10, Significant Disaster Loss

Nil.

# 11. Significant Events after the Balance Sheet Date

On June 3, 2016, the Group entered into a land development plan for the old plant land in Shenzhen Industrial Zone with Shenzhen Bao 'an TCL Haichuanggu Technology Park Development Co., Ltd. (TCL Haichuanggu) and Shenzhen TCL Property Co., Ltd., which was fully completed in January 2022, and the real estate ownership certificate has been obtained. Please refer to Note 12(4) for details.

## 12、 Others

# (1) <u>Capital Management</u>

The Group's capital management objectives are based on sound capital to maintain the confidence of investors, creditors and markets and to support the development of future operations. Capital includes the share capital, capital surplus, retained earnings and other equity interests of the Group. The Board of Directors controls the capital return rate and the ordinary shares dividend level.

The Group's debt-to-capital ratios as at December 31, 2021 and 2020 are as follows:

	December 31, 2021	December 31, 2020		
Total Liabilities	\$ 7,192,796	\$ 6,114,426		
Less: cash and cash equivalents	( 449,654)	( 443,712)		
Net liability	\$ 6,743,142	\$ 5,670,714		
Total Equity	\$ 2,756,924	\$ 3,138,916		
Liability capital ratio	<u>244.59%</u>	<u>180.66%</u>		
(2) <u>Financial Instruments</u>				
1. Types of financial instruments				
at amortized cost Gain (loss) on financial assets and financial liabilities	<u>December 31, 2021</u>	December 31, 2020		
Financial assets at fair value through profit or loss Structured deposits Derivative financial instruments - forward foreign exchange contracts Convertible corporate bonds - repurchase and redemption rights	\$ - 4,477 36 \$ 4,513	\$ 72,010		
at amortized cost	<u> </u>	Ψ 12,100		
Financial assets at fair value through other comprehensive income Accounts receivable expected to be sold	<u>\$ 18,410</u>	\$ 51,879		
Financial assets at amortized cost Cash and Cash Equivalents Financial assets at amortized cost Notes Receivable Accounts Receivable Other Receivables Refundable Deposits	\$ 449,654 440,290 1,322,860 1,147,259 29,055 63,969 \$ 3,453,087	\$ 443,712 329,610 621,196 1,510,423 32,149 66,266 \$ 3,003,356		

	De	cember 31, 2021	Dec	cember 31, 2020
Financial Liabilities		<del></del>		<u> </u>
Financial Liabilities at Fair Value Through Profit or Loss				
Financial liabilities held for trading				
Derivative financial instruments - forward foreign	\$	-	\$	171
exchange contracts				_
Derivative financial instruments - Option contracts		<u>-</u>		<u>7</u>
	\$	<u> </u>	\$	178
Financial liabilities through amortized cost				
Short-term loans	\$	759,392	\$	315,302
Notes payable		1,795,376		1,774,409
Accounts payable		2,247,637		1,251,435
Other Payables		548,801		669,542
Corporate Bonds Payable		646,695		679,997
Long-term Loans		8,551		-
Security Deposits Received		110,870		111,485
	\$	6,117,322	\$	4,802,170

### 2. Risk Management Policy

The Group's financial management department provides services to various business units, coordinates access to domestic and international financial markets, and oversees and manages the financial risks associated with the Group's operations through internal risk reporting which analyzes the risk exposure according to their risk level and breadth. The Group uses derivative financial instruments to avoid exposure to risk in order to mitigate the impact of such risks. The use of derivative financial instruments is governed by the policies approved by the Board of Directors of the Group and is governed by the written principles of exchange rate risk, interest rate risk, credit risk, the use of derivative and non-derivative financial instruments and the investment of residual liquidity. The Internal Auditors continuously review the conformity to policies and risk exposure limits. The Group does not deal in financial instruments (including derivative financial instruments) for speculative purposes.

## 3. Nature and Extent of Significant Financial Risks

#### (1) Market risk

Market risk is the risk of changes in market prices, such as exchange rates, interest rates, and prices of equity instruments, which will affect the Group's earnings or the value of financial instruments held. The objective of market risk management lies in optimizing the investment return by controlling the market risk exposure within the acceptable range.

The Group manages market risk by engaging in derivative transactions and thereby generating financial liabilities. The execution of all transactions must abide by the designated staff authorized by the Board of Directors.

#### Exchange rate risk

A. The Group is exposed to exchange rate risk arising from sales, purchases and borrowing transactions that are not denominated in the functional currencies of each Group companies. The functional currency of the Group companies is mainly NTD, followed by RMB and HKD. The main currencies used in these transactions are denominated in NTD, RMB, JPY, USD and HKD.

The Group uses short-term loans and derivative financial instruments to hedge against exchange rate risk in order to avoid a decrease in the value of foreign currency assets and fluctuations in future cash flows due to changes in exchange rates. The use of such derivative financial instruments may assist the Group in reduction, but not the complete elimination of the effects of changes in foreign currency exchange rates. As 50% of the Group's sales region come from China in the recent years and are denominated in RMB, the other 50% mainly come from Europe, USA, Japan and South Korea, and mainly denominated in USD and JPY, while the import is mainly denominated in RMB. Therefore, in addition to the natural hedging of the RMB from the import and sales, the change in the exchange rate of the remaining different currencies still has an offsetting effect. In addition to the natural hedging, the Group also chooses to prevent exchange rate risk through forward foreign exchange contracts and exchange rate option contracts in due time. However, as the Group considers the growth of future operations, the holding of foreign currencies will continue to increase and domestic funds and future dividends distribution to domestic investors are required to be exchanged in USD, so the risk of exchange rate fluctuation of USD against the NTD will arise; therefore, the Group will strengthen the control over foreign exchange, and the possible response measures are as follows:

- (a) Continuously strengthen the concept of foreign exchange hedging among finance personnel, and determine the trend of exchange rate fluctuations using methods such as the real-time online exchange rate system and the strengthening contacts with financial institutions as the basis for reference.
- (b) To the extent possible, make payment for the purchase and related expenses by sales revenue in the same currency to achieve the natural hedging effect.
- (c) Depending on the Company's operation, to determine whether to use of hedging derivative financial instruments to hedge exchange rate risk.
- B. The Group's financial assets and liabilities which are exposed to significant foreign currency exchange rate risk (including monetary items in non-functional currency denominations that have been eliminated in the Consolidated Financial Statements) are as follows:

December 31, 2021

Foreign currency (thousands) Currency Exchange Rate NTD

Financial Assets			
Monetary Items			
USD	\$ 102,574	27.6800	\$ 2,839,248
JPY	510,503	0.2405	122,776
RMB	3,039	4.3408	13,192
HKD	191	3.5490	678
Financial Liabilities			
Monetary Items			
USD	103,535	27.6800	2,865,849
JPY	12,495	0.2405	3,005
HKD	235	3.5490	834

## December 31, 2020

### Foreign currency (thousands) Currency Exchange Rate NTD

Financial Ass	<u>ets</u>		
Monetary Ite	<u>ems</u>		
USD	\$ 128,564	28.4800	\$ 3,661,500
JPY	292,782	0.2763	80,896
RMB	787	4.2808	3,369
HKD	199	3.6730	731
Financial Lial	<u>bilities</u>		
Monetary Ite	<u>ems</u>		
USD	112,221	28.4800	3,196,054
JPY	65,128	0.2763	17,995
HKD	4,975	3.6730	18,273

- C. The Group's exchange rate risk arises primarily from cash and cash equivalents, accounts receivable and other receivables, loans, accounts payable and other payables, etc. denominated in foreign currencies, which results in foreign currency exchange gains and losses in translation. As at December 31, 2021 and 2020, when the value of NTD depreciates or appreciates by 5% against USD, HKD and JPY, the net profit before tax for 2021 and 2020 would increase or decrease by NTD 5,310 and NTD 27,462 respectively, using the same basis for both periods of analysis and all other factors remained unchanged.
- D. The Group's exchange losses recognized in respect of monetary items in 2021 and 2020 due to exchange rate fluctuations (both realised and unrealised) totalled at NTD 32,953 and NTD 39,558, respectively.

## Interest rate risk

The Group's interest rate risk arises from long-term loans at floating interest rates. Currency market interest rates have risen slowly in recent years but remain at a relatively low level, therefore, the changes in loan rate of the Group's loans is minimal. However, if there is a significant fluctuation in future interest rate trends, and the Group still has demand for loan, in addition to adopting other capital market financing instruments, the Group has to observe interest rate trends and choose to borrow at fixed or floating interest rates to avoid the risk of interest rate fluctuations. If the loan interest rate increases or decreases by 1% in year 2021 and 2020, with all other factors remain unchanged, the increase or decrease in interest expense from the Group's loans floating interest rate will result in a decrease or increase in net profit after tax of NTD 86 and NTD 0 in 2021 and 2020 respectively.

#### (2) Credit risk

The Group's credit risk is the risk of financial loss arising from the inability of a customer or counterparty to meet its contractual obligations, mainly arising from accounts receivable from customers of the Group.

#### Investment

The credit risk of bank deposits (including repayable accounts and pledged time deposits), fixed income investments and other financial instruments are measured and monitored by the Group's Finance Department. As the transacting party and the counterparties of the Group are banks with good creditworthiness and financial institutions with investment grade and above, corporate bodies and government agencies, there are no significant performance concerns and therefore no significant credit risks.

#### Accounts Receivable and Other Receivables

- A. The Group's Finance Department together with the Market Department, establishes a credit policy under which the credit rating of each new customer is analysed individually before standard payment and delivery terms and conditions are granted according to the policy. The Group's review includes external ratings (if available) and, in certain cases, bank notes. Customers who do not meet the Group's benchmark credit rating may only transact with the Group on an advance receipt basis.
- B. In monitoring the credit risk of customers, the Group categories the customers according to the credit characteristics of the customers, including whether they are individuals or legal entities; whether they are distributors, retailers or end customers; and the scale of operation, distributor target achievement rate and whether there were late payment. The

Group's accounts receivable and other receivables are primarily attributed to the Group's customers who are distributors. Customers rated with high risk will be included into the list of restricted customers and put under the monitoring of Market Department, and future sales with this type of customers will be conducted on the advance receipt basis.

- C. The Group has allocated an impairment loss allowance account to reflect the estimated loss on accounts receivable and other receivables. The main components of allowance account include specific loss components related to individual material risk exposure and portfolio loss components for losses already incurred yet unidentified within similar asset group. The portfolio loss allowance account is determined by historical payment statistical data of similar financial assets.
- D. In accordance with the credit risk management procedures of the Group, a breach of contract is deemed to have occurred when the counterparty fails to honour the agreement between the parties without consulting the Company.
- E. The Group applies a simplified approach to the estimation of expected credit losses for all notes receivable and accounts receivable, which are measured using the duration of the expected credit losses. For measurement purposes, these notes receivable and accounts receivable are grouped according to the common credit risk characteristics of the ability to pay all amounts due on behalf of the customer in accordance with the terms of the contract, and have been included in the forward-looking information such as historical credit loss experience and reasonable expectations of future economic conditions.

The expected credit losses of the Group's notes receivable and accounts receivable are analyzed as follows:

December	31,	2021
Group A		

Number of days	overdue
----------------	---------

	Not Overdue	Within 30 days	31-60 days	61-90 days	91-180 days	181-270 days	271-365 day	s More than 366 day	<u> /s Total</u>
Total book value (including related parties)	\$ 1,932,041	\$ 143,099	\$ 153,523 \$	5 7	\$ 22,116	\$ 12,023	\$ 11,295	\$ 10,041	\$ 2,284,145
Expected credit losses during the current period	(1,813)	( 3,653)	( 6,969)		( 1,055) (	4,333)	( 7,477)	( 10,041)	( 35,341)
period	\$ 1,930,228	\$ 139,446	\$ 146,554 \$	<u> </u>	\$ 21,061	\$ 7,690	\$ 3,818	<u>\$ -</u>	\$ 2,248,804
Expected Loss Rate	e0% ∼0.11%	0%~2.88%	0%~4.54% 0	%∼9.65%	0%~12.03%	0% <b>~</b> 36.13%	0%~66.20%	100%	

### Group B

#### Number of days overdue

	No	t Overdue	V	Vithin 30 day	s 3	1-60 days	61-	-90 days	9	1-180 day	s 1	81-270 days	271	-365 days	Mo	ore than 366 day	s To	<u>tal</u>
Total book value (including related parties)	\$	84,266	\$	81,861	\$	10,161	\$	344	\$	47,898	\$	54,341	\$	-	\$	107	\$	278,978
Expected credit losses during the current period			_	<u>-</u>				<u>-</u>	(	11,975)		27,171)		<u>-</u>		<u>107)</u>	(	39,253)
period	\$	84,266	\$	81,861	\$	10,161	\$	344	\$	35,923	\$	27,170	\$	==	\$	<u> </u>	\$	239,725
Expected Loss Rat	e0%		0%		0%		0%		259	%	509	%	75%		100%	ó		

## December 31, 2020

### Group A

## Number of days overdue

	Not Overdue	Within 30 days	31-60 days	61-90 days	91-180 day	s 181-270 days	271-365 days	More than 366 day	<u> 's Total</u>
Total book value (including related parties)	\$ 1,527,690	\$ 149,533	\$ 35,306	\$ 13,145	\$ 8,601	\$ 14,258	\$ 11,293	\$ 10,806	\$ 1,770,632
Expected credit losses during the current period	( 935)	( 1,166)	( 571)	( 528)	( 364)	( 4,101)	( 5,757)	( 10,806)	( 24,228)
period	\$ 1,526,755	\$ 148,367	\$ 34,735	\$ 12,617	\$ 8,237	\$ 10,157	\$ 5,536	<u>\$ -</u>	\$ 1,746,404
Expected Loss Rate	e0%~0.06%	0%~0.78%	0%~1.62%	0%~4.02%	0%~4.23%	0%~28.76%	0%~50.98%	100%	

### Group B

## Number of days overdue

	Not	Overdue	_ V	Vithin 30 days	s 31	1-60 days	61	-90 days	_9	1-180 day	s 1	81-270 days	271-3	865 days	Mor	e than 366 day	Tot	tal
Total book value (including related parties)	\$	391,670	\$	22,698	\$	4,475	\$	115	\$	20,959	\$	4,833			\$	-	\$	444,750
Expected credit losses during the current period		<u> </u>		<u>-</u>		<u> </u>				5,240)	(	2,416)		=		_	(	7,656)
F	\$	<u>391,670</u>	\$	22,698	\$	4,475	\$	115	\$	15,719	\$	2,417	\$	=	\$	<u>-</u> -	\$	437,094
Expected Loss Rate	e0%		0%		0%		0%		259	%	509	6	75%		100%			

Group A: General Distributors and Foreign Sales Customers.

Group B: Customers such as e-commerce platforms and mass sales channels.

F. Changes in impairment losses on accounts receivable and notes receivable adopted by the Group in a simplified manner are as follows:

	2021		2020	
Opening Balance	\$	31,884	\$	55,791
Provision for impairment				
loss		46,358		1,521
Reclassified to collections				
provisions	(	207)	(	38,250)
Amount written off				
due to irrecoverability	(	3,267)	(	3,227)
Effect of Exchange Rate	(	<u>174)</u>		16,049
Changes				
Closing Balance	\$	74,594	\$	31,884

The Group recognized impairment losses of NTD 46,358 and NTD 1,521 on receivables arising from customer contracts in 2021 and 2020 respectively.

G. The Group's credit risk exposure is mainly affected by the individual circumstances of each customer. However, the Management also considers the statistical information of the Group's customer base, including the risk of default in the customer's industry and country, as these factors may affect credit risk.

## (3) Liquidity risk

- A. Liquidity risk is the risk that the Group will not be able to settle its financial liabilities in cash or other financial assets and not able to meet the relevant obligations. The Group's approach to managing liquidity is to ensure, to the extent possible, that the Group has sufficient liquidity to meet its liabilities as they fall due under both normal and pressuring circumstances, without incurring unacceptable losses or exposing the Group to reputational damage.
- B. The Group ensures that sufficient cash is available to meet the anticipated operating expense requirements for 60 days, including the fulfilment of financial obligations, but excludes potential impacts that cannot be reasonably expected in extreme circumstances, such as natural disasters. In addition, the Group's unused lines of credit as at December 31, 2021 and 2020 totalled at NTD 1,319,246 and NTD 1,536,196 respectively.
- C. The following table shows the Group's non-derivative financial liabilities and derivative financial liabilities closed on a net or aggregate basis, grouped according to the relevant maturity dates. Non-derivative financial liabilities are analyzed according to the remaining period from the balance sheet date to the contract maturity date; derivative

financial liabilities are analyzed according to the remaining period from the balance sheet date to the expected maturity date. The amounts of contractual cash flows disclosed in the following table is the undiscounted amounts.

### December 31, 2021

December 31, 2021				
	Within 1 year	1-2 years	2 to 3 years	More than 3 years
Non-derivative financial liabilities	<u>:</u>			
Short-term loans	\$ 769,660	\$ -	\$ -	\$ -
Notes payable	1,795,376	-	-	-
Accounts payable	2,247,637	-	-	-
Other Payables	548,801	-	-	-
Corporate Bonds Payable	303,090	349,900	-	-
Long-term Loans	882	8,287	<del>-</del>	<del>-</del>
	\$ 5,665,446	\$ 358,187	<u>\$ -</u>	<u>\$</u> -
December 31, 2020				
	Within 1 year	1-2 years	2 to 3 years	More than 3 years
Non-derivative financial liabilities	<u>:</u>			
Short-term loans	\$ 325,304	\$ -	\$ -	\$ -
Notes payable	1,774,409	-	-	-
Accounts payable	1,251,435	-	-	-
Other Payables	669,542	-	-	-
Corporate Bonds Payable	<u>-</u>	301,380	387,960	<del>_</del>
	\$ 4,020,690	\$ 301,380	\$ 387,960	<u>\$ -</u>
Derivative financial liabilities:				
Forward foreign exchange contrac	t \$ 341,760	\$ -	\$ -	\$ -
Option contract	56,835	<del>_</del>	<del>_</del>	<del>_</del>
	\$ 398,595	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Group does not anticipate the timing of cash flows analysed at maturity to be materially earlier or the actual amount to be materially different.

### (3) <u>Information on Fair Value</u>

1. The hierarchy of valuation techniques used to measure the fair value of financial and non-financial instruments are defined as follows:

Level 1: quoted prices (unadjusted) in the active market for the same assets or liabilities that an enterprise may acquire at the measurement date. An active market is a market in where assets or liabilities are traded with sufficient frequency and quantity to provide pricing information on a continuing basis.

Level 2: The observable input value of the asset or liability, directly or indirectly, except for the quotation included in Level 1. The fair value of the Group's investments in derivatives falls under this category.

Level 3: non-observable input value of the asset or liability.

#### 2. Financial instruments not measured at fair value

Includes cash and cash equivalents, assets measured at amortized cost, notes receivable, accounts receivable, other receivables, short-term loans, notes payable, accounts payable, other payables, corporate bonds payable (including those maturing within one year or one operating cycle), long-term loans (including those maturing within one year or one operating cycle), and the carrying amount of security deposits received is a reasonable approximation of fair value.

- 3. The Group classified financial and non-financial instruments measured at fair value according to the nature, characteristics and risks of assets and liabilities and fair value level. The relevant information is as follows:
  - (1) The Group's classification based on the nature of assets and liabilities, the relevant information is as follows:

<u>December 31, 2021</u>				
Assets	Level 1	Level 2	Level 3	<u>Total</u>
Repetitive fair value				
Financial assets at fair value through profit or loss				
Convertible corporate bonds - repurchase and redemption rights	\$ -	\$ 36	\$ -	\$ 36
Derivative financial instruments - forward foreign exchange contracts	-	4,477	-	4,477
Financial assets at fair value through other comprehensive income Accounts receivable expected to be sold	<u>-</u> \$ -	18,410 \$ 22,923	<u>-</u> \$ -	18,410 \$ 22,923
<u>December 31, 2020</u>	Level 1	Level 2	Level 3	Total
Assets Repetitive fair value				
Financial assets at fair value through profit or loss				
Structured deposits	\$ -	\$ 72,010	\$ -	\$ 72,010

Convertible corporate bonds - repurchase and redemption rights	-	150	-	150
Financial assets at fair value through other comprehensive income Accounts receivable expected to be				
sold	<u>-</u>	51,879	<u>-</u>	51,879
	\$ -	\$124,039	\$ -	\$124,039
<u>December 31, 2020</u>				
	Level 1	Level 2	Level 3	<u>Total</u>
Liabilities				
Repetitive fair value				
Financial liabilities at fair value throug profit or loss	h			
Derivative financial instruments -				
forward foreign exchange contracts	\$ -	\$ 171	\$ -	\$ 171
- Option contracts	<del>_</del>	7	<del>_</del>	7
	<u>\$ -</u>	<u>\$ 178</u>	<u>\$ -</u>	\$ 178

- (2) The methods and assumptions used by the Group to measure fair value are described as follows:
- A. When evaluating non-standard and less complex financial instruments, such as debt instruments with no active market, the Group employs valuation techniques widely used by market participants. The parameters used in the evaluation model of such financial instruments are generally market-observable information.
- B. The valuation of structured deposits is derived by reference to the calculation of product returns provided by counterparties.
- C. The valuation of derivative financial instruments is based on valuation models that are widely accepted by market users, such as the discounting method and the option pricing model. Forward foreign exchange contracts are usually evaluated based on the current forward foreign exchange rate.
- D. The Group incorporates credit risk valuation adjustments into the fair value calculation of financial and non-financial instruments to reflect the credit risk of counterparties and the Group's credit quality respectively.
- 4. There were no transfers between Level 1 and Level 2 in year 2021 and 2020.

#### (4) Old Plant Land Development Plan

On June 3, 2016, the Group signed the Shenzhen Industrial Zone Old Plant Land Development Plan with Shenzhen Bao 'an TCL Haichuanggu Technology Park Development Co., Ltd. (TCL Haichuanggu) and Shenzhen TCL Property Co., Ltd., for joint development, and used the compensation of RMB 200,000,000 (translated into NTD 868,156) for relocation and resettlement, transitional resettlement expenses, asset relocation expenses, production losses, etc.

In accordance with the provisions of "Questions about the Accounting Treatment of Participating in Urban Renewal" in IFRS Q&A set released by Accounting Research Development Foundation on October 2, 2017, the carrying amount of old buildings and demolition compensation and resettlement expenses collected from construction company is calculated as right transformation expense to be undertaken (offset by distributed land and building discount after it), and based on returnable building and the land, so it falls into part of urban renewal with participation of landholders in essence, and enterprise has to adjust it as old land carrying amount.

As of December 31, 2021, the Group had received advance compensation of RMB 200,000,000 (translated into NTD 868,156) for the land development of the old plant in the Shenzhen Industrial Zone after the commencement of the development project and the carrying amount of RMB 20,435,000 (translated into NTD 88,703) for deferred development costs - fixed assets old buildings, RMB 2,159,000 (translated into NTD 9,372) for long-term prepaid rent and other related development investment costs amounting to RMB 42,543,000 (translated into NTD 184,672) as a net amount of other non-current liabilities - other. Please refer to Note 6(21) for details.

The Group's Old Plant Land Development Project was fully completed in January 2022 and the Certificate of Real Estate Ownership was obtained.

#### (5) Explanation on the impact of the COVID-19 pandemic on the Group's operations in 2021

Due to the impact of the COVID-19 pandemic and a number of preventive measures implemented by government entities, the Group has taken timely corresponding measures and closely liaised with suppliers and customers to adjust the delivery strategy and arrange the delivery time. The COVID-19 pandemic has not caused a material impact on the Group's overall operations and financial position. The Group will continue to follow the development of the pandemic and adjust the strategy in a timely manner.

### 13. Supplementary Disclosures

## (1) <u>Information on Significant Transactions</u>

- 1. Funds Loaned to Others: Please refer to Schedule I.
- 2. Endorsement or Guarantee for Others: Please refer to Schedule II.

- 3. Marketable securities held at the end of the period (excluding parts controlled by investment subsidiaries, Associates and Joint Venture): Nil.
- 4. Cumulative amount of buying or selling negotiable securities to reach NTD 300 million or over 20% of the paid-up capital: Nil.
- 5. The amount of acquiring property to reach NTD 300 million or over 20% of the paid-up capital: Nil.
- 6. The amount of disposing of property to reach NTD 300 million or over 20% of the paid-up capital: Nil.
- 7. The amount of goods purchased and sold transacted with related parties amounted to NTD 100 million or over 20% of the paid-up capital: Please refer to Schedule III.
- 8. Receivables from related parties amounted to NTD 100 million or over 20% of the paid-up capital: Please refer to Schedule IV.
- 9. Engagement in derivative instrument transactions: Please refer to the explanation in Note 6(2).
- 10. Significant transactions and amounts of business relationships between the Parent Company and the Subsidiaries and between Subsidiaries: Please refer to Schedule V.

### (2) <u>Information on Reinvestment</u>

Relevant information such as the name and location of the investee company (excluding the investee companies in Mainland China): Please refer to the Schedule VI.

#### (3) Information on Investments in Mainland China

- 1. Basic information: Please refer to Schedule VII.
- 2. Significant transactions that occurred directly or indirectly through third-region undertakings and reinvestment in investee companies in Mainland China: Nil.

### (4) Information on Major Shareholders

Information on Major Shareholders: Please refer to Schedule VIII.

### 14. <u>Segmental Information</u>

#### (1) General Information

The reportable departments of the Group are categorized into the Domestic Market and Export market. The Domestic Market is the business unit responsible for sales in Mainland China. The Export Market is the business unit responsible for sales in Northeast Asia, Europe, and America.

# (2) <u>Information on the Reporting Department's profit and loss, assets, liabilities and measurement basis</u> and adjustment

The Group uses the departmental pre-tax profit and loss (excluding income tax, non-frequently occurring profit or loss, gains and losses on financial assets (liabilities) measured at fair value and exchange gains and losses) in internal management reports reviewed by the key operational decision makers as the basis for resource allocation and performance evaluation. The information and adjustments of the Group's operation departments are as follows:

2021
Domestic sales market Export sales market Adjustment and elimination Total

Revenue:			
Revenue			
from external \$ 5,295,449	\$ 4,861,142	\$ -	\$ 10,156,591
customers			
Inter-			
departmental <u>1,013,704</u>	4,724,085	( 5,737,789)	<del></del>
revenue			
Total revenue <u>\$ 6,309,153</u>	\$ 9,585,227	<u>(\$ 5,737,789)</u>	<u>\$ 10,156,591</u>
Report			
department (\$ 62,288)	<u>(\$ 216,870)</u>	<u>(\$ 28,069)</u>	<u>(\$ 307,227)</u>
profit or loss			
Report			
department <u>\$ 6,967,462</u>	<u>\$ 14,891,932</u>	<u>(\$ 11,909,674)</u>	\$ 9,949,720
assets			

Revenue:	2020 <u>Domestic sales</u> <u>market</u>	Export sales market	Adjustment and elimination	<u>Total</u>
Revenue from external customers	\$ 4,910,633	\$ 4,296,713	\$ -	\$ 9,207,346
Inter-departmental revenue	828,364	4,025,753	( 4,854,117)	
Total revenue	\$ 5,738,997	\$ 8,322,466	(\$ 4,854,117)	\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
Report department profit or loss	\$ 120,240	\$ 65,152	(\$ 29,153)	<u>\$</u> 156,239
Report department assets	\$ 11,362,781	\$ 18,982,461	<u>(\$ 21,091,900)</u>	<u>\$</u> 9.253.342

Reconciliations of profit and loss of the reporting departments for net loss on financial assets measured at fair value and loss on foreign currency exchange of year 2021 and 2020 were NTD 28,068 and NTD 29,153 respectively.

# (3) <u>Information by Product or Service Segment</u>

Please refer to Note 6(25) for details.

# (4) <u>Information by Geographical Segment</u>

The Group's breakdown by geographical locations for 2021 and 2020 are as follows:

	<u>2021</u>		<u>2020</u>							
	Revenue	Non-current Assets	Revenue	Non-current Assets						
China	\$ 5,295,449	\$ 3,240,123	\$ 4,910,633	\$ 3,609,766						
Japan	1,609,564	-	1,295,271	-						
South Korea	1,441,321	-	1,242,811	-						
Others	1,810,257	<u>-</u> _	1,758,631	<u>-</u>						
Total	\$ 10,156,591	\$ 3,240,123	\$ 9,207,346	\$ 3,609,766						

# (5) <u>Information of Major Customers</u>

The Group's major customers information for 2021 and 2020 are as follows:

	<u>2021</u>		2020					
	Revenue	Percentage of total sales	Revenue	Percentage of total sales				
From a customer in the Export Market								
Department	\$ 1,040,212	2 10%	\$ 944,373	10%				

#### Funds Loaned to Others

#### January 1 to December 31, 2021

Schedule 1

Unit: Thousand NTD (Unless otherwise specified)

#### Short-term financing

No.	Lending			Whether it is	Current Period	Ad	tual disburseme	ent	Loan	Business	Funds necessar	wance set asio	Coll	ateral	Individual	Loan	
				Related	Maximum			Interest		Transaction		Loss					
(Note 1)	Company	Counterparty	<u>Item</u>	parties	Amount	Closing balance	Amount	range	Vature (Note 2	Amount	Reason	amount	Name	Value	Loan limit	Total limit	Remark
1	Airmate China	Airmate Electric	Long-term	Yes	\$ 442,290	\$ 428,971	\$ 428,971	2%-2.5%	2	\$ -	Business	S -	Nil	S - S	1,914,285 \$	3,828,570	Note 3
	International	Appliances (Shenzhen)	receivables -								turnover						
	Co., Ltd.	Co., Ltd.	Related														
			parties														
2	Waon Development Co	Airmate Electric	Long-term	Yes	1,052,786	1,041,788	1,041,788	2%-2.5%	2	-	Business	-	Nil	-	1,622,638	3,245,275	Note 3
	Limited	Appliances (Jiujiang)	receivables -								turnover						
		Co., Ltd.	Related														
			parties														
2	Waon Development Co	The Company	Other	Yes	900,000	600,000	423,157	-	2	-	Business	-	Nil	-	1,298,110	3,245,275	Note 3
	Limited		receivables -								turnover						
			Related														
			parties														
			parties														

Note 1: The explanation for this column is as follows:

- (1) Fill 0 for the Issuer.
- (2) The investee company is numbered sequentially starting with Arabic numeral 1 for each entity.

Note 2: Code for Nature of Financing:

- (1) Companies with business transactions
- (2) Company which requires short-term financing.

Note 3: The operating procedures for fund lending to others are as follows:

- (1) The maximum amount of fund lending shall be limited to 40% of the net value of the Company reported in the latest financial report, and the maximum amount of fund lending to a single enterprise shall not exceed 20% of the net value of the Company.
- (2) For subsidiaries in which the Company directly and indirectly holds voting shares, the Chairman may be authorised to grant the loan not exceeding 10% of the Company's net value.
- (3) Between subsidiaries which the Company directly and indirectly holds 100% of the voting shares, the amount of capital loan is not restricted by the preceding paragraph, but the amount of financing shall not exceed 100% of the net value of the Company based on the latest financial statements.

However, the amount of financing for each individual counterparty shall not exceed 50% of the net value of the Lending Company based on the latest financial statements and the financing period shall be limited to 10 years.

(4) In the case of company with business transactions with the Company, the amount of each individual loans shall not exceed the amount of business transactions between the two parties in the most recent year or the current year up to the time of the loan, and the amount of business transactions refers to the purchase or sales amount, whichever is higher.

Note 4: The above transactions have been written off during the preparation of the Consolidated Financial Report.

# Airmate (Cayman) International Co Limited and Subsidiaries Endorsement or Guarantee for Others January 1 to December 31, 2021

Schedule 2 Unit: Thousand NTD

(Unless otherwise specified)

Endorsement quaramilative Endorsements/quarantees Endorsement quarantees endorsement

	endor sements/guarantees								Endorsement guarantie Endorsements/guarantees Endorsement guarantee										
No.	Endorsement Guarantor		Relationsh	or a	single enterpris	hest amount for current p	endorser	nents/guarantees b	Actua	l disbursement	rantee	d by prop	the Net Equity State in the Latest	Main	land China Ent	Parent Compa	by Subsidiary	ndorsement guarante	ee
	_	_			ndorsement	Endorsement or							Financial	endo	orsements/guar	to Parent	to Parent		_
(Note 1)	Company name	Company name	(Note 2)	Gu	arantee Limit	guarantee balance		ne end of period		Amount	<u>Aı</u>	nount	Statements		antees	Company	Company	for China Entities	<u>Remark</u>
0	Cheng Mei Materials Tech	Cheng Huei Trading Co., Ltd.	4	S	4,829,381	\$ 1,199,200	\$	1,199,200	\$	-	\$	-	12.42	\$	9,658,762	Y	N	N	Note 3, Note 4
0	The Company	Waon Development Co Limited	o 2	s	5,513,848	\$ 1,911,845 (USD 67,000,000)	S (US	1,854,560 D 67,000,000)	\$ (USI	528,012 0 19,076,000)	\$	-	67.27%	\$	13,784,620	Y	N	N	Note 3
0	The Company	Airmate Electric Appliances (Jiujiang) Co., Ltd.	2		5,513,848	360,069 (USD 1,200,000) (RMB 75,000,000)		358,775 SD 1,200,000) IB 75,000,000)		98,328 D 1,200,000) B 15,000,000)		-	13.01%		13,784,620	Y	N	Y	Note 3, Note 4
0	The Company	Airmate Electric Appliances (Shenzhen) Co., Ltd.	2		5,513,848	440,658 (USD 1,200,000) (RMB 93,500,000)		439,079 SD 1,200,000) fB 93,500,000)		76,624 D 1,200,000) B 10,000,000)		-	15.93%		13,784,620	Y	N	Y	Note 3, Note 5
1	Airmate Electric Appliances (Shenzhen) Co., Ltd.	Airmate Electric Appliances (Jiujiang) Co., Ltd.	4		4,261,646	2,711,529 (RMB 629,000,000)	(RM	1,949,011 B 449,000,000)	(RME	835,931 3 192,576,000)		-	91.47%		10,654,115	N	N	Y	Note 3
2	Airmate Electric Appliances (Jiujiang) Co., Ltd.	Airmate Electric Appliances (Shenzhen) Co., Ltd.	4		3,960,198	1,823,038 (RMB 418,500,000)	(RM	1,816,617 (B 418,500,000)	(RMI	1,188,124 3 273,712,000)		-	91.74%		9,900,495	N	N	Y	Note 3
3	Waon Development Co Limited	The Company	3		6,490,550	303,020		303,020		303,020		-	9.34%		16,226,375	N	Y	N	Note 3

Note 1: The explanation for this column is as follows:

- (1) Fill 0 for the Issuer.
- (2) The investee company is numbered sequentially starting with Arabic numeral 1 for each entity.

Recipient of endorsements/guarantees

- Note 2: There are 7 types of relationship between the endorsement guarantor and the endorsee as follows, please specify the type:
- (1) Companies with business dealings.
- (2) Companies where the Company directly or indirectly holds over 50% voting shares.
- (3) Companies which directly or indirectly hold over 50% voting shares in the Company.
- (4) The Company directly and indirectly holds more than 90% of the voting shares of the company.
- (5) Companies that are mutually guaranteed by the contract between peers or co-contractors based on the needs of the underwriting project.
- (6) Companies to which all investing shareholders endorse a guarantee based on its shareholding ratio as a result of the joint investment relationship.
- (7) Joint and several guarantees of performance bonds for pre-sale housing sales contracts with peers in the same industry in accordance with the regulations of the Consumer Protection Act.
- Note 3: The Company's endorsement and guarantee procedures are as follows:
- (1) For companies with business transactions, the maximum amount of endorsement guarantee is 40% of the net value of the Company based on the latest financial report, and for each individual counterparty, it shall not exceed the amount of business transactions with them.

  For endorsement guarantee on subsidiaries which the Company directly or indirectly holds over 50% voting shares, it is limited by 40% of the Company's net value, and for each individual counterparty, it shall not exceed the investment amount.
- (2) For subsidiaries which the Company holds 100% voting shares and between subsidiaries, the endorsement guarantee shall not exceed 500% of the net value based on the latest financial report. For each individual counterparty, the amount of endorsement guarantee shall not exceed 200% of the net value based on the latest financial report.
- (3) In the case of company with business transactions with the Company, the amount of each individual endorsement guarantee shall not exceed the amount of business transactions between the two parties, and the amount of business transactions refers to the purchase or sales amount, whichever is higher.
- Note 4: Wherein the balance endorsement guarantee at the end of the period amounted to NTD 325,558, which is the bank financing limit shared with Airmate Electric Appliances (Shenzhen) Co., Ltd., totaling to not more than NTD 405,863; the actual disbursement amounted to \$65,112.
- Note 5: Of this amount, the balance of the endorsement guarantee at the end of the period amounted to \$319,048, which is a bank financing facility shared with Emmett Electric (Jiujiang) Co., Ltd., totaling no more than \$405,863; its actual disbursement amount is NTD 43.408.
- Note 6: The above transactions have been written off during the preparation of the Consolidated Financial Report.

# The amount of goods purchased and sold transacted with related parties amounted to NTD 100 million or over 20% of the paid-up capital

January 1 to December 31, 2021

Schedule 3

Unit: Thousand NTD (Unless otherwise specified)

Ratio to Total

#### Circumstances and Reasons where

Transaction conditions are
different from general Notes and Accounts Receivable
Transaction details transactions (Payable)

						Ratio to Total					1	Notes and account receivable	ts
Supplier (Buyer) Company Airmate Electric Appliances (Shenzhen) Co Limited	<u>Transaction counterparty</u> Waon Development Co Limited	Relationship Parent/Subsidiary Company	Purchase/Sale (Sales)	(\$	Amount 4,385,754)	Purchase (Sales) (85%)	Credit period According to mutual agreement	<u>Unit price</u> Note	Credit period Note	S	Balance 1,951,955	(payable) 84%	Remark
Airmate Electric Appliances (Shenzhen) Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	Affiliated companies	(Sales)	(	722,630)	(14%)	According to mutual agreement	Note	Note		375,195	16%	
Airmate Electric Appliances (Jiujiang) Co. Limited	Waon Development Co Limited	Parent/Subsidiary Company	(Sales)	(	338,332)	( 6%)	According to mutual agreement	Note	Note		20,873	1%	
Airmate Electric Appliances (Jiujiang) Co Limited	Airmate Electric Appliances (Shenzhen) Co Limited	Affiliated companies	(Sales)	(	244,019)	(4%)	According to mutual agreement	Note	Note		-	-	
Airmate Electric Appliances (Jiujiang) Co. Limited	Zhejiang Airmate Electrical Appliance Sales Co., Ltd.	Affiliates hold 40% of Invested company's interest	(Sales)	(	19,407)	(1%)	According to mutual agreement	Note	Note		31,247	196	
Waon Development Co Limited	Airmate Electric Appliances (Shenzhen) Co Limited	Parent/Subsidiary Company	Purchase		4,385,754	91%	According to mutual agreement	Note	Note	(	1,951,955)	(84%)	
Waon Development Co Limited	Airmate Electric Appliances (Jiujiang) Co. Limited	Parent/Subsidiary Company	Purchases		338,332	6%	According to mutual	Note	Note	(	20,873)	(1%)	
Airmate Electric Appliances (Shenzhen) Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	Affiliated companies	Purchases		244,019	7%	agreement According to mutual agreement	Note	Note		-	-	
Airmate Electric Appliances (Jiujiang) Co. Limited	Airmate Electric Appliances (Shenzhen) Co Limited	Affiliated companies	Purchases		722,630	18%	According to mutual agreement	Note	Note	(	375,195)	(13%)	
Zhejiang Airmate Electrical Appliance Sales Co., Ltd.	Airmate Electric Appliances (Jiujiang) Co. Limited	Affiliates hold 40% of Invested company's interest	Purchase		19,407	76%	According to mutual agreement	Note 1	Note 1	(	31,247)	(92%)	
							-				**		

Note: Except where there were no similar transactions as precedence, the trading conditions were determined by negotiation between the parties, while the remaining are not materially different from normal trading conditions.

#### Receivables from related parties amounted to NTD 100 million or over 20% of the paid-up capital

#### December 31, 2021

Schedule 4 Unit: Thousand NTD

(Unless otherwise specified)

sivables from related parties

#### Overdue accounts receivable from related party

Accounts receivable The companies that record such balance from related Recovered amount Appropriated amount transactions as receivables Relationship Handling method after the period for loss allowance Transaction counterparty parties Turnover S 423,157 s - S Parent/Subsidiary Waon Development Co Limited The Company Company 1,146,546 Airmate Electric Appliances (Jiujiang) Parent/Subsidiary Waon Development Co Limited Co Limited Company 583,649 Airmate Electric Appliances (Shenzhen) Parent/Subsidiary Airmate International Co. Limited China Co Limited Company 2.291.290 1.564,958 Airmate Electric Appliances (Shenzhen) Parent/Subsidiary Waon Development Co Limited 1.97 Co Limited Company 559,729 157.354 Airmate Electric Appliances (Shenzhen) Airmate Electric Appliances (Jiujiang) 1.29 Affiliated companies Co Limited Co Limited

Note: the above transactions had been written off in preparing the consolidated financial report.

# Significant transactions and amounts of business relationships between the Parent Company and the Subsidiaries and between Subsidiaries January 1 to December 31, 2021

Schedule 5

Unit: Thousand NTD

(Unless otherwise specified)

Where the amount of transactions between the parent company and its subsidiaries or between subsidiaries exceeds NTD 10,000,000 and is disclosed in Note 3, its counterparty transactions will not be repeated.

						Ira	nsaction terms						
No.	Relationship with counterparty												
(Note 1)	Name of transacting party	Transacting party	(Note 2)	Account		Amount	Transaction terms	or total asset					
0	The Company	Waon Development Co Limited	1	Other Payables	\$	423,157	Administered according to mutual agreement	4%					
1	Airmate International Co. Limited China	Airmate Electric Appliances (Shenzhen) Co Limited	1	Long-term receivables (Note 4)		583,649	Administered according to mutual agreement	6%					
2	Airmate Electric Appliances (Shenzhen) Co Limited	Airmate Electric Appliances (Jiujiang) Co. Limited	3	Sales		722,630	Administered according to mutual agreement	7%					
2	Airmate Electric Appliances (Shenzhen) Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	3	Accounts Receivable		375,195	Administered according to mutual agreement	4%					
2	Airmate Electric Appliances (Shenzhen) Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	3	Other Receivables		184,534	Administered according to mutual agreement	2%					
2	Airmate Electric Appliances (Shenzhen) Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	3	Other Incomes		299,971	Administered according to mutual agreement	3%					
2	Airmate Electric Appliances (Shenzhen) Co Limited	Waon Development Co Limited	2	Sales		4,385,754	Administered according to mutual agreement	43%					
2	Airmate Electric Appliances (Shenzhen) Co Limited	Waon Development Co Limited	2	Accounts Receivable		1,951,955	Administered according to mutual agreement	20%					
2	Airmate Electric Appliances (Shenzhen) Co Limited	Waon Development Co Limited	2	Other Receivables		339,335	Administered according to mutual agreement	3%					
3	Waon Development Co Limited	Airmate Electric Appliances (Shenzhen) Co Limited	1	Purchasing agent		330,890	Administered according to mutual agreement	5%					
3	Waon Development Co Limited	Airmate Electric Appliances (Shenzhen) Co Limited	1	Purchasing agent		14,950	Administered according to mutual agreement	0%					
3	Waon Development Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	1	Long-term receivables (Note 5)		1,113,500	Administered according to mutual agreement	11%					
3	Waon Development Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	1	Other Receivables		33,046	Administered according to mutual agreement	-					
3	Waon Development Co Limited	Airmate Electric Appliances (Jiujiang) Co Limited	1	Interest Income		23,798	Administered according to mutual agreement	-					
4	Airmate Electric Appliances (Jiujiang) Co Limited	Airmate Electric Appliances (Shenzhen) Co Limited	3	Sales		244,019	Administered according to mutual agreement	2%					
4	Airmate Electric Appliances (Jiujiang) Co Limited	Waon Development Co Limited	2	Sales		338,332	Administered according to mutual agreement	3%					
4	Airmate Electric Appliances (Jiujiang) Co Limited	Waon Development Co Limited	2	Accounts Receivable		20,873	Administered according to mutual agreement	-					

Note 1: The serial number is filled in as follows:

- (1) 0 stands for parent company.
- (2) Subsidiaries are numbered sequentially starting with Arabic numeral 1 by company.

Note 2: The transaction was carried out in accordance with the agreement between the two parties and was not materially different from the ordinary transaction.

- (1) Parent company to subsidiary.
- (2) Subsidiary to parent company.
- (3) Subsidiary to subsidiary.
- Note 3: Only the information on the sale of goods and accounts receivable from the business relationship and significant transactions between the parent company and the subsidiary are disclosed, while the purchase of goods and accounts payable by the counterparty will not be described herein.
- Note 4: The long-term receivables of Airmate International Co. Limited China from Airmate Electric Appliances (Shenzhen) Co Limited is NTD 428,971 in capital loans and NTD 154,678 in interest.
- Note 5: The long-term receivables of Waon Development Co., Limited. from Airmate Electric Appliances (Jiujiang) Co. Limited is NTD 1,041,788 in capital loans and NTD 71,712 in interest.

#### Relevant information such as the name and location of the investee company (excluding the investee companies in Mainland China)

#### January 1 to December 31, 2021

Schedule 6

Unit: Thousand NTD (Unless otherwise specified)

							Investee						
				Initial Investr	nent (Note 1)		Number of Shares		Company ogn	ized for this period			
										Investment			
			Main business						<u> </u>	rofits/Losses			
Name of Investor	Name of investee	Location	items	End of the current period	End of previous year	d at the end of the P	e <u>Ratio</u>	Carrying amount	Profit or Loss	(Note 2) Remark			
The Company	Airmate International	Virgin Islands	Holding company	\$ 1,770,814	\$ 1,770,814	63,974,492	100%	\$ 3,828,188	(\$ 350,267) (\$	350,267) Directly invested			
	Holding Limited			(USD 63,974,000)	(USD 63,974,000)					subsidiary			
										companies of the			
										Company			
Airmate International Holding	Airmate International Co.	Virgin Islands	Holding company	1,930,991	1,930,991	69,761,220	100%	3,828,570	( 350,215) (	350,215) Directly invested			
Limited	Limited China			(USD 69,761,000)	(USD 69,761,000)					subsidiary			
										companies of the			
										Company			
Airmate International Co.	Waon Development Co	Hong Kong	Trading company	2,911,238	2,911,238		100%	3,245,275	( 342,100) (	342,100) Directly invested			
Limited China	Limited			(HK \$820,298,000)	(HK \$820,298,000)					subsidiary			
										companies of the			
										Company			

Note 1: Converted using the exchange rate of USD: NTD: 1: 27.6800, RMB: HKD: 1: 1.2231, HKD: NTD: 1: 3.5490 at the date of the financial report.

Note 2: The above transactions had been written off in preparing the consolidated financial report.

# Airmate (Cayman) International Co Limited and Subsidiaries Information on Investments in Mainland China - Basic Information January 1 to December 31, 2021

Schedule 7

Unit: Thousand NTD (Unless otherwise specified)

	Accumulated Investment . Investment amount ulated Investment Amount Shareholding ratio													
		Paid-up Capital	Investment method	From Taiwan	overed in	the C	Currentemitte	d from Taiwboo	lk value for tr	ectly or indi	recvestn	nent gain or kok v	alue of investnimer	nt income recovered
e of investee company in Mainland		(Note 4)	(Note 1)	Beginning of the l										d of the currer Remark
Airmate Electric Appliances (Shenzhen) Co Limited	Production and sale of household appliances and precision mold processing	\$ 885,760	(2)	S -	\$ -	. \$	- \$	- (\$	105,455)	100%	(\$	105,455) \$	2,130,823 \$	- Note 3 and 5
Airmate Electric Appliances (Jiujiang) Co. Limited	Production and sale of household appliances and precision mold processing	2,015,104	(2) and (3)	-	-		-	- (	248,092)	100%	(	248,092)	1,980,099	- Note 3 and 5
Zhejiang Airmate Electrical Appliance Sales Co., Ltd.	Sales of electric appliances	45,579	(3)	-	-		-	- (	2,943)	40%	(	1,177)	31,342	- Note 3 and 5
Airmate Technology (Shenzhen) Co. Limited	Sales, research and development of household	43,409	(3)	-	-		-	-	6,285	100%		6,285	41,001	- Note 3 and 5
Airmate e-Commerce (Shenzhen) Co., Ltd.	Sales of household appliances	43,409	(3)	-	-		-	-	3,231	100%		3,231	47,017	Note 3 and 5
	Accumulated investment amoun	:	Investment Limit											
	from Taiwan to Mainland China	mittee of the Mini	Onto Mainland Chin	a										

Note 1: The investment methods are divided into the following three types. Please indicate the type as follows:

at the end of the current Period

(1) Direct investment in mainland China.

Company name

(Note 2)

- (2) Reinvestment in Mainland China through a third region (Waon Development Co Limited).
- (3) Other method, reinvestment through Airmate Electric Appliances (Shenzhen) Co Limited
- Note 2: The Company is an overseas company, so it is not bound by the limitations of "review principles on investment or technological cooperation in Mainland China".

Approved investment

- Note 3: The financial reports audited by CPAs of the invested company during the same period will be recognized.
- Note 4: Converted using the exchange rate of USD: NTD: 1: 27.6800, RMB: HKD: 1: 1.2231, HKD: NTD: 1: 3.5490 at the date of the financial report.
- Note 5: Except for Zhejiang Airmate Electrical Appliance Sales Co., Ltd., the above transactions have been written off during the preparation of the Consolidated Financial Report.

According to Ministry of Economic Affairs

Investment

Commission

#### Information onMajorShareholders

#### December 31, 2021

Schedule 8

Pearl Place Holding

Unit: shares

<u>onarcholoms</u>		
	Perce	

Shareholding

entage of Name of Major Shareholders Ownership Shares Held 27.145.738 18.65%

Note 1: This above information was calculated based on the shareholdings of the shareholders who holds more than 5% of the total common shares and preference shares of the Company (including treasury share) which has completed the non-physical registration and delivery as at the last business day of each quarter.

- Note 2: For the above information, if the shares are held by a trust, it shall be disclosed by the name of the settlor who set up the trust.
- Note 3: The principle of preparation of this table is to calculate the distribution of the balance of each credit transaction with reference to the register of securities owners (short-selling not included) when the trading has been suspended by the extraordinary shareholders' meeting.
- Note 4: Shareholding ratio (%) = the total number of shares held by the shareholder/the total number of shares delivered after completing the non-physical registration and delivery.
- Note 5: The total number of shares (including treasury shares) that have been delivered and registered is 145,544,496 shares = 145,544,496 (common shares) + 0 (preference shares).